



Russia in crisis

Who will break the Moscow stalemate?

Pages 2 and 13



IMF prescription

Tighten budgets, not monetary policy

Page 5



Gatt deal or not?

Face-saving and shadow-boxing

Page 7



FINANCIAL TIMES

Europe's Business Newspaper

D85234



As decision-makers from developing and industrialised countries gather in Washington, is the worst of recession now over? Read tomorrow's FT for a comprehensive guide to events and trends in the world's economies.

Kantor calls for Congress to back Nafta deal

Mickey Kantor, the US trade representative, defended the controversial North American Free Trade Agreement with Canada and Mexico and said an opportunity to secure another such pact would not happen for a generation.

Turning to the current Gatt talks, Mr Kantor dubbed French dissatisfaction with the US-EC farm trade pact, agreed last year, as "an internal EC matter". Page 14; Editorial Comment, Page 13; US cigarette law attacked as illegal, Page 7.

US accountants hit by litigation: Insurance companies paid a net \$185m to settle litigation claims against the largest six US accountancy firms last year, according to figures which show the firms paid a net \$598m in legal costs, settlements and insurance premiums, or nearly 11 per cent of their total accounting and auditing revenues. Page 14

Bank of England backs modest moves: Eddie George, governor of the Bank of England, backed UK government efforts to scale down the European Community's ambitions in economic and monetary co-operation. Page 14

IMF warnings: Current budgetary trends in many big industrialised countries are unsustainable, according to the IMF in its latest World Economic Outlook. Page 5

S Africa transition vote: South Africa's parliament is due to vote today on legislation to end exclusive white rule, against a background of mounting political violence including two massacres on Tuesday night which left at least 30 blacks dead. Page 6

Protection for EC investors: The European Commission approved proposals for protecting investments in stocks and shares at risk through shaky or bankrupt investment firms. The scheme would require minimum coverage of Ecu20 billion (\$23,500). Page 3

Caution over larger Nato: Nato should consider carefully before enlarging its membership to include former Warsaw Pact countries in central Europe, Mr Malcolm Rifkind, British defence secretary, said in Moscow. Page 4

Japan chip share upset: US semiconductor industry and trade officials expressed dismay at a fall in the foreign share of Japan's semiconductor market below the 30 per cent annual target level which Washington has had much store by. Page 7

Diamond discovery: BHP Minerals of Australia and its Canadian partner, Dia Met Minerals, are expanding operations in Canada's Northwest Territories amid growing indications that they have discovered one of the world's richest diamond deposits. Page 24

Argentaria: The state-controlled Spanish banking group, will decide within two weeks which international investment house will receive the mandate for the bank's second issue of shares. Page 15

Japanese audiovisual industry: Troubles afflicting Japanese makers of audiovisual products were underlined by a profit downgrade from JVC and an announcement from Hitachi that it was closing its German video recorder factory. Page 15

Train crashes in US swamp: At least 33 people were confirmed dead and 48 were still missing after a passenger train crashed into an alligator-infested swamp near Mobile, Alabama. At least one carriage was totally submerged and the death toll was expected to rise. Page 15

Thorn EMI saw shares fall 11p to 977p on fears over possible US legislation aimed at curbing the behaviour of staff at the group's American rental subsidiary. Page 15

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FTSE 100: 2007.5 (+5.0) Yield: 3.8 FTSE Eurotrack 100: -1271.99 (-7.35) FTSE All Share: 1494.78 (+0.19) Nikkei: 20,174.62 (-22.03) New York: 3322.49 (-4.75) Dow Jones Ind Ave: 3524.48 (-1.11) % STP Composites: 454.08 E index: 30.8

US LUNGHITME RATES

Federal Funds: 3.1% 3-mo Treasury Bills: 10.2% Long Bond: 10.1% Yield: 8.125%

NORTH SEA OIL (Argus)

Brent 15-day (Nov): \$18.29 (16.53) Gold: 464.9

New York Comex (Dec): \$36.60 (36.0) London: \$35.53 (35.3)

STOCK MARKET INDICES

Austria: Dax 30: 1043.50 (1043.50) Bahrain: Dax 125: 1043.50 (1043.50) Belgium: BEL 20: 1043.50 (1043.50) Bulgaria: Largo: 1043.50 (1043.50) Hungary: Hangos: 1043.50 (1043.50) Iceland: HIC 20: 1043.50 (1043.50) Cyprus: Cyp 100: 1043.50 (1043.50) Czech Rep: CZK 45: 1043.50 (1043.50) Denmark: DAX 15: 1043.50 (1043.50) Egypt: EGX 30: 1043.50 (1043.50) Finland: FIN 125: 1043.50 (1043.50) France: FR 40: 1043.50 (1043.50)

LONDON MONEY

3-mo Interbank: 5.1% (same) Libor: 5.1% (same) Life long gilt future: Sep 112.5 (Sep 112.5)

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STERLING

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DOLLAR

New York: 1.03085 DM: 1.03085 FF: 5.57005 SF: 1.42285

London: 1.02885

EUROPEAN CURRENCIES

London: 1.02885

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NEWS: CRISIS IN RUSSIA

Yeltsin gives reformers cause to hope

By Leyla Boultou and John Lloyd in Moscow, Edward Ball in London and Quentin Peel in Bonn

RUSSIA'S radical economic reformers, boosted by President Boris Yeltsin's dissolution of parliament and the return to government this week of radical economist, Mr Yegor Gaidar, are preparing a counter-offensive after the reverses of recent months.

Although the government stressed it was business as usual despite what President Yeltsin's opponents describe as a coup, his decree to replace the Soviet-era parliament with new elections in December comes at a critical juncture.

The International Monetary Fund and World Bank, which had grown increasingly frustrated by divisions within the cabinet over pursuing radical policies proclaimed in public, are expected to be encouraged by Mr Yeltsin's decisiveness.

The timing of the decision is also useful. Russia had promised to sign a standby agreement with the IMF by October 1 as part of a debt rescheduling agreed with western creditors. But the latest political crisis, and the boosting of the reformist camp, will give it much more leeway in dealing with western institutions.

Senior officials of the Group of Seven industrialised countries have for some time considered the current parliament to be an important obstacle to economic reform which Mr Yeltsin would have to remove.

In a clear sign of support for Mr Yeltsin, Germany said yesterday it would today sign a debt-rescheduling deal with Russia to delay payment of capital and interest on Dm\$10bn (£3.2bn) of outstanding credits,

due since the end of 1991. In return, Russia has agreed to pay some DM500m in outstanding debt service payments by the end of September, to ensure that German credits are given the same treatment as those of all other creditors, including US loans for grain purchases.

Germany has always insisted that as the largest official creditor to Russia it should receive equal treatment. The rescheduling deal is the bilateral element of the Paris Club agreement reached with the Russian government earlier this year, allowing repayments to be extended over a further 10 years.

Western observers closely involved in Russia's reform effort were optimistic that Mr Yeltsin's willingness to take on his opponents would not undermine the reform cause and could even accelerate it.

"Mr Yeltsin has finally put economic reform on the line," said Mr Stanley Fischer, professor of economics at the Massachusetts Institute of Technology, and a former chief economist of the World Bank. "If Yeltsin wins, then the reform programme can succeed. If he loses, then that's it for reform."

There had been some concern in western capitals that Mr Yeltsin had not moved more quickly to deal with the constitutional issue after his referendum victory early this year. Western governments and the IMF have taken an increasingly cautious stance towards aiding Moscow since the chaos of the government's abortive currency reform in early July.

Yesterday, the rouble lost 6 per cent against the dollar which sold for Rbs1,102.



ON GUARD: A line of policemen deployed in front of Moscow's White House yesterday to control any repeat of Tuesday night's demonstrations by hardliners

Regions divided over Moscow battle

By Leyla Boultou

A MIXED picture emerged yesterday from Russia's regions as many local governments backed Mr Boris Yeltsin and others sought to weigh up the implications of the show-down in Moscow.

Several of the country's 88 provinces and republics came out in support of the president.

Mr Yuri Noshikov, governor of Siberia's Irkutsk region, said yesterday Mr Yeltsin's decree was unconstitutional by the letter of the law, but he added:

"Is there any other way out in

a situation where parliament

does not wish to act constructively?"

Many officials directly involved in carrying out the government's market reforms, the most noticeable of which has been its mass privatisation, warmly endorsed the president's decision.

"He should have done this much earlier," said Mr Pyotr Lanskov, deputy head of the St Petersburg privatisation fund.

"I only hope the president has enough political will to carry out his decree. If he does, Thank God. If he doesn't, and parliament wins out, that will no doubt mean an end to the

privatisation programme," Mr Vyacheslav Silin, deputy chief of the Murmansk administration near Norway in the far north, said the Supreme Soviet had become "divorced from reality".

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until new elections to end the confusion.

Some of the heads of regional councils, such as in the industrial region of Perm, condemned Mr Yeltsin's move.

The republic of Udmurtia went as far as seizing new rights for itself in response to the president's decree. It announced that henceforth its laws would be above those of the Russian government. The bigger republics, such as Yakutia, and Bashkortostan, have already appropriated sweeping rights for themselves in the past, while Chechnya has declared its independence. If

Mr Yeltsin wins his battle with parliament, one of the most testing challenges will be to respond to the long-festering grievances in the regions, mainly over the sharing of power and resources.

Mr Victor Chernomyrdin, the prime minister, yesterday promised to seek extra revenues for provinces, which have considered withholding from Moscow a larger share of local taxes.

But the promise appears little in relation to sweeping reforms needed to transform the so-called Russian Federation into a real federal state.

Drama in streets is pure theatre

By John Lloyd

THE posters, lashed to the railings round the White House like cardboard suffragettes, were violent enough.

"Yeltsin's threat to the Supreme Soviet is a threat to the Russian People! Enough of this alcoholic Russia! We must strengthen Russia!" "The people trust and support their Supreme Soviet! No to elections! Yeltsin out of Russia!" "Zionists and swindlers out!"

But the crowd around the White House late yesterday morning, numbering perhaps 2,000-3,000, were more mad than tragic. Many were elderly. A little glee-club of women pensioners, sitting behind a banner proclaiming the Young Communist League, sang Soviet anthems, charmingly. Another lady recited a poem passionately patriotic, summoning the spirit of Russia from the depths.

Several circles were simply being informed by the more learned of their number as to what was happening. A lady held out a bucket to gather small-denomination notes in support of the people manning the "barricades" - mainly constructed out of rusting radiators, of which the defenders must have found a store.

The sun shone, the air was mild.

There were many red banners, but more black yellow and white Imperial standards, and St Andrews crosses - the standard red white and blue Russian flag evidently regarded as that of the enemy. Several men were writing up lists of supporters or future combatants - one young man held a placard saying "soldiers for Kursk" but there was no sign of any recruits.

Mr Igor Kressel, a pensioner, held a copy of the newspaper *Den* (the influential far-right weekly) and regretted the loss of the Soviet Union. "We were one people, do you understand, and as one people we were great and had peace here and peace in the world. Can you deny that? Can you?"

The largest group was laughing. On approach, it was revealed they were laughing at an improvised play being acted out by an elderly, patriarchal Russian called Sergei with a white beard and glinting eyes, and a youngish American called Steve. Sergei was teasing Steve.

"Now, Steve, Steve, listen to me, Russia is not as wretched as it looks. Even I am not as wretched as I look. Steve, don't be deceived by my appearance. I am one of a great people. Steve, we threw back the Germans ourselves. Now we are throwing back the Americans. No, Steve, don't worry, we are friends, I have the warmest feelings for you, come and drink something at my house only unfortunately I have no whisky for you."

Steve, who spoke some Russian but not enough to parry Sergei in the midst of a laughing crowd, said something about wishing to be friendly with everyone. "Steve, this is my idea. My idea. I want to tell it to the American Ambassador, what is his name?"

Steve did not know. "Picketing," I said.

"Picketing, picket (the word is the same in Russian). He is a picket here with us, the ambassador. How wonderful, he supports us." (The crowd in transports of delight).

"You see, Steve, we are all friends, you, me, the American ambassador . . ." Relieving Steve finally of his embarrassment, Sergei led him out of the circle of the crowd with every apparent attention of taking him home for a drink.

Reform still selling down on Karl Marx St

By Leyla Boultou recently in Irkutsk

KARL Marx Street in the centre of Irkutsk is typical of the market reforms sweeping Russia's provinces.

Walk into any shop and you will find a wide range goods, which became available only after the Russian government freed prices and imports in January last year.

Employees in the corner grocery store, clad in filthy white uniforms, look and behave much the same as they did before the shop was privatised. A wall-poster on an elegant pre-revolutionary building

advertises evening courses in accounting, management and other skills essential for succeeding in a market economy".

But, as in the rest of provincial Russia, continued progress in Irkutsk - the province and provincial capital 4,000km east of Moscow - has been threatened by the political batte in Moscow.

Irkutsk has 3m inhabitants, is the size of Turkey, and is in eastern Siberia, close to the Mongolian border. It is primarily a mineral-rich area, containing Russia's biggest hard rock gold deposit.

For the shoppers on Karl Marx Street, reform has been

harsh and bewildering. High prices in the shops make all but basic staples unaffordable for many. But grudging popular support among local people helped to pave the way for Mr Yeltsin's decision on Tuesday to replace the old-style parliament with new elections.

Irina, a middle-aged nurse earning Rbs47,000 (£300) a month, said: "We have always been poor. Now we have the freedom to do what we want so at least that's an improvement. We like Yeltsin, we feel that he's our *muzhik* (guy), but you get the impression that they're always throwing a spanner in the works." She

was referring to the Russian parliament and everybody else who has accused of blocking reforms.

Yevgeny, a young architect, says the present government must be allowed "to get on with the job, and then you can judge them." He added: "But this way, nobody is taking responsibility for anything."

The reaction of Yuri, a worker at a plant beside Lake Baikal, seems to reflect disenchantment with the spectacle of squabbling politicians. "The parliament is in the way and should be got rid of," he said.

The infighting in Moscow has also meant that a fede-

tion treaty that was due to devolve power to the regions, has not yet been applied. This in turn has threatened to pull the country apart, with individual regions and republics competing with each other to transfer as little tax as possible to the centre while gaining as much power as possible.

While Moscow still determines matters as trivial as fishing and hunting regulations for Irkutsk's rich lakes and forests, decision-making on more substantial issues, such as the mining of its rich mineral deposits, is paralysed.

"No wonder they say laws are not being applied. Moscow

can no longer decide everything from so far away," says Mr Victor Ignatenko, head of the regional parliament.

The challenge for Mr Yeltsin is to take up the understandable grievances in the regions and republics.

Many regions are simply grabbing whatever rights they can in the mean time. When a few Russian provinces this summer declared themselves "republics" - a superior administrative entity designed by the communist authorities to give ethnic minorities a semblance of statehood - cautious Irkutsk decided against following their example.

RUSSIA
Irkutsk
LAKE BAIKAL

MONGOLIA

Absence of violence calms the markets

By James Blitz and Conner Middelmann

THE dollar yesterday lost much of the ground it had won against the D-Mark in the immediate aftermath of the Russian crisis as dealers took the view that events in Moscow would not unsettle western nations or financial markets.

Shortly after President Yeltsin's announcement that he would be suspending parliament, there had been a frantic round of dollar buying as dealers viewed the US currency as a "safe haven".

But yesterday, the dollar lost much of the ground it had made up, as dealers were encouraged by signs that the crisis in Moscow was not spilling onto the streets.

After peaking at DM1.6475 on Tuesday night, the dollar slipped back to close in London yesterday at DM1.6285.

Bond markets remained calm for most of the day, as dealers also took the view that President Yeltsin was winning the battle in Moscow.

However, there was a frantic round of selling late in Europe by intra-day traders who were seeking to take profits.

Trading in fixed-income markets is expected to remain choppy in the next few days and investors may yet decide to shift some funds out of Europe if the Russian crisis shows no signs of being resolved.

Gold trading was also a good deal calmer after a wild response to the Russian news on Tuesday evening. The price of gold closed at around \$353.95 an ounce.

President and parliament

Yeltsin's demands

The creation of a Federation Council, initially comprising the existing heads of the administrations and parliaments of Russia's 88 regions and republics.

This would be the top tier of a new, two-chamber parliament known as the Federal Assembly, which would be the supreme legislative body.

Subsequent elections for this new arrangement would supersede the existing Supreme Soviet and its Congress of People's Deputies.

The 400-member lower house would be the State Duma, of which two thirds would be elected from individual constituency candidates and a third from party lists.

The new parliament would adopt a new constitution to lay the legislative basis for division of powers among parliament, presidency, national government and regional administration.

New Federation Council, presidential and local elections would then be held.

The president would continue to be head of state and the highest official (there would no vice-president). The president would appoint the prime minister and propose candidates for other top appointments.

He could dissolve parliament under certain conditions.

The new parliament, unlike the present one, would be strictly limited to legislative and supervisory powers and no longer be the "supreme organ of state power".

The people are divided*

In favour of rule by presidential decree without veto by parliament

Opposed to both presidential decrees and parliamentary rule

In favour of combined presidential decrees and a parliamentary veto

20% 20%

32% 28%

* Nationwide survey based on 1,078 respondents in urban and rural areas, late-June to late-July

Sources: Professor Richard Rose of Strathclyde University

clear, however, whether the disapproval was in response to interference by a foreigner or Mr Rifkind's support for Mr Yeltsin.

Mr Rifkind told the Russian top brass: "The Russian people are clearly at a vital stage in the development of their democratic institutions."

"Mr Yeltsin's mandate for radical economic and political change has been regularly

There were murmurs of disapproval among Russian military officers

as Malcolm Rifkind, the UK's defence secretary, expressed forthright support for Mr Yeltsin

thwarted by institutions with fewer democratic credentials than his own."

Yesterday, military units were understood to have been placed on alert, with emphasis on guarding arms depots and nuclear sites. The latter move appeared to be largely designed to reassure foreign governments, which during the August 1991 coup attempt were extremely anxious about the command and control arrangements for nuclear weapons.

Earlier yesterday Gen Mironov and other senior officers listened politely to Mr Malcolm Rifkind, the British defence secretary, when he addressed military officers at the academy. But there were murmurs of disapproval among the senior officers as Mr Rifkind expressed forthright support for Mr Yeltsin. It was not

Gen Mironov acknowledged that there were grievances within the armed forces, affected by a loss of prestige, staffing problems and tough economic conditions. He had himself told Mr Yeltsin of soldiers' complaints about pay. There had been delay in pay

ment, especially to troops stationed in other former Soviet republics, and pay had failed to keep up with inflation.

It is natural that young officers should have doubts about staying in the service," he said. He did not rule out political agitation by "certain groups of officers and individuals" - but he predicted that there would be no full-scale movement throughout the forces. "I do not foresee any possibility of mass activity in the armed forces."

Gen Mironov said that despite the difficulties, Russia was still able to sustain its forces and to manage to restrain servicemen from active political involvement. The forces still maintained "a certain combat capability", he said.

Gen Mironov, 49, graduated from the academy in the same class as Marshal Yevgeny Shaposhnikov, former head of the forces of the Commonwealth of Independent States.

Drama in streets is pure theatre

By John Lloyd

THE posters, lashed to the cardboard scaffolding, were violent enough. Yeltsin's threat to the Russian People: "Enough of the Russian Soviet Republic! We are here and support the Supreme Soviet! No to the Bolsheviks! No to the Communists and swine!"

The crowd around the House late yesterday numbered perhaps 1,000. Many were older men, sitting behind their club of white smoke, proclaiming the Yalta League, the Workers' League, or other anthem-chanting groups. Some had received a pin badge, a small flag, or a banner. The crowd was informed by the number of what was happening. A man held a bucket to gather donations from the people passing by. "Brothers," mainly ex-members of the Komsomol, had come out of rusting attics, some of which the defence forces had found a store.

There were many red flags, but more black ones. The imperial sunburst of St. George crosses a red flag, white and blue. There were writing, supporters or banners, one young man shouting, saying "Soviet". But there was

nothing of the sort. There were writing, supporters or banners, one young man shouting, saying "Soviet". But there was

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Protection scheme for EC investors

By Lionel Barber in Brussels

THE European Commission yesterday approved proposals for protecting investors in stocks and shares whose savings are at risk through shaky or bankrupt investment firms.

The scheme would require minimum coverage of Ecu20,000 (\$23,600) as a safeguard for stock investors throughout the Community.

This would match the limits set under a similar EC-wide bank deposit guarantee scheme which was agreed by EC ministers last week.

EC finance ministers are expected to consider the compensation plan for stock and shares in the first half of next year. If approved, it would become effective in January 1996.

This is the date when share dealers will be allowed to operate throughout the EC, once they are licensed in one of the 12 member states - a move which the Commission hopes will stimulate the growth of small investors.

Under the Commission proposal, EC member states would repay 90 per cent of the first Ecu20,000 at risk.

Some member states such as France, Germany and the UK believe that this limit is too low; however, Commission officials pointed out yesterday that it would be difficult to change the figure in the light of the bank deposit guarantee scheme.

"Some banks are involved in selling stocks and shares," explained one Brussels official who said the latest proposal

reflected the need for consistency of treatment of banks and investment firms.

The plan would require investment firms to belong to a national compensation scheme which would then cover all the firm's investment clients, including those in other member states.

Because the plan sets only minimum cover, EC countries with higher levels of compensation would be allowed to keep them.

Most EC countries now provide higher protection for stock investors, but others such as Denmark, Spain and Portugal have no schemes or minimal compensation.

• The Commission said yesterday it was doubling the amount of money it gives to help people who are at a big disadvantage finding work, Reuter reports from Brussels.

It said it was proposing to EC governments to increase to Ecu121m from Ecu53m the amount of money available to help those who find it harder than usual to find work because they are homeless, ill or do not have access to public services or training.

This proposal for a new programme to run from July 1994 to December 1996 comes at a time when European society is faced with unacceptable and rising levels of poverty and exclusion," the Commission said.

It said 52 million people - 15 per cent of the EC's population - were poor and three million homeless.

"With rising unemployment, Europe is faced with new forms of exclusion and poverty."

Ruhr miners stage protest

By Ariane Gonillard in Bonn

GERMAN miners went on strike yesterday to protest against job cuts announced by recession-hit Ruhrikohle, Germany's largest coal producer.

Miners broke off early from their morning shifts to join fellow workers protesting in the streets of all major towns in the Ruhr valley, Germany's industrial heartland. IG Bergbau, the coal miners' trade union, said 60,000 miners from Ruhrikohle's 80,000 workforce had stopped working.

Most of the miners went back to work in the afternoon, except those from the Monopol pit at Bergkamen, which will be closed under the plans, and those from the Niederrhein area, who said they would stay out until Chancellor Helmut Kohl intervenes.

• Nobody on the Niederrhein will go underground again, until the chancellor keeps the promises he made in 1991 to maintain coal production," a union leader said.

The miners' anger was prompted by Ruhrikohle's decision on Tuesday to axe an additional 6,000 jobs next year.



Olympique Marseille, already barred from defending their European Cup crown, suffered another blow yesterday when French soccer authorities stripped them of their league title for their role in a bribery scandal. Reuter reports from Paris. French Football Federation president Jean Fourtner Fayard (above) said: "We had to take sanctions in this affair, which has seriously harmed the morality of our sport." Fifa, world soccer's governing body, had threatened to suspend France from international competitions unless sanctions were taken by today to end the saga in which three Valenciennes players said they were offered money by Marseille to throw a league match.

Norway banker foresees krone link to Europe

By Karen Fossel in Oslo

NORWAY'S central bank governor Hermod Skaastrand said he believed Norway would be in some way or other linked to the krone to a future European currency system even if Norway did not become a member of the European Community.

"Should we not become a member, I think we will nevertheless seek a currency regime which in some way or other is tied to the European system and on a basis as mutual as circumstances will permit," Mr Skaastrand told delegates of the annual meeting of the Federation Internationale des Bourses de Valeurs.

Norway unilaterally linked the krone to the European currency unit in October 1990, but was forced to float the domestic currency last December during turbulence in the European exchange rate mechanism which also forced neighbouring Sweden and Finland to float their currencies.

"As a member, Norway would be fully prepared to participate in the foreign exchange co-operation within the European Community which may at that point in time exist.

"In the meantime, I suppose we will continue to await the course of events without any major change in our exchange rate policy," he said.

Weapon imports 'source of instability'

By Gillian Tett

TURKEY and Greece have become two of the largest importers of big weapons systems in the last two years, providing another potential source of instability in the Balkan region, a study claims today.

The research, by the British American Security Information Council, an independent think tank, says Greece received more weapons systems in 1992 than almost any other country in the world, spending some \$1.5bn (£1.23bn) on arms, while Turkey spent \$1.5bn on similar purchases.

Turkish and Greek officials yesterday denied the figures. However, western military officials confirmed that both countries had been involved in a large build-up in recent years, fuelled by donations of second-hand weapons from other Nato countries.

One Nato official said: "The figures seem surprising, but there is no doubt that the transfer of equipment has been the largest in the region."

In spite of fears that a conflict in the former Yugoslav regions of Macedonia, Kosovo and Turkey, diplomats cite tensions between Greece and Turkey as the main reason for the build-up.

Big PVC maker to lift prices by 10%

By Paul Abrahams

EVC, the joint-venture between Imperial Chemical Industries of the UK and the Italian group Enichem, has announced a 10 per cent increase in polyvinyl chloride prices.

The western European PVC industry has been losing DM1bn (£400m) a year, says EVC, Europe's largest PVC manufacturer.

EVC said it was raising the price of grades for pipes to a minimum of DM1.20 a kilogramme, and DM1.35 for other grades from October 1. Prices of pipe grade PVC slumped from DM1.75 in 1991 to below DM1 last year. The industry reckons its needs prices of about DM1.45 to break even.

Attempts by west European manufacturers to increase prices by about 30 per cent last year not only failed but led to a cartel investigation by the European Commission.

The company justified the latest increase by arguing low European prices had driven imports away to non-European markets. This had led to an increase in demand for EVC's products during the summer, it claimed.

The PVC market has been swamped by falling demand and increased imports from eastern Europe.

Weekend FT

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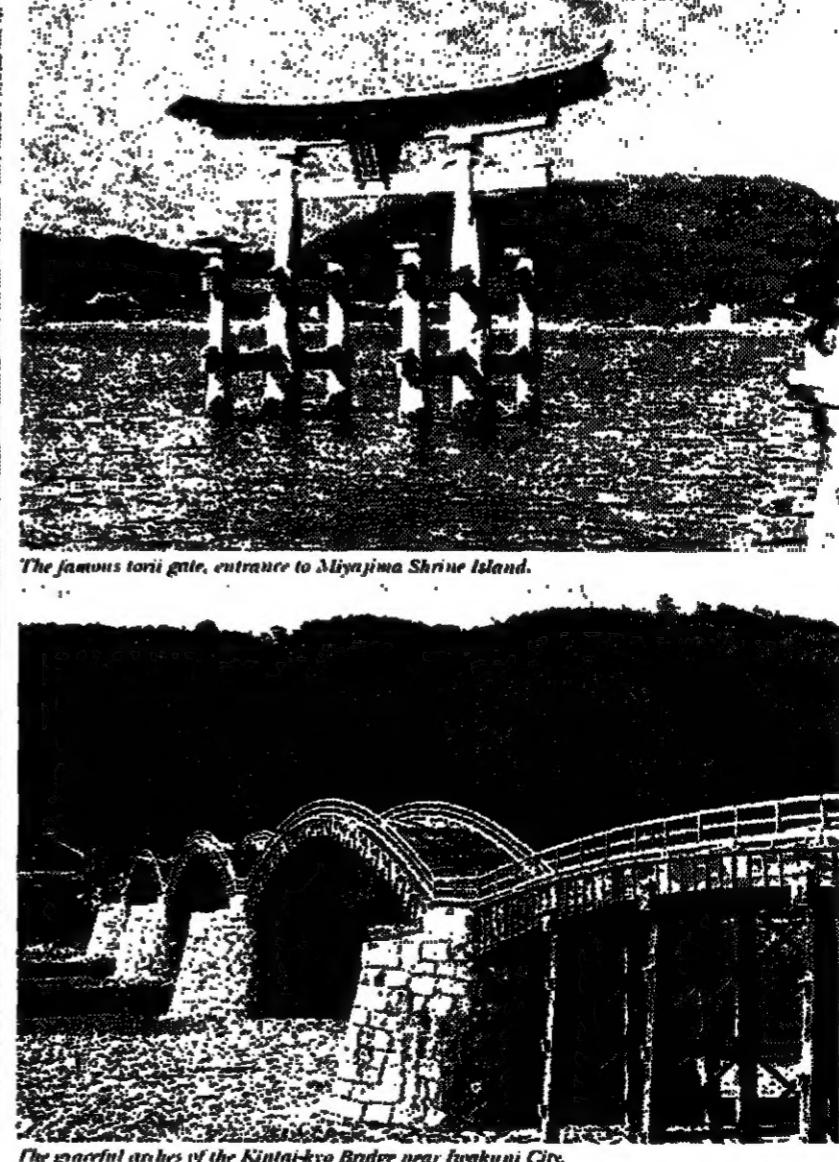
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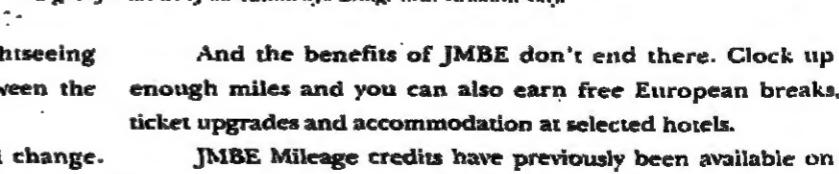
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NEWS: EUROPE

Caution urged on Nato expansion

By David White, Defence Correspondent, in Moscow

NATO should consider carefully before enlarging its membership to include former Warsaw Pact countries in central Europe, Mr Malcolm Rifkind, British defence secretary, said in Moscow yesterday.

He expressed clear UK reservations about an early move to integrate Poland, the Czech Republic, Slovakia and Hungary.

Enlargement is set to be a

central issue at the Nato summit in January.

The UK is taking a notably more cautious line than has recently emerged in the US and Germany, particularly from Germany's outspoken defence minister, Mr Volker Ruhe.

Mr Rifkind told the Russian General Staff Academy: "Membership of Nato involves responsibility as well as rights and cannot just be seen as a political statement or as a means of enhancing the security

of any one individual country."

Nato had to seek stability throughout Europe and must not create "new areas of contention and mistrust," he said. His remarks were partly aimed at reassuring Russian military leaders, who are concerned about the expansion proposals.

President Boris Yeltsin, on recent visits to Warsaw and Prague, indicated that Russia had no objection if central European countries decided to join.

However, these remarks are widely viewed in Moscow to have been ill-considered. Senior Russian defence officials see any move to incorporate former Warsaw Pact members as premature. Such a move is seen as a potential provocation to political hardliners.

President Alexander Saveliev, vice-president of the Institute for National Security and Strategic Studies, said there were "powerful groups" within Russia who would not accept

an eastwards expansion of Nato.

Mr Rifkind said there could be no question of seeking to isolate Russia.

"There is no strategy of encirclement and, if there were, the UK would have no part in it," Mr Rifkind assured his audience of Russian officers.

The January summit would have to consider the alliance's relations with all other European states, including Russia, he said.

NEWS IN BRIEF

Wörner cautious on Bosnia deployment

By Gillian Tett

LORD Owen and Mr Thorvald Stoltenberg, the international mediators, yesterday met Nato officials in Brussels to gather support for a Nato peacekeeping force in Bosnia.

But after meeting the mediators, Mr Manfred Wörner, Nato secretary-general, insisted that Nato would not send troops to Bosnia indefinitely and would need clear military goals before any deployment.

His comments came as the mediators warned that the peacekeepers could become involved in the fighting.

Although Nato has said it could deploy 50,000 peacekeepers, on top of the 15,000 UN protection forces already in the former Yugoslavia, no firm decision has been taken, and some alliance officials remain wary of engaging in a conflict which could potentially undermine Nato's credibility.

The Croatian government yesterday said it would ask UN peacekeepers to pull out of its territory when the UN mandate expires next week, unless the UN acknowledged Croat demands to disarm Serb forces in the republic.

Mining official named as Ukraine's prime minister

Ukrainian President Leonid Kravchuk appointed a conservative mining official, Yefim Zvyagilsky, as acting prime minister yesterday, a presidential spokesman said. Reuters reports from Kiev.

Mr Zvyagilsky, a proponent of increased state involvement in the economy, was appointed by presidential decree a day after parliament accepted the resignation of his predecessor, Leonid Kuchma.

Mr Kravchuk had hinted during parliamentary debate this week that he could name an acting premier, as President Boris Yeltsin did in Russia last year, to help speed introduction of economic reforms.

"This is not a final decision. Everything will depend on how events develop, especially on the date of new elections which parliament is to determine," presidential spokesman Volodymyr Shlyapooshnykov said.

Mr Zvyagilsky, 60, was a first deputy prime minister in Kuchma's outgoing government and a strong supporter of closer economic links with Russia. He was appointed to that post in June to satisfy the demands of striking coal miners.

East German property law comes under fire

By Judy Dempsey in Berlin

A DRAFT law on compensating former property owners in eastern Germany is unconstitutional and the entire question will have to be reconsidered, according to Mr Kurt Biedenkopf, prime minister of Saxony.

The question of land compensation has plagued eastern Germany's five states for three years. Any further delay in resolving the dispute is likely to hold up investments in the states. Fewer than a quarter of the 1.2m claims on 2.63m titles have been resolved.

Mr Biedenkopf's comments are likely to fuel the debate on compensation in Bonn.

He said in an interview that "efforts to legislate compensation for expropriation in eastern Germany went against the wall of constitutionality" because all property was not being treated equally before the law.

Those who had property confiscated by the Nazis between 1933 and 1945, and by the Communists between 1949 and 1990 are entitled to full restitution and compensation. But those whose property was expropriated between 1945 and 1949, when eastern Germany was under Soviet jurisdiction, have no right to restitution and only limited compensation.

Mr Biedenkopf's critics of the draft legislation follows a special hearing of 70 lawyers and associations of the Bundestag's finance and legal commit-

tee. During last week's two-day hearing, there were faint hopes a bill setting out how to finance those whose property was confiscated would be accepted. But several lawyers said it was unconstitutional and may be referred to the Constitutional Court if the Bundestag passes the legislation.

The constitutional issue stems from the way compensation will be financed. The draft law states that those who have already got their property back must contribute to a special Compensation Fund totalling DM1.5bn (£5bn).

The amount they are required to pay is a third of the realizable value of land in 1995. In addition, depending on

whether the property is land, a house, or a shop, this sum will be multiplied, in some cases by a factor of 10. After five years, the claimant must pay that sum to the Finance ministry, otherwise the property might be sold.

Those who have got their property back argue it is unfair they should be penalised by having to subsidise the compensation fund.

But those seeking compensation are just as angry. They are entitled to receive the maximum of DM950,000 in compensation, regardless of the current market value of their property. They argue that this is unconstitutional because property is not treated equally before the law.

Italy's judges are brought to book

The only surprise is that it has taken so long, writes Robert Graham

THE courts in Rome have been dubbed "the gateways to the mists". This is a euphemism for the way proceedings are manipulated to create a fog of confusion in any prosecution, so preventing the truth from emerging.

As a former chief prosecutor in Rome, Mr Claudio Vitalone has been long linked to some of the most notorious examples of obfuscation. He is now being investigated on charges of perjury that relate to the murder aspects of the Italian judicial system and its manipulation by political masters.

The investigative magistrates should get round to examining members of their own profession is not surprising in the current anti-corruption climate. The only surprise is that it has taken so long. Complainant judges have played an essential role in protecting the corrupt politicians and their friends from prosecution - including those in the Mafia.

So far this year an appeals court judge has been suspended because of suspected links with the Sicilian Mafia and at least three Naples judges have been suspended because of suspected links with organised crime. But the Vitalone case, more than any other, underlines the extent to which the separation of powers during Italy's discredited First Republic has become a fiction.

Mr Vitalone is accused of perjury in connection with the murder in 1978 of Mr Mino Pecorelli, the editor of OP, a magazine that specialised in inside information on the government and security services. His lawyers say he is innocent.

He is a close associate of Mr Giulio Andreotti, the former Christian Democrat prime minister, who faces charges of approving the Pecorelli murder. Mr Andreotti was questioned again on Tuesday about this murder. Rome magistrates allege Mr Pecorelli was killed by Mafia-sponsored hit-men because he knew too many secrets, including those sur-

rounding the death of Mr Aldo Moro, the Christian Democrat premier kidnapped by Red Brigades terrorists.

Only days before Mr Pecorelli was murdered, Mr Vitalone helped organise a dinner during which the journalist was persuaded to replace OP's cover story, which contained scurrilous insinuations about Mr Andreotti's financial dealings. Both Mr Andreotti and Mr Vitalone are alleged to have been friendly with the Salvo cousins, prominent Sicilian business links to the Mafia, who are said to have organised the killing. Their connection with the now dead

Mr Curto admitted receiving money for rigging the deal but said he had thrown the notes into a rubbish bin. The funds were traced to a Swiss bank account.

Salvo cousins are central to the magistrates' case.

The perjury charge, made last week, arose from magistrates cross-checking a statement of July 22 in which Mr Vitalone denied any connection with the Salvo and the Pecorelli murder.

Mr Vitalone is credited with having over-hastily closed the books on investigations into the 1970 abortive coup by Prince Valerio Borghese, as well as other cases such as the "Gladio" affair (right-wing elements in the armed forces and security services using the cover of secret Nato resources to destabilise the country). Mr Vitalone also played a prominent part in advising the government during the Moro kid-

napping - and the circumstances surrounding the negotiations with the late premier's kidnappers remain a mystery.

Backed by Mr Andreotti, he left judicial office to become a Christian Democrat senator in 1979. Subsequently Mr Andreotti chose him as his minister of foreign trade. The perjury charge came on the day the Higher Judicial Council (CSM) approved his return from politics to the judicial ranks. A majority of the 33-strong CSM agreed he could take up a post in the Florence public prosecutor's office, even though he was already under investigation for alleged corruption relating to aid to Albania. He and his lawyer brother Wilfredo are also contesting charges of fraudulent bankruptcy.

His readmission to judicial office has provoked such an outcry that the justice ministry has been obliged to seek a freeze on Mr Vitalone's posting. This in turn has thrown the spotlight on the composition of the CSM and the continued influence of the discredited traditional political parties over it. The likes of the investigative magistrates in Milan, who have done so much to inject a fresh energy and integrity into the judicial system, are by no means in the majority.

Only two weeks ago Mr Diego Curto, deputy head of the Milan courts, who has handled some of the most important financial cases of recent years, was arrested on charges of abuse of office and corruption. He is in prison, accused of receiving £400m (£166,000) for his part in the 1990 buy-out at an inflated price by Eni, the state oil company, of Ferruzzi-Montedison's stake in their joint chemicals venture, Enimont. Mr Curto admitted he had received money for rigging the deal but had thrown the notes into the rubbish bin. Last week the funds were traced to a Swiss bank account.

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NEWS: THE AMERICAS

WORLD ECONOMIC OUTLOOK

'IMF urges reductions in interest rates across EC'

By Peter Norman in Washington

INTEREST rates must be eased across Europe to halt recession and ensure recovery during 1994, the International Monetary Fund says.

In its latest World Economic Outlook, the IMF says that Europe needs a "mutually reinforcing process of economic recovery in which the restoration of confidence and rebound of activity in each country supports similar gains in the others".

The best way forward, the IMF argues, is through lowering interest rates.

A progressive easing of monetary conditions in those countries which are members of the European exchange rate mechanism would have positive effects on business and consumer confidence.

In its report, the International Monetary Fund does not conceal its disapproval of the way in which continental European countries have maintained what it sees as over-restrictive monetary policies during the past year because of their adherence to the European Monetary System.

Although couched in diplomatic language, the Outlook underlines the IMF's dislike of the over-cautious interest rate

reductions on the continent since the decision early in August to increase the fluctuation margins in the ERM to 15 per cent either side of central rates.

It warns that the overall budget deficit among industrialised countries is expected to reach 4.5 per cent of gross domestic product this year, about the same as the previous record in 1982.

In recent years public debt burdens have risen sharply and many countries have almost lost the ability to use fiscal policy as a tool to stabilise their economies.

By Peter Norman

CURRENT budgetary trends in many big industrialised countries are unsustainable, according to the IMF in its latest World Economic Outlook.

It warns that the overall budget deficit among industrialised countries is expected to reach 4.5 per cent of gross domestic product this year, about the same as the previous record in 1982.

In recent years public debt burdens have risen sharply and many countries have almost lost the ability to use fiscal policy as a tool to stabilise their economies.

Although the IMF acknowledges many countries have either proposed or adopted "significant deficit-reduction measures", it warns that most of these efforts "will not be sufficient to

restore fiscal sustainability over the medium term".

Failure to reduce structural deficits during the growth years of the 1980s has made the job of governments more difficult. However, the IMF believes "gradual, but cumulatively substantial" deficit reductions are possible without jeopardising global economic recovery.

A brief survey of the leading industrial countries emphasises the problems, however.

• Achievement of the US administration's budget reduction efforts will still leave a deficit of 2.75 per cent of GDP in the 1993 fiscal year;

ment debt figures do not include future entitlements to pensions in public pension schemes.

It warns that it will be necessary for countries either to increase borrowing or taxes when social insurance assets are drawn down to fulfil pension obligations.

Unemployment is also taking a fiscal toll on the industrialised world.

The fund estimates that unemployment benefits accounted for 3.5 per cent of total government spending in the industrial countries in 1991. They have since risen with the lengthening of dole queues.

West's budgetary trends unsustainable

By Peter Norman

According to the IMF: "Major additional efforts are necessary to achieve fiscal sustainability as well as broader economic objectives", such as the restoration of adequate national savings rates and higher growth.

The fund argues the large fiscal deficits "need to be addressed with a considerable degree of urgency". It says high real long-term interest rates and lacklustre growth can be traced back to high deficits.

Although the IMF acknowledges many countries have either proposed or adopted "significant deficit-reduction measures", it warns that most of these efforts "will not be sufficient to

restore fiscal sustainability over the medium term".

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• Achievement of the US administration's budget reduction efforts will still leave a deficit of 2.75 per cent of GDP in the 1993 fiscal year;

• Germany's deficit reduction plans are based on over-optimistic economic assumptions;

• Britain, France and Italy face structural budget deficits of respectively 3.5 per cent, 2 per cent and 5 per cent of GDP a year over the medium term.

The IMF says it is not sufficient to stabilise present levels of public debt to GDP: instead, governments should aim gradually to reduce debt ratios over time.

Such a goal is all the more necessary because measures of government indebtedness underestimate the extent of the problem. The IMF says govern-

Uncertain prospects for a world recovery

Peter Norman on the latest mixed outlook for economic growth



THE world economy will register its fourth successive year of inadequate growth in 1993 and the prospects for recovery next year are uncertain, the latest World Economic Outlook from the International Monetary Fund makes clear.

The Fund expects economic growth in the industrialised countries to weaken this year to 1.1 per cent, from an already modest 1.7 per cent in 1992. Although the IMF forecasts that growth in the industrialised world will recover to 2.3 per cent next year, it warns that the strength and timing of the pick-up remain unclear.

It is only because of strong growth in the developing world that the IMF has left its 1993 forecast for world economic growth unchanged, at 2.2 per cent, since its last Economic Outlook at the end of April. It has revised down by just 0.2 percentage points, to 3.2 per

cent, its forecast for global growth next year, reflecting expectations of continued robust growth in Asia, parts of the Middle East and much of Latin America.

But the Fund is now far gloomier about economic prospects in Japan and France than it was five months ago.

Unemployment has risen to 'intolerable levels'

In Japan, recent indicators suggest that recovery stalled in the spring. In Europe, recovery is unlikely to begin before late 1993 or early 1994, while growth in north America is weaker than expected.

Unemployment has risen to "intolerable levels" in industrial countries, the IMF says.

At over 32m, the number of

jobless in the industrial countries this year will be equivalent to the working-age populations of Sweden and Spain combined.

Excess capacity in all Group of Seven countries except the US is higher than in the recession of the early 1980s. The upshot is likely to be moderate inflation but higher unemployment, especially in Europe, and increased protectionist pressures.

However, the IMF has scaled up its expectations of growth in the developing world by one percentage point this year and 0.4 points in 1994 to 6.1 per cent and 5.5 per cent respectively.

Growth in Asia is forecast to be 8.7 per cent this year (some two percentage points higher than forecast in May) and 7.1 per cent in 1994.

The IMF expects developing country imports will increase by 9 per cent in both this year and next after 10 per cent a year in 1991 and 1992.

Those developing countries with successful, market-ori-

OVERVIEW OF THE WORLD ECONOMIC OUTLOOK PROJECTIONS

(Annual per cent change unless otherwise noted)

	1991	1992	1993	1994	1995	1996	Differences from May 93 projections
World output	0.6	1.7	2.2	3.2	-0.2		
Industrial countries	0.5	1.7	1.1	2.2	-0.6	-0.7	
United States	-0.7	2.6	2.7	2.6	-0.6	-0.7	
Japan	4.0	1.3	-0.1	2.0	-1.4	-1.5	
Germany	1.7	1.9	-1.6	1.2	-0.3	-0.4	
France	0.7	1.4	-1.0	1.1	-1.0	-1.1	
Italy	1.3	0.9	0.3	1.7	-0.2		
United Kingdom	-2.2	-0.5	1.8	2.8	0.3	-0.3	
Canada	-1.7	0.7	2.6	3.8	-0.6	-0.6	
Seven countries above	0.4	1.8	1.3	2.3	-0.6	-0.8	
Other industrial countries	0.8	0.9	-1.7	-0.5	-0.4	-0.4	
European Community	0.8	1.1	-0.2	1.6	-0.3	-0.5	
West Germany	4.5	1.6	-2.2	0.8	-0.3	-0.3	
Developing countries	4.5	5.8	6.1	5.5	1.0	0.4	
Africa	1.6	0.4	1.6	2.6	-1.1	-1.3	
Asia	8.1	7.8	8.7	7.1	2.0	0.4	
Middle East and Europe	2.4	7.8	3.4	4.6	-1.8	1.1	
Western hemisphere	3.3	2.5	3.4	3.5	1.1	0.4	
Countries in transition	-12.0	-15.4	-10.2	-1.1	-1.4	0.5	
Central Europe	12.6	-9.1	-1.8	1.9	-0.3	-0.8	
Former USSR	-11.8	-17.4	-19.7	-2.4	-1.9	1.1	

Source: IMF

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UK 'must strive to reduce deficit'

By Peter Norman

BRITAIN will have to make further efforts to cut its budget deficit in addition to the tax increases and public spending restraint already planned for 1994-95, the International Monetary Fund warns.

In its latest World Economic Outlook, it says that the structural part of the budget deficit (that part not caused by recession) has increased sharply to about 5 per cent of gross domestic product this year.

Although the Fund expects the structural deficit to fall "significantly" next year, because of budget measures already decided, it is expected to average about 3.5 per cent of GDP over the medium term.

The IMF pinpoints the rise in public spending as a share of GDP from 38 per cent to 44 per cent over the past four years as a cause of the UK's structural budget problem.

Mr Michael Mussa, the IMF's chief economist and head of its research department, said yesterday that Britain should

timetable, predicting only that a bill would be ready to sign into law within a year.

This would be perilously close to next year's congressional elections and could endanger the spirit of compromise now prevailing between the political parties.

The core of Mr Clinton's plan is the promise of universally guaranteed health insurance by the end of 1997. But Mrs Clinton this week said she would be "open to talk about" a slower phase-in of universal coverage.

Most people would be enrolled in "health alliances" which would broker a limited range of government-regulated health plans for members.

All employers would have to pay 80 per cent of premiums for their workers, although premiums would be subsidised for small companies. The plan envisages spending \$160bn over the next seven years on

these employer subsidies, \$80bn to expand coverage of long term care and \$72bn to pay for prescription drugs under the Medicare for the elderly.

Offsetting this, Mr Clinton hopes to save \$285bn on existing government health programmes such as Medicare and Medicaid, and to raise \$105bn from "sin taxes", mostly from an increased tobacco tax, although the precise details have still not been fixed.

The US public is still uncertain and divided about healthcare reform. A recent Gallup poll showed that while 70 per cent of those questioned were satisfied with their own coverage, 90 per cent believed US healthcare was in crisis.

While the health insurance industry has launched advertisements attacking the plan, Mr Clinton has won important support in the last week from trade unions and doctors.

Clinton calls last ditch talks over healthcare bill

By George Graham

PRESIDENT Bill Clinton called leaders of both parties to the White House yesterday, for a final discussion on healthcare reform before he unveiled his proposals in a speech to both houses of Congress last night.

Both Mr Clinton and his wife Hillary, who has headed the White House health task force, have spent the last week expressing readiness to compromise on virtually all aspects of their proposal.

And despite months of planning, many details of the programme, particularly how it will be paid for, have still not been determined. Legislative texts are not expected to be sent to Congress until the beginning of next month, and even the most optimistic do not expect the reform to be passed before next spring.

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target, predicting only that a bill would be ready to sign into law within a year.

This would be perilously close to next year's congressional elections and could endanger the spirit of compromise now prevailing between the political parties.

The core of Mr Clinton's plan is the promise of universally guaranteed health insurance by the end of 1997. But Mrs Clinton this week said she would be "open to talk about" a slower phase-in of universal coverage.

Most people would be enrolled in "health alliances" which would broker a limited range of government-regulated health plans for members.

All employers would have to pay 80 per cent of premiums for their workers, although premiums would be subsidised for small companies. The plan envisages spending \$160bn over the next seven years on

these employer subsidies, \$80bn to expand coverage of long term care and \$72bn to pay for prescription drugs under the Medicare for the elderly.

Offsetting this, Mr Clinton hopes to save \$285bn on existing government health programmes such as Medicare and Medicaid, and to raise \$105bn from "sin taxes", mostly from an increased tobacco tax, although the precise details have still not been fixed.

The US public is still uncertain and divided about healthcare reform. A recent Gallup poll showed that while 70 per cent of those questioned were satisfied with their own coverage, 90 per cent believed US healthcare was in crisis.

While the health insurance industry has launched advertisements attacking the plan, Mr Clinton has won important support in the last week from trade unions and doctors.

Aspiring doctors are undeterred

By Lisa Branstrom

George Washington

NEWS: INTERNATIONAL

IOC team ready to award biggest prize

Lobbyists stalk the Olympics committee like exotic game, writes Keith Wheatley

MEMBERS of the International Olympic Committee know what it is to be hunted. In the lobbies and corridors of Monaco's five-star hotels they are stalked by representatives of bidding cities like rare and exotic game.

On the eve of the IOC's decision tonight on the choice of city for the 2000 Olympics, the chairman of one city's campaign yesterday described the IOC members as "in purdah". The ballot of these 91 individuals will award a prize worth billions of dollars and immediate international prestige.

Even the appearance of a member such as Panama's Mr Virgilio de Leon, at 74 only one year from mandatory retirement, can signal the instant arrival of eight or nine eager Beijing publicists, piling in like a rugby scrum at a ruck. Cities such as Manchester or Sydney may be more discreet in their wooing but the thrust of effort is the same.

When Greg Norman won the Open golf championship, the

Sydney campaign quickly put signed photographs of the Australian golfer in the post to every IOC member known to enjoy 18 holes.

As a group the IOC is predominantly white, elderly, male and from the Old World. A total of 38 members are from Europe, only four of them women. Of these two are princesses, the Princess Royal from Britain and Princess Nora of Liechtenstein.

Other royal members include the Grand Duke of Luxembourg and Prince Albert of Monaco. Membership of the IOC is by invitation and then election by the full membership. At the Barcelona games 170 countries took part but fewer than half of these had members on the IOC.

It is often said to be the best and most exclusive club in the world. Members travel first class to their many meetings and conferences and stay free of charge in the world's best hotels.

Even 20 years ago it was very different. "When I first

became a member we paid all our own expenses and it was often difficult to afford to attend different events," said Prince Alexandre de Merode of Belgium, who has been the spearhead of the IOC's campaign against drugtaking.

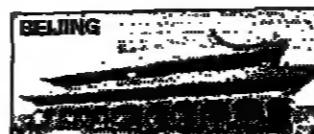
The executive board, the powerhouse of the IOC, is headed by Mr Juan Antonio Samaranch, the retired Spanish diplomat, who is its president. His key lieutenants are businessmen.

Mr Richard Pound, 51, is a punchy Montreal lawyer and former Olympic swimmer. His marketing expertise and skilled negotiation of television rights have brought the IOC's finances from penury to assets of \$1.25m in the past decade.

Mr Kevin Gosper, an Australian oil executive, is another vice-president with a professional background. Ten years older than Mr Pound, he may have missed his chance to succeed Samaranch, but his egalitarian style has been crucial in

000 The Olympic runners and their form

- China becomes fully part of international community
- Vast marketing potential for sponsors



- Human rights record
- Renewed doubts about national stability post-Deng

- Strong capable organisation
- Symbol of a reunited Europe



- Vocal opposition to Olympics within the city

- Neutral ground between Europe and Asia
- First Olympics to Moslem world



- Poor city infrastructure
- Politically unstable with Kurdish nationalists referring to the city as "a war zone"

- British tradition within international sport
- Strong central government backing



- Short on glamour
- Everybody's second choice

- Climate
- Excellent facilities



- Lack of market potential for sponsors
- Distance to travel
- Poor time-zone for television

changing the IOC's approach to the world.

This meritocracy within an anachronistic elite is reinforced by the distinguished presence of Mr Keba Mbaye, a retired Senegalese judge and international jurist. Mr Justice Mbaye has enormous influence within the IOC and was pivotal in the process which led to South Africa being read-

mitted to the Olympics. His undoubtedly probity has also been important in the IOC reforming dubious aspects of the bidding process. During the 1990s, candidate cities notoriously handed out gifts such as fur coats and expensive jewellery to IOC members and their wives. Air tickets to inspect facilities were routed through the most exotic

out-of-the-way locations. These kind of excesses, harshly criticised both by outsiders and such insiders as the Princess Royal, have disappeared. But a waitress at a Manchester bid reception, heaping smoked salmon on to the IOC plates, was still able to observe: "If there is reincarnation, I want to come back as part of the IOC."

Israelis urged to reach deal with Syrians

By Roger Matthews, Middle East Editor

PRESIDENT Hosni Mubarak of Egypt yesterday urged Israel to press ahead swiftly to secure a peace deal with Syria. After three hours of talks in Alexandria with President Hafez al-Assad of Syria, Mr Mubarak said such progress could be vital to keep up momentum for peace in the region.

The Egyptian leader said he took issue with Mr Yitzhak Rabin, Israel's prime minister, on the pace of negotiations. It was wrong, he said, just to concentrate on the outline agreement between Israel and the Palestine Liberation Organisation.

While Mr Assad has said he will not openly oppose the PLO deal, he will do nothing to check dissension within the Palestinian community. Arab diplomats said yesterday that future negotiations of the outline PLO-Israel agreement would stand a substantially better chance of success if Syria understood that Israel was willing to return the Golan Heights.

The heated debate in the Israeli parliament continued yesterday on the terms of the Palestinian deal, with the final vote expected today.

seeking to clinch a deal with Syria, Mr Assad is demanding that Israel must hand back all of the Golan Heights, captured in the 1967 war, before he will agree to a peace treaty.

The Syrian leader said yesterday there had been no progress in the bilateral negotiations with Israel, although all points were open to debate. He has also made little effort to hide his anger at Mr Yasir Arafat, PLO chairman, for reneging on a promise to maintain a common Arab front with Israel.

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Optimism over growth

Israel looks to peace dividend

By Julian Ozarne in Jerusalem

MR Avraham Shochat, Israel's finance minister, predicts the Israeli economy will grow by 4 per cent a year over the next five years but could expand considerably more if the economic dividends of peace come through.

In an interview with the Financial Times, Mr Shochat said latest government figures showed economic growth for 1993 at 4 per cent after last year's record growth of 8.9 per cent. The government, he said, had successfully tackled the twin problems of unemployment and inflation, with both expected to drop into single digits early next year.

Nearly 90,000 jobs will have been created by the end of the year, he said.

Mr Shochat, who took over the Finance Ministry after last year's Labour election victory, said the government was committed to rolling back further state intervention in the economy through continued privatisation and cuts in public borrowing through budget deficit reduction.

The sale of the country's government-owned banks, already under way, would be completed by early 1995. Mr Shochat said, earning the Treasury \$5bn (£3.26bn) which would cover the budget deficit and leave the money markets open to the private sector.

Trade barriers would continue to be cut back as the Israeli economy was opened to greater foreign competition.

The government, he said,

had been considerably helped, especially in its expanded infrastructure programme, by the \$10bn US loan guarantees.

Mr Aharon Foegel, the ministry's director general, was yesterday concluding negotiations with a consortium of New York banks led by Salomon Brothers on the second tranche for 1993, of \$1bn.

"If you take the reduction in unemployment, increase in industrial exports of 12 per cent, firm growth and good investment in industry, the performance of the economy is looking good," said Mr Shochat, who leaves Israel tomorrow to attend the World Bank and International Monetary Fund meetings in Washington.

He said economic performance could be even better if a comprehensive peace accord with Arab states was reached.

In the short term, Israel's economy would benefit from the huge external aid package planned for the Gaza Strip and West Bank, particularly in the supply of construction materials. An immediate benefit to the economy would be a rise in tourists, now 2m a year.

In the longer term, Israel could benefit from foreign investment, the relocation of headquarters of multinational companies to Israel, and trade with Arab states especially in Israeli exports such as irrigation equipment and electricity and communications goods.

Mr Shochat said a team in the ministry was busy preparing to implement the economic aspects of the Israeli-Palestinian peace agreement. But he said it was important the Palestinians adopt a harmonised tax, excise and customs policy with Israel. "If there is no harmonisation of taxes and customs we will have to put restrictive controls at the border," Mr Shochat said.

Three Swedes set free by Iraqis after a year

By Hugh Carnegy in Stockholm

IRAQ yesterday unexpectedly freed three Swedes who were among at least 10 foreign nationals held in Iraqi jails for entering the country illegally.

The three were arrested on September 3 last year after straying across the border from Kuwait where they were working for Ericsson, the Swedish telecommunications company, on a contract for the Kuwaiti government to repair radio base stations. They were given seven-year jail terms.

Mr Carl Bildt, the Swedish prime minister, welcomed news of their release but declined any further comment. Officials refused to answer

questions on whether a deal had been struck with the government of President Saddam Hussein for the men's freedom.

Sweden has supplied three tranches of humanitarian aid to Iraq since the men were arrested. The latest, worth SKr50m (£4m), was announced in June. But Sweden's only diplomatic presence in Baghdad since last September has been two officials working on the case of the Ericsson men.

The release of the three - Mr Stefan Wilborg, Mr Leif Westberg and Mr Christer Stromgren - will raise hopes for the other foreigners held on similar charges, including three Britons. Ericsson said the three Swedes were treated well during their imprisonment.

Most Japanese were aware that the politicians and contractors had been stitching together unsavoury deals

industry collusion and the outbreak of fierce competition.

Leading contractors admit to courting Mr Takeuchi, who resigned as Ibaraki's governor after having been charged with receiving Y50m in bribes. Mr Yoshino, who went to the same high school as Mr Takeuchi, says he visited Ibaraki after learning that executives from rival companies had done the same in the hope of winning contracts.

The executives were right to respect the influence of Mr Takeuchi, who is said to have informed officials presiding

over contract awards that "I met Mr X of Y company and he is a wonderful guy". Prosecutors have leaked details of restaurant dinners at which an empty shopping bag was allegedly left behind for a contractor to pay financial tribute to the then governor.

By targeting Mr Yoshino, the prosecutors were suggesting that the pre-bid bidding for the Ibaraki governor's favours was a national trend which had to be stopped.

The prosecutors judged that a lower-profile investigation into lesser officials would not have the necessary impact on politicians or their contractor friends.

As Mr Yoshino knows, regardless of his guilt, the next stage of his fall will come if the company suggests that he acted alone and that it "regrets" the incident. Shimizu is still defending the chairman:

"We had conducted an internal investigation into the bribery

Pakistan to seek \$2.6bn from donors

By Farhan Sohrai in Islamabad

MR Babar Ali, Pakistan's finance minister, is due to meet representatives of donor countries in Washington on Monday to seek up to \$2.6bn (£1.7bn) in fresh commitments.

The meeting is a substitute for this year's annual aid-to-Pakistan consortium meeting which was originally scheduled to be held in Paris. That meeting had to be cancelled twice because of the country's political upheavals. A general election is due on October 6.

In recent months some Pakistani officials have been worried that a request by a short-term unelected government would be to Islamabad's disadvantage. "Donors may question whether policies will remain intact after the October elections when a new government comes to office," said one.

However, recent economic reforms by the government of Mr Moen Qureshi, the interim prime minister, have largely been welcomed by donors, western economists in Islamabad say. Among the reforms are government commitments to reduce a chronic budgetary deficit, increase spending on the social sector and reduce tariffs over the next four years.

Mr Qureshi has also said recently that he had received assurances from Mr Nawaz Sharif and Ms Benazir Bhutto, the two main prime ministerial contenders, that his government's policies will not be reversed. In addition, the IMF has agreed to provide up to \$3.77m in standby credits under a recently negotiated deal. That move is expected to strengthen Pakistan's case with its donors, officials add.

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Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, accompanied by President Jiang Zemin of China, reviews a guard of honour in Beijing at the start of a three-day visit

By Patti Waldmeir in Johannesburg

SOUTH AFRICA'S parliament is due to vote today on legislation to end exclusive white rule, against a background of mounting political violence including two massacres on Tuesday night which left at least 30 blacks dead. Parliament is expected to approve the Transitional Executive Council

bill, which will set up a multi-racial advisory council to oversee the transition to democratic elections next April.

MPs from the ultra-right Conservative party disrupted parliament yesterday, and several were suspended, but the party does not command sufficient votes to block the legislation unless MPs of the ruling National Party rebel.

Passage of the bill is the key to lifting remaining international economic sanctions against South Africa. Mr Nelson Mandela, African National Congress president, is expected to react to the bill's passage by calling for remaining non-military sanctions to be lifted when he addresses the United Nations Special Committee Against Apartheid in New York tomorrow.

Mr Mandela, President F.W. de Klerk and other black and white leaders are launching a drive in the US to attract business and investment to South Africa.

Passage of the bill will not immediately bring the Transitional Executive into existence, however, the bill will not be promulgated - and thus will have no force - until agreement has been reached on a new constitution, a process which could still take months.

Tension remained high in the black townships of Thokozane and Katlehong, where most of those killed in recent violence have died. Roads were barricaded and officials of the Inkatha Freedom Party were attacked by residents after one of the massacres on Tuesday when a gunman shooting at random on a nearby highway killed 18

people.

Air 25 a

NEWS: UK

Devaluation cuts UK's trade deficit

By Peter Marsh,
Economics Correspondent

IMPROVED competitiveness linked to sterling's devaluation pushed the UK's trade deficit with countries outside the European Community to its lowest level for nearly three years, government figures showed yesterday.

Non-EC exports last month rose to a record high in value terms, while the value of imports was the lowest since January.

The figures strengthen the probability that the trade deficit with the whole world for 1993 will be substantially lower than the £22bn estimated by the Treasury in its last official forecast in March. Last year the whole-world trade deficit was £13.4bn.

Monthly trade figures for the EC will not be available until later this year because of the introduction of a new statistical system. Non-EC trade accounts for about 40 per cent of all UK exports and imports.

The excess of UK imports over exports in August for non-EC nations came to a seasonally adjusted £570m, after £880m in July. The value of exports last month was £4.87bn, 1.5 per cent up on July, while imports fell 1 per cent on the month to £3.4bn.

In underlying volume terms, exports in the three months to the end of August rose 4 per cent on the previous three months. Over the same period, underlying import volumes were flat. These underlying measures strip out price move-

ments and also exclude trade in oil and erratic items such as ships, aircraft and gems.

The figures suggest the pound's downward movement since Britain left the exchange rate mechanism a year ago has aided exporters. It appears imports have been kept down by a combination of weak domestic demand and increased consumption of UK-made goods. Yesterday's Central Statistical Office data follow an improved trend for the trade deficit since the end of last year.

The UK continued to run a trade surplus with the US and Canada in August, as it has done for every month since March. The £12m surplus for trade with this part of the world in the three months to August was the highest since early 1989.

Net investment by institutions in UK gilts jumped sharply to £5.6bn in the second quarter of this year from £3.3bn in the first quarter, according to figures released by the Central Statistical Office.

Investment in overseas company securities dropped to below £2bn during the period compared with £3.6bn in the first quarter, further reflecting a shift towards investment in the UK.

New investment in UK company securities rose to £6.1bn from £5.6bn.

Mr Paul Walton, an analyst with James Capel, welcomed the figures as a long-term indication of recovery of the UK economy.



NEARLY READY: The opening of the Channel tunnel, scheduled for spring 1994, heralds a new competitive era for the ferry industry

Sally Line in ferry deal with RMT

By John Willman,
Public Policy Editor

IN THE latest move ahead of

the opening of the Channel tunnel, Sally Line - the UK's third largest cross-channel ferry operator - yesterday announced a new partnership with Regie voor Maritiem Transport (RMT), the Belgian operator.

The partnership, formed in preparation for the tunnel's scheduled opening in spring 1994, will concentrate ferry crossings to Ostend in Belgium at the port of Ramsgate, on the Kent coast. Sailings between Dover and Ostend, which have been operated for the past seven years under a partnership between RMT and P&O Ferries, will end.

P&O Ferries and Stena Sealink, the two largest operators,

have concentrated their efforts on establishing shuttle services between Dover and Calais, the shortest channel crossing.

Dockers find fortune after takeover

THE DOCKS at the port of Sheerness were eerily quiet yesterday evening, writes Stewart Dalby. Everyone was in the canteen, hanging on every word of Mr Peter Vincent, chief executive of Medway Ports.

The company had been taken over by the Mersey Docks and Harbour Company. Some 300 full-time employees of Medway stood to make a killing as shareholders. When the Medway ports were privatised eighteen months ago around

270,000 shares were distributed. A further 730,000 shares were offered to employees at £1 each. However they are now worth £38 each.

As Mr Vincent, £12m richer himself, gave details of the takeover, broad smiles seemed strong enough to disperse the rain clouds. As the employees streamed out few seemed inclined to resume work. The mood amongst nearly 300 men made redundant last year was less buoyant.

Details of takeover Pg 23

Both plan to offer 25 sailings a day in each direction, to compete with the train shuttles running through the tunnel.

The Scandinavian-owned Sally Line operates two passenger ferries and one freight ferry between Ramsgate and Dunkerque in northern France.

It also operates a freight-only service between Ramsgate and Ostend with two ships.

RMT currently operates three ferries and two jetfoils between Ostend and Dover. Under a five-year agreement to run from January 1 1994, the RMT service will be merged

with the two Sally Line freight ferries to offer up to ten crossings a day on the route.

The new partnership predicts a combined share of the cross-channel passenger market of 20 per cent - double Sally Line's current share of 10 per cent. For the freight market it sees a combined market of 23 per cent compared to Sally Line's 17 per cent.

Sally Holdings UK, the parent company, also owns the port of Ramsgate and will be investing £5m in increasing its capacity. The company expects to add another 50 jobs to the existing 90-strong workforce in the port.

Mr Michael Kingholt, chairman of Sally UK Holdings, said that the move would secure the future of the ferry operation. "We expect to enter the next century as a major ferry operator on the short sea routes, increasing our market share for both passenger and freight operations," he said.

Porsche seeks Daewoo deal for Korean imports

By John Griffiths

PORSCHE'S wholly-owned UK importer hopes to conclude by the end of the year a deal under which it will import and distribute South Korean-built Daewoo cars.

Daewoo, Korea's third largest carmaker after Hyundai and Kia, wants to establish a market presence within the UK by 1995.

It has been negotiating for several months with Porsche Cars Great Britain. The latter is being encouraged by its parent company in Stuttgart to broaden its business base following the considerable shrinkage of the luxury sports car business which has taken place since the boom years of the late 1980s.

The company, which has headquarters in Reading, Berkshire, west of London, is also signing import agreements with a number of Continental-based Porsche accessory manufacturers.

But its managing director, Mr Kevin Gaskell, yesterday dismissed reports it planned also to become a motor cycle importer.

"There is only one brand of motor cycle we would have been interested in, and that is

already being well taken care of in the UK by its manufacturer," said Mr Gaskell in a clear reference to BMW.

In sharp contrast to Porsche, Daewoo is currently a producer of family cars and minicars.

Until recently, it relied heavily on producing Opel Kadett-based cars bearing the General Motors' Pontiac Lemans badge for sale in North America.

However, it ended this joint venture relationship last year in order to make and sell its own car globally.

Daewoo currently makes around 750,000 vehicles a year but has plans to invest \$3.5bn in order to triple output to 2.2m a year by the end of the decade - 1m of those sales a year outside of Korea.

The best-performing sector in the latest three months was private commercial building, where orders were up 27 per cent on the previous three months and 20 per cent higher than in the corresponding period a year ago.

Vauxhall, Ford cut production

Ford and Vauxhall are to cut production sharply at their Halewood and Luton car plants next month under the impact of the continuing steep decline in new car sales in continental Europe. The news follows an announcement earlier this week that Nissan is being forced to halve production at its Sunderland plant during November and December.

Construction upturn patchy

The patchiness of the upturn in the construction industry was underlined by official figures showing that total orders are rising, but revealing big differences in the performance of different sectors.

Provisional figures from the Department of the Environment showed orders rose 9 per cent to nearly £5bn in the three months from May to July, compared with the same months of 1992. Orders were still 5 per cent lower than for the previous three months of 1993. The statistics are based on constant 1985 prices, seasonally adjusted.

The best-performing sector was private commercial building, where orders were up 27 per cent on the previous three months and 20 per cent higher than in the corresponding period a year ago.

Students face funds squeeze

Mr John Patten, education secretary, has given a strong signal that the government is

seriously considering raising extra funds for universities from students.

"No options are ruled out," he told a committee of vice-chancellors and principals, adding that taxpayers benefited from higher education in a "less direct and tangible way" than graduates. The committee has commissioned a report into extra funding.

Major TV decision

Divided ministerial opinion

means Mr John Major will have to decide whether independent television (ITV) ownership should be changed to allow the nine largest companies to take each other. The nine largest ITV companies are banned from taking each other over by law. A change could have a dramatic effect on the share price of companies such as London Weekend Television, Anglia and Central, which could become bid targets. The decision will be taken in the autumn.

QVC moves in

Part of Marco Polo House, a prominent building in London's Battersea, and the former headquarters of British Sky Broadcasting, has been let to QVC, a US home shopping television organisation. The BBC section of the 90,000 sq ft building was vacated shortly after the company merged with Sky Television in 1990.

Smartcard for London buses

London Transport plans to invest £22m in a smartcard ticketing system which could preserve Travelcards after the deregulation of London bus services. The cards will enable passengers to use buses operated by different companies by inserting them in a machine on the bus. The machine will produce passenger figures to divide the revenue.

Times keeps new readers

The Times national newspaper is continuing to hold a circulation increase of more than 30 per cent nearly three weeks after the paper cut its weekday cover price by 15p to 30p.

Official sales figures for the first week of the cut shows an average figure for August was 354,280.

Wholesalers agreed that the main loser has been The Daily Telegraph - according to some it was down as much as 4 per cent. The broadsheet market as a whole is estimated to have risen by just over 1 per cent.

Law on wills faces reform

The Law Commission, the government's law reform advisory body, called yesterday for a change in the law governing the effect of divorce on wills.

In Britain, when a couple marry, any previous will made by either of them is automatically revoked. If they get divorced, however, this does not happen. The law tries to cut the former spouse out of the will by providing that any gift to him or her should "lapse". The commission says this causes confusion and if the testator dies without altering their will and does not subsequently remarry, problems can arise which defeat their intentions.

Milk prices to be set by auction

By Deborah Hargreaves

MR ANDREW DARE, chief executive of Milk Marque, said yesterday he will hold an annual auction for supplies as a way of setting prices when the £3.5bn milk market is liberalised next April.

His proposals for a "rolling" auction are the first indication of how dairy pricing will work in the new free market.

Mr Dare has been widely criticised in the dairy industry for promising higher prices to farmers following the abolition of the Milk Marketing Board, the government's compulsory purchasing scheme.

Swan Hunter workers awarded compensation

By Chris Tighe

TRADES UNIONS representing more than 700 workers made redundant by Tyneside shipbuilder Swan Hunter since it went into receivership in May have won their members compensation totalling around £1.5m.

An industrial tribunal judgment announced yesterday ruled that receivers Price Waterhouse breached section 183 of the 1982 Trades Union Labour Relations (Consolidation) Act by not holding consultation on the redundancies.

The tribunal panel ruled that

Smith to appeal for backing on reform

By David Owen

MR JOHN SMITH, opposition Labour party leader, will next week raise the stakes in his battle to democratise the party's selection of parliamentary candidates by making a personal appeal to delegates at the party's annual conference to back his plans.

In a highly unusual move, he will open next Wednesday's crucial debate on the proposed reforms less than 24 hours after his set-piece address.

The decision underlines the degree to which Mr Smith's personal authority is riding on

the party's acceptance of the proposals, which are opposed by some large Labour-affiliated unions.

The outcome of next week's vote looks too close to call. The issue is set to dominate the conference in Brighton. Mr Smith's plan, watered down to overcome union resistance, is for candidates to be elected by constituency members on the basis of one-member-one-vote.

The unions would lose their right to influence selection, but union members would be able to vote as individuals by paying a reduced party membership fee.

INVITATION TO BID

For the Purchase of a Major Equity Interest in
The Egyptian Vineyards Company
in Alexandria, Egypt

As part of the privatization program of Egypt, the Housing, Tourism, and Cinema Company, a state-owned Egyptian joint stock Holding Company, offers for sale a majority interest (at least 60%) of its wholly owned affiliate the Egyptian Vineyards Company to any one or group of investors (consortium).

The Company

The Egyptian Vineyards Company owns about 5000 acres of agriculture land in the Giamacis sector in Abou El Matamir Country at Al-Behira Governorate. The Company produces grapes, natural and industrial wines and spirits, dried fruits (such as raisins, guava, apricots), pickled olives (Green and Black), olive oil, pressed Dates (with and without pit), and carbonated grape juice. The company has four plants located in Giamacis and Alexandria and two production facilities in Mairouh and Matruh and are properly licensed. Total sales for 1992 amounted to about 40 million Egyptian Pounds (approximately US\$ 12 million).

The Transaction

The Holding Company is offering to sell 180,000 (One hundred eighty thousand) shares, of the 300,000 (Three hundred thousand) total shares outstanding of Egyptian Vineyards Co. owned by the Holding Company.

Bid Procedures

Interested parties in the purchase of the Egyptian Vineyards Company's shares should obtain the Tender Documents which include an information memorandum prepared by a major international firm (covering the company's financial, technical, commercial and administrative aspects), and general terms and conditions of sale, against the payment of U.S.\$1000 or LE.3500 from Bank of Alexandria (the Financial Advisor). Bidders should submit their bids in a sealed envelope to Bank of Alexandria at the following address no later than 12:00 noon on Thursday, October, 14th, 1993.

Financial Advisor to the owner

Bank of Alexandria

Chairman's Office

49, Ksar El-Nil Street, Cairo, Egypt.

Telephone: (202) 391 9686 - Fax: (202) 390 7793

Technical Advisor to Bank of Alexandria

KPMG - Hazem Hassan

INVITATION TO BID

For the Purchase of the White Goods Factory
Owned By El - Nasr Company
for Electrical and Electronic Apparatus

As part of the Egyptian privatization program, El-Nasr Company for Electrical and Electronic Apparatus offers for sale the White Goods Factory at Borg Al Arab.

The Company

El - Nasr Company for Electrical and Electronic Apparatus is an Egyptian Joint Stock Company subject to its statutes as issued by the Prime Minister's Decree No. 17 of 1980 and its amendments. The Government of Egypt holds 50% of El-Nasr Company's shares, while the Dutch Company "Philips" Orient B.V. holds the remaining 50% of the Company's shares. The Company produces, through various factories electrical and electronic apparatus.

The Factory Offered for Sale

The Factory, located about 60 Km South West of Alexandria at Borg Al Arab, produces refrigerators and washing machines presently under the trade mark "Philips" which expires upon sale. The Factory enjoys a tax holiday until the year 2001. According to a recent study performed by an international specialized firm, the total assets at December 31, 1992 amounted to about LE43 million. (Prevailing Exchange rate: US\$1 = LE 3.34).

Bid Procedures

FINANCIAL TIMES THURSDAY SEPTEMBER 23 1993

MANAGEMENT: MARKETING AND ADVERTISING

9

The new head of English National Opera tells Lucy Kellaway of his plans to boost attendance

Time to sing a new song

In the shop next door to the London Coliseum, T-shirts bearing the slogan Everyone Needs Opera have been reduced to £7.99. Posters advertising last season's more obscure operas have been slashed to 50p.

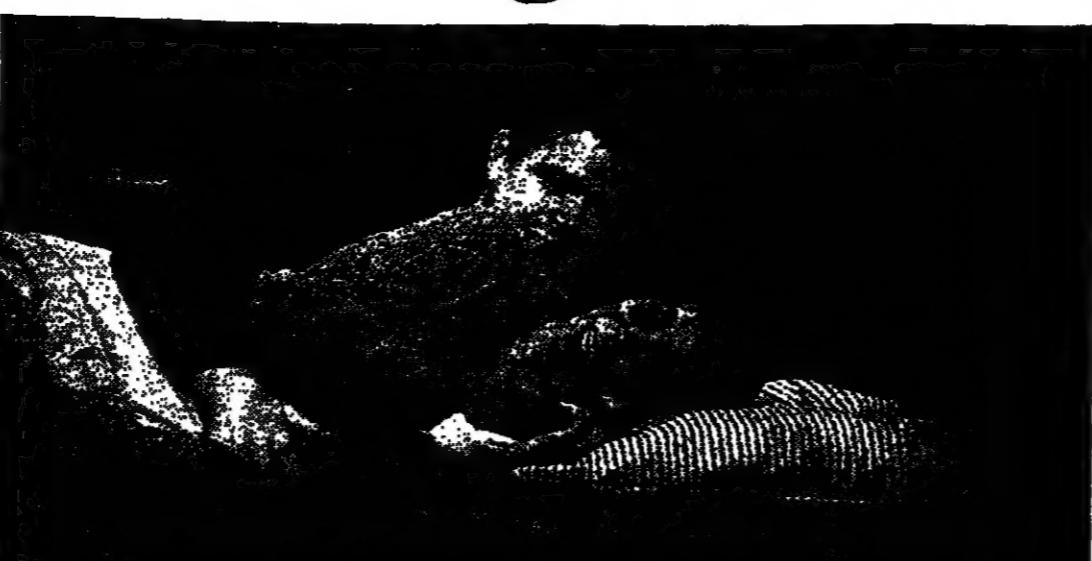
The giddy days are over when clever branding brought the world and its wife to see far-out productions at the English National Opera. The market has changed, the management has changed and the strategy has changed.

Dennis Marks, ENO's new general director, sits in his poky office under the roof of London's second opera house humming one of the arias in *La Bohème* under his breath. That opera, which opened last week, is the most popular ever written. And with it, ENO is trying to re-establish itself as Britain's most popular opera company.

"Accessibility," Marks says emphatically. "That one word is at the centre of everything we are trying to do. We are trying to take musical theatre to the widest number of people regardless of their capacity to pay."

In marketing terms, it is a tall order. Getting people to go to the opera when they are fighting to pay the mortgage is not easy. ENO has been successful in branding itself in the 1980s; the challenge for the 1990s is to capitalise on the brand name with more direct ways of getting bottoms on seats.

The racy advertisements featuring bare-chested stage hands and sopranos in negligees have won awards and done their job, says Marks, while the ENO corporate

La Bohème, the most popular opera ever written, opened at ENO last week. With it, the company hopes to revive its fortunes. Photo: Kyoko

logo is in the Museum of Modern Art in New York. Less successful has been the recent Everyone Needs Opera slogan, which Marks has decided to withdraw.

"One day I walked out of Leicester Square tube and saw someone in a sleeping bag under one of the Everybody Needs Opera posters. It exposed the company as being underneath what was going on around it."

Marks has no plans for finding a replacement for the unhappy slogan, arguing that people know that ENO exists. To remind them again

would be a waste of money. "What we must do is to cross the gap between perception and getting people in."

Like most other theatres, ENO's subscriptions have fallen in the recession, as have advance bookings. Instead, people buy tickets on the day - or don't, depending on how rich they feel. This has had a serious effect on the company's profits - each annual percentage point fall from the capacity audience cuts profits by £100,000 a year.

Falling audiences have led to a deficit of more than £2m. Unless the tide is turned, ENO will have no chance of meeting this year's budget.

To fight back, the company has just installed a state-of-the-art computerised ticket system which allows it to keep tabs on everyone who has ever been to the Coliseum.

"We know what sort of buyer you are, what you have been to see," says Marks. The aim is for the right kind of publicity to reach the right kind of customer.

ENO has rolled its public relations, development and press

departments into a single unit, which is devising tactics for talking to the audience more directly. It has relaunched its subscription scheme and is trying to lure the audience back to booking in advance. It has tried to find out why its numbers have fallen, and is targeting sectors of the possible audience - such as people living outside London - that have been staying at home in droves.

The company is also trying to market itself better to sponsors - which are being expected to make up the shortfall left by the dwindling grant from the Arts Council. ENO recognises that it will never get much of the corporate entertainment market with its tatty opera house. Instead, it is concentrating efforts on companies in complementary lines of business.

"The kind of work ENO does is something that is attractive to companies that are interested in development," says Marks. ENO was recently given money by management consultancy KPMG as part of its "future positive" campaign.

But whether the new team can bring it off depends on the operas themselves. "We have to be like the car in the Volkswagen advertisement - we have to be the brilliant fast one, but also the reliable one. What we are is a company people can go to as they go to a cinema."

Depending on which metaphor you prefer, *La Bohème* is either the opera equivalent of the reliable car or of Jurassic Park. Unfortunately, the critics verdict so far is that the gear changes were too obvious and the special effects wanting.

More than just small beer

Microbreweries have transformed US bars, says Victoria Griffith

lion's Irish Red among its most successful brands. "I think the microbreweries have a lot to do with that. They have helped educate the American palate."

Taste is just part of the equation, though. Even the biggest fans admit that microbreweries do not always produce the perfect brew. Small brewers appeal to consumers for other reasons as well. "There is a certain amount of local pride behind interest in the microbreweries," says Nicholas Godfrey, marketing director of the Mass Bay Brewing Company in Boston. "People like to drink a beer that they know was made around the corner."

To capitalise on local loyalties, many microbrewers also run bars, dubbed "brew-pubs", where customers can drink a product made on the premises. In Boston, the John Harvard Brew House and the Commonwealth Brewing Company have both been attracting constant flows of beer drinkers since they opened a year ago.

Microbrewers can add humour to the market - for instance, the "Alimony" brand, advertised as the "bitterest beer in the world". They also offer variety. Lind Brewery of San Francisco markets a wheat beer in the summer, switched to an "Oktoberfest" brand for the autumn and then starts churning out a Christmas Ale for the holiday season.

This type of marketing technique is starting to influence the large brewers, which say they are planning seasonal launches. Microbreweries in the US still account for a tiny portion of total market share - slightly more than 1 per cent, according to William Owens, publisher of Beer, The Magazine. Still, their rising success, which has occurred in the absence of any mass-marketing campaign, has been impressive enough to make even the large breweries sit up and take notice.

To fight back, many larger brewers have now started to produce their own distinctive-tasting brands. "The specialty beer market is growing by leaps and bounds," says Rubin Valdillez of Coors Brewing Company, a leading US beer maker which now counts its strong-flavoured Kill

Microbreweries have done well because they found a market niche the large brewers had ignored for a long time - Americans who enjoy a distinctive-tasting beer," says Irene Firth, general manager of the Full Sail Brewery in Oregon.

While they may still be a small force in the overall market, microbreweries are making their influence felt. American beer connoisseurs say they are grateful. "This is the way it should be," said Alan Eames, a beer "anthropologist" based in Boston. "A trip to the local bar is no longer a boring experience."

Who reads what and why

Further exploration of the characters should enable them to target their clients' advertising money more effectively.

Here is CIA's full cast list.

- Terry Torremolinos, 6.5 per cent of the population, C2D, single, under 25 and an early school-leaver. Terry enjoys a night at the pub, hates gardening, plays football and rarely sits down to a meal. He reads the Daily Record, Daily Star, Sun, 7.7 today.

- Cheryl Clubber, 7.7 per cent of the population, C2D, 15-24, still studying if single but likely to finish education at 16; if married, likely to have children under four.

On holiday, she likes to eat, drink and it in the sun. She enters competitions on packets and in magazines and buys new brands to see what they are like. She reads the Daily Star, Sun, Daily Mirror.

- Carol Kitchen, 7.8 per cent of the population, DE, 35-54, finished education at 15. Carol is married with children aged five-15 and either does not go out to work, or works part time. She prefers papers for entertainment, not news. She reads the Daily Record, Daily Mirror.

- Basil and Betty British, 16.3 per cent of population, 55-plus, C2D. Left school 14-15, not working. Basil and Betty think there is too much concern about the environment. They read the Daily Mirror, Daily Star.

- Adrian Amer, 9.2 per cent of the population, 35-54, AB. He is married, works full-time and is educated beyond the age of 19.

- Adrian Amer, 9.2 per cent of the population, 35-54, AB. He is married, works full-time and is educated beyond the age of 19.

- Gordon Golfer, 8.2 per cent of the population, 45-plus, AB. He is married, is working full-time and has recently retired and left education at 17-18. Gordon enjoys his garden, relies on newspapers to keep himself informed, and has a personal equity plan. He reads the FT, Times, Daily Telegraph, Daily Mail, Daily Express or Today.

- Terence and Tara Tennis, 13 per cent of the population, aged 15-34, ABC1, they are single, still studying or working full-time.

- Terence and Tara Tennis, 13 per cent of the population, aged 15-34, ABC1, they are single, still studying or working full-time.

- They like to stand out in a crowd, enjoy foreign food, windsurfing/climbing/skiing/tennis, treat themselves to things they do not need, and have seen a pop/rock/jazz concert in the past six months. They read the Guardian, Independent, Times, FT, or Today.

Diane Summers

PEOPLE

Bodies politic

■ Helen Maslen, personnel director of Guy's and St Thomas' Hospital Trust, has been appointed the first civilian director of personnel for the METROPOLITAN POLICE. A former RAF officer, Maslen, 47, is a former personnel manager of the Trent Health Authority and of Oxford Regional Health Authority, where she introduced individual performance review and performance-related pay for senior managers. As director of personnel at Northamptonshire County Council, she developed personnel functions to individual units and introduced a reward strategy for senior and middle managers. At the Met she will have responsibility for 46,000 employees - both police and civilian - and will be a member of the Yard's policy committee. She will be on a three-year contract and takes office on January 1.

■ Baroness Brenda Dean, former Sogat general secretary and deputy general secretary of the GPMU and a member of the TUC General Council from 1986-92, has been appointed a member of the BROADCASTING COMPLAINTS COMMISSION.

■ Clare Tritton, chief executive of Tyrocmorton Estates, an independent director of Fimbra and a former member of the European Committee of the British Invisible Exports Council, has been appointed a member of the MONOPOLIES AND MERGERS COMMISSION.

■ Terry Morgan, managing director of Land Rover Vehicles, has been appointed chairman of Central England Training and Enterprise Council.

He succeeds Edward Roberts, chief executive of Heath Springs, who will remain on the board of the Tec and will become the first president.

Roberts, who has been four years in the chair, is chairman of the Tec National Council which replaces G10, the group of Tec directors which represents Tec's common interests to the government.

Morgan, chairman of Solihull Chamber of Industry and Commerce, was a founder member of Centec. A Welshman who still plays a mean game of rugby, Morgan practices what he will preach at the Tec - Land Rover has just been designated a practitioner of Investors in People, a national initiative implemented at the local level by Tecs, which seeks to improve the training of people in work.

■ London East Training and Enterprise Council has appointed Susan Fey as its new chief executive following a period of several months during which the Tec had an acting chief executive.

Leteec, whose former chief executive resigned, has had a difficult time financially because of a substantial claw-back of public funds after it fell foul of government accounting procedures.

Fey was formerly chief executive of the City Technology College Trust and she brings a wide experience of working in secondary and further education and training.

SERC chief to head Glaxo's research



Glaxo, the world's biggest spender of pharmaceuticals research and development, is reorganising its R&D.

The company, which spent £739m on R&D last financial year and intends to spend £850m this year, has split the position of R&D director.

Sir Mark Richmond, 63, chairman of the UK's Science and Engineering Research Council, is to become director of the research division for a period of two years. The SERC is the largest of Britain's government-funded research councils; it distributes more than £500m a year in grants to universities and engineers.

Goran Ando, currently research and development director, becomes director of group development and product strategy. Both Ando and Sir Mark will report to Richard Sykes, chief executive, and board director responsible for R&D.

Sykes says Ando's position was also highly critical. He would be responsible for developing safe, effective medicines that represented significant advances in therapy. For products to be successful, they had to offer value. As head of product strategy, he would ensure that the important links between product development and marketing were tightened.

■ Peter Lusty, formerly director of product development, has been appointed director of health systems at MCDONNELL DOUGLAS INFORMATION SYSTEMS.

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TECHNOLOGY

David Waller on how German software company SAP has prospered on a vision five men shared 21 years ago

Rigid standards lead to the top

Twenty-one years ago, five software engineers left the German arm of IBM to set up their own company. Their aim was to develop "standard" software powerful enough to handle all companies' data management needs in areas as diverse as production, sales and distribution and accounting, and flexible enough to adapt to the individual requirements of companies in widely different industrial sectors. It would be an alternative to costly tailor-made software packages.

The dream turned into a reality and SAP, the company which they founded, is today one of the world's top dozen software companies and European market leader in integrated business software. Its main competitor in this segment of the market is Dun & Bradstreet Software (DBS), a subsidiary of the US business information group.

For more than a decade, the mainstay of SAP's business has been a product called R/2, a software system designed for use on large companies' mainframe computers. Customers include more than 1,400 of Germany's largest companies - but also 75 US corporations, including nine of the top 10 Fortune 500 companies.

The system typically handles tasks involving the input of thousands of individual items of data - for example, an airline's ticket-issuing system or cheque clearing for a large bank.

It is designed on a modular basis,

so that the customer can extend the use of the system to cover different applications at will. At the core of the system is what SAP calls the Basis System which provides integrated data storage and word-processing facilities. On to this the customer can bolt modules which cover functions such as materials management, quality assurance, plant maintenance, financial accounting or cost accounting projects.

While R/2 accounted for more than half SAP's group sales of DM831m (£332m) last year, the thrust of the business is set to

Customers include more than 1,400 of Germany's largest companies - but also 75 US corporations

change fundamentally with the recent introduction of R/3 - a new generation of software which is designed to appeal to small and medium-sized companies.

According to Dietmar Hopp, SAP's chief executive and one of the four founders who own 80 per cent of the company's shares, the move to a new product mirrors fundamental changes in the computer technology market.

As computers become cheaper and smaller while retaining the power of larger machines, companies are shifting away from expensive

SAP learns to adapt to the world of client-server computing

the definitions used by the back office in accounting are the same as the front office uses in selling.

Its R/2 product for IBM mainframes proved especially popular with multinational corporations, who were able to install the same system in each location, benefiting from consistent information descriptions, one-time data input and real-time working.

Among SAP's customers are ICI, Esso, Mobil Oil and British Rail. Of the top 10 US corporations, eight use SAP software.

Germany remains the company's main market, with 80 of the top 100 largest industrial companies as customers. If the company has a fault, it is a certain rigidity of approach, something it shares with Software AG. One analyst says:

"It is a very engineering-oriented company".

The change to client-server, open system designs, will not prove easy. R/3 was at first intended to replace R/2, but now both will be offered in parallel for the foreseeable future. According to the consultancy Ovum: "At issue is the extent to which R/3 systems are capable of achieving the high

Europe, analysts are hopeful that sales will climb to DM350m in 1994. This is likely to compensate for the slow decline in revenue from R/2, which is likely to lose ground as more companies move away from mainframes. R/3 can also be used to upgrade existing R/2 systems.

Having tackled the "midi-market"

with R/3, the next step is to develop integrated standard software for the PC market. To this end, SAP is in talks with Microsoft, the US software group. SAP hopes that this will lead to the development of a package which the US group could incorporate into its Windows-based systems.

volume performance of their ancestor R/2."

The US remains a critical market for SAP and it has doubled its staff there in the past 15 months to counter an earlier lack of marketing aggression.

It has formed a number of alliances to help its cultural shift. Siemens Nixdorf is a reseller of SAP software and consultancy partners include Andersen, Coopers & Lybrand and Schiltag Ernst & Young. Last year, it announced a technological and marketing agreement with Software AG.

Alan Cane



Novell plan falls at final hurdle

Geof Wheelwright and Alan Cane report on a stalled Unix deal

Last-minute objections from leading computer suppliers have delayed, for the time being, a move which would have redrawn the battle lines in the so-called operating systems wars.

Novell, the US-based market leader in PC networking, which earlier this year completed a \$320m (£208m) acquisition of Unix Systems Laboratories from AT&T,

had planned to "give away" the rights to the Unix operating system to X/Open, a computer industry consortium including IBM, Hewlett-Packard and Sun Microsystems. X/Open is concerned to set standards which ensure that versions of Unix from different manufacturers are compatible and allow applications software to be moved freely between machines.

Now objections by a number of the companies which would have been affected by the deal have stalled Novell's plan to relinquish the rights to Unix. The idea had been that passing control of Unix to an industry consortium would silence critics who argue that control of such an important piece of software should not rest with any one company.

It is understood the objections turn around disagreements over who will fund further Unix developments and questions about the future of networking software independently developed by companies in the X/Open consortium.

Intense lobbying means that it is likely the plan will eventually go ahead, but in the interim Novell has announced a plan to "Bring PC market economics to the Unix marketplace".

Unix is one of a number of competing operating systems which are being promoted as the key to "client-server" computing, networks of personal computers and servers which are expected to take over from mainframe computers for many corporate applications. Unix allows many users to work on the same computer system and individual users to work on several programs simultaneously. Designed originally for mid-range computers, it is effective on today's very powerful reduced instruction set computing (Risc) processors.

Its principal rival as industry standard operating software is

Windows NT, released a few weeks ago by Microsoft, the US software house which dominates personal computer software.

Novell said earlier this week that in order to increase the appeal of Unix to the personal computer sector it would speed up the integration between Unix and Novell's own "NetWare" network operating system.

In practical terms this means that Novell's own version of Unix, UnixWare, will be incorporated into the Unix source code written for Intel microprocessors. Intel chips power some 80 per cent of today's personal computers.

By 1994, according to Novell, it will be able to provide common network management, system directories and other features which will allow NetWare and Unix to be tightly integrated. This means that computer companies building systems around Unix will not have to worry about designing new network software connections; that will be handled by the Unix/NetWare specification.

In other words, it should be easier to build enterprise-wide information management systems - existing local area networks running on NetWare can be more simply integrated with Unix software at the heart of the system.

The new software will be submitted to X/Open for its approval. Novell hopes to gain in market share and market unity what it will lose in development autonomy. Ray Noorda, Novell chief executive, said: "Novell bought the Unix system to lead the industry in unifying it, while increasing its openness and strengthening its value to customers through volume distribution. Our business is to extend the value of the Unix system to the tens of millions of industry-standard computers shipped with Intel processors."

This week ICL, the UK-based manufacturer owned by Fujitsu of Japan and a big supporter of X/Open, said it supported the Novell UnixWare strategy and welcomed its decision to offer to move control of Unix to the consortium. Peter Stuart, business strategy manager for ICL's client-server systems division, said it would result in a significant reduction of confusion in the market.

Of the handful of European software houses which have achieved success in international markets, two are German, SAP and Software AG. Both came to prominence in the 1980s. Both are also going through considerable cultural and technological changes as they adjust to new technologies and ways of processing data prevalent in the 1990s.

SAP's international success is based on its understanding that companies derive most value from integrated business software which obeys common standards throughout the organisation, where

the system typically handles tasks involving the input of thousands of individual items of data - for example, an airline's ticket-issuing system or cheque clearing for a large bank.

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ARTS

Cinema/Nigel Andrews

The feelgood factor

Cinema's PR industry has its own form of shotgun wedding. When it likes the sound of two words together, it forces them to unite for life. Thirty years ago word-marriages like "spinthechill", "bloodcuddling" and "ribbitclicking" were the stuff of promo language. Large with hyperbole, armed with the warheads of exclamation marks, they hurtled out from the screen towards us in movie trailers. Today's favouritism compound, more suited to an age of psychobabble and post-yuppinism, is "feelgood".

But what are feelgood movies? Short answer: *The Wedding Banquet* and *Sleepless In Seattle* are. They present human problems and then fix them. They ask you to believe that people are fundamentally loving and warm. They have happy endings. And they are the disposable-tissue industry's best friend.

The worst feelgood movies can also make you feel cheated: your tears or cheers wrung by a form of emotional arm-wrestling, using music, plot contrivance, limp-eyed stars and if possible a dog. But there are no dogs in *The Wedding Banquet* and *Sleepless In Seattle*: two of the best romantic comedies in recent memory. And there is enough sour wit and credible cross-accident to make any last-reel handkerchief-reaching feel well earned.

The first movie won the Golden Bear at Berlin this year. The hero (Winston Chao) is Taiwanese-American - just like the film and lives prosperously in New York. He devotes half his emotional energies to his native gay lover (Mitchell Lichtenstein), the other half to parrying parental postcards from Taipei urging marriage. When Pa and Ma turn up in person for a two-week visit, the lovers stash away the gay calendar, masquerade as flat-sharers and recruit a Taiwanese girl painter, who wants a "green card" to stay in America,

for a let's-make-the-folks-happy wedding.

Writer-director Ang Lee scarcely sounds a false note. Things go right in the story only after they have spent a proper amount of time going wrong. For much of the movie, the hero's parent-deterring subterfuges backfires as when he files in a computer marriage form they have sent and lists a near-impossible blend of specifications in his bride - two doctorate degrees, five languages, an opera singing career - only for a suitable candidate to turn up on the next plane. She bursts into *Madam Butterfly* right there at the East River cafe. Soon she has been put on the next plane out.

Around the wedding itself, the comic set-pieces are scattered like confetti. A registry ceremony with the foreign-born bride ever more bewildered in her responses ("for better, for richer," "ill sickness and death..."); a gay best man (Lichtenstein) making sure his friend's lips are wiped after each kiss; and games of musical wicks back home in the kitchen. Here the gay lover, conscious of appearances, leaps away from the stove whenever the parents pass through, pushing art-bride plus wooden spoon into the steam. The film's final accelerando of disaster - including pregnancy and parental truth-learning - keeps the story piquant and perilous even as the (almost) happy ending looms.

Sleepless In Seattle also spends furlongs of footage working to deserve its feelgood factor. Here is a romance between a boy and girl who never meet. Well, they might meet in the final minutes, but why should I spoil your fun by specifying whether they do: whether Seattle the widower Tom Hanks and Balti-

THE WEDDING BANQUET
(15)
Ang LeeSLEEPLESS IN SEATTLE
(PG)
Nora EphronTHE FUGITIVE (12)
Andrew DavisBOILING POINT (15)
James B. HarrisIN THE SOUP (15)
Alexandre Rockwell

more pen-friend Meg Ryan actually fulfil their mooted Valentine's Day tryst atop the Empire State Building? Only Hanks' small son (Ross Malinger) has really tried to make it work. He first set the two hearts fluttering by pushing lonely Dad into a radio agony phone-in where he bared his soul to a listening world including 3000 miles away in a car, the captivated Ryan.

Director and co-writer Nora Ephron mandibulates David Thewlis' original story into the semblance of her own sweet-and-sour romance *When Harry Met Sally*. This is more "When Sam Did His Damnedest Not To Meet Annie." Sundressed by a continent, each spends the film dithering with his or her respective dates or mates: Hanks with a hyena-laughed former dame he has re-introduced, Ryan with her stuffy fiancé Walter (Bill Pullman). "Walter, it's just a formal name, isn't it?" says her mother, plaiting the early anti-Walter time-bomb. And yes, soon Ryan is hankering after Hanks: a

fact we recognise from her constant re-viewings of *An Affair To Remember* on TV, used by Ephron as a flag-of-distress romantic leitmotif, and from her sobs over Cary Grant and Deborah Kerr as they stumble star-crossed towards the world's tallest building.

Of course the Empire State is no longer the world's tallest building. But who wants a romantic tryst atop the World Trade Centre? Besides, *Sleepless In Seattle* is all about the absurdity of romantic destiny as a concept. "What we think is fate," someone cracks, "is just two neuroses knowing they're a perfect match." This film would be sentimental if it were not funny at sentimentality's expense. Witness the scene where a girl sobbingly relates the climax to a favourite weepie to two men friends, who then parody her with a sobbing account of the climax to *The Dirty Dozen*.

It ends, of course, with stars and sighs and "destiny" fulfilled. But this, like *The Wedding Banquet*, is a feelgood film that puts in enough early work in the reality department to earn its right to feel good and to make us do so.

*

The Fugitive has been a monster hit in America. There any film with Harrison Ford jumping from crashed prison vans, sidestepping oncoming express trains, leaping from the tops of dams and exposing corruption in high places carries the label "Critic-proof". Actually, American critics lauded the film, which shows that even an intelligent person can end up soft in the brain if hit over the head often enough.

Dr Richard Kimble (Ford) is accused of having killed his wife. He is packed off to Death Row but



Winston Chao and May Chin in Andy Lee's 'The Wedding Banquet'

escapes from his prison escort. Then he doubles back to Chicago in disguise to start proving his innocence. Then - oh! but you have all seen *The Fugitive* series on TV and if you have not you may get some fresh enjoyment out of this high-octane twaddle.

Speaking personally, I feel that the engine kept missing. Too many coincidences. Too many "Oh there he is!" sightings in hospital corridors, which fall unaccountably to end in capture. Nor was I happy with the idea of a one-handed hit man, the real killer played by ghoulish Andreas Katsulas. Surely murdering a doctor's fully conscious, struggling wife is difficult enough with two hands? And then there is the danger - realised here -

that the framed doctor will know how to look up the said un-limb in the medical records.

Never mind, *Insanity* has its own momentum, Hollywood's own ignore-the-rules driving licence. Andrew (Under Siege) Davis directs at 90 mph, as if trying to reach journey's end without a single comfort stop; and Tommy Lee Jones, in swashbuckling form as the pursuing U.S. Marshal, screeches round even more corners on two wheels than Mr Ford.

Boiling Point and *In The Soup* have nothing in common but their quasi-culinary titles and their links with the Mafia. The first is a thriller that scarcely reaches feeding-bottle temperature. Mafia-embroidered crook Dennis Hopper, wearing glowing

orange hair, is pursued through the night by black detective Wesley Snipes, failing to glow at all either historically or optically. Lesson for the week: putting a black actor in a film noir is as problematic as putting a white actor in a snow movie. You had better made sure your lighting cameraman knows his business.

In *The Soup* we have reviewed before, when it opened to three men and a dog at the National Film Theatre. Now this funny film about film-making is in the West End - with its mishap-prone hero (Steve Buscemi) finding that the shortest route to movie finance is through an even more mishap-prone Mafia boss (Seymour Cassell) - and you may all, if you please, attend.

'Giovanni' and 'Tito' open Glyndebourne tour

The performance began even before the conductor had lifted his baton: it was a virtuous exhibition of disciplined passion which only some could achieve. Sarah Playfair, the Glyndebourne Touring Opera's administrator stood before the footlights wringing the hearts of the Sadlers Wells audience with lamentation for the loss of its grant.

The prospect of a sizeable Arts Council reduction in opera funding - to be phased in gradually or, in the case of GTO, with brutal immediacy - is now looming menacingly large. In response, Miss Playfair gave us the first sample of what may prove to be new kind of performance in which her audience-rousing rhetoric was in danger of overshadowing the evening's account of *La clemenza di Tito*.

She needed to. In the summer, Glyndebourne received warning that the 1993 six-city, eight-week programme (September 16 - November 13) is the last for which GTO can expect public funding. This threat is pointed at the head of an artistic enterprise whose attention to its touring duties has obviously met every possible Arts Council criterion and measurement of quality. It is so patently unjust and lacking in logic that public outcry has already started, and can only be expected to increase during the tour (it will if Miss Playfair and her associates have anything to do with it).

But if GTO is to go under - a thought too horrific to contemplate for anyone concerned with the health present and future of British opera - it will have done so fighting for. Two Mozart productions from the main festival lead the way - *Don Giovanni* in the famous Peter Hall staging of 1977, *Tito* in the two-year-old one by Nicholas Hytner, both cast with rising talents adding new lustre to the experience of each. Still to come is the British premiere of an important opera, *Comet Rilke's Song of Love and Death*, by a significant (and in Britain largely unknown) German composer, Siegfried Matthus.

In truth, neither of the Mozart performances - Thursday's *Tito*, Tuesday's *Giovanni* - came fully into focus in both cases the good things, of which there were many, were compromised by flecks of ensemble imprecision, stage untidiness which can be confidently expected to clear as the season gets under way. (But the ill-considered aunting of both operas is something that needs urgent attention: the mirth aroused during Donna Anna's narration in defiance of its powerful delivery by Susan McCullough was shameful.)

Hard-driven musical direction by both Ivor Bolton (*Tito*) and Louis Langrée (*Giovanni*) added to the feeling of unsettlement. Both these young con-

ductors, approaching their operas from the "period" end of the Mozart stylistic spectrum, concentrate on light orchestral sonorities, clean rhythmic patterns and fast-moving dramatic paragraphs. In Mr Bolton's hands the limpid Classicism of *Tito* is treated with a foursquare directness that amounts to brusqueness; Mr Langrée's *Giovanni* displays a rather more natural sense of phrase-shape and part-balance, but only fitfully so. Relax, chaps!

The 1877 *Giovanni* production, seldom matched for its surface artlessness and dramatic mobilisation of fiery lower tensions, is here rather dimly reproduced - David Maxwell's "based on" Hall's, the giveaway phrase. Too much clutter, too much cameo business: and where is the fiery cross that marks *Giovanni's* passage?

Still, the revival has several strong points in its favour, none stronger than Simon Keenlyside's utterly compelling account of the title role. Whether in the lizard slither of his limbs or the cold glitter and unwavering gaze of his unsmiling eyes, the physical address of the role betokens total absorption in its substance. The Italian words fall exquisitely from his lips; except for a below-pitch serenade, the youthful lyric bottom-line is in wonderful trim.

He forms a fine partnership with Steven Page's lean, Dickensian Leporello, another lip-smackingly lively deliverer of



Simon Keenlyside as Don Giovanni

words. Susan McCullough's Anna (her dramatic-soprano breadth of tone well employed), Susan Bickley's Elvira (edgy but emotionally ripe) and Adrian Thompson's musically astute Ottavio are all full of promise not wholly realised on opening night.

Hytner's *Tito* production - a typically tough, intelligent response to this late, endlessly fascinating sample of Mozartian *opera seria* theatricality - lacks its full festival stage apparatus but retains much of its original cool thoughtfulness. The level of singing, a touch more "local" than that notched by the *Giovanni* cast, is never less than competent and, in the case of Fiona Jones (a rich, dignified Sesto) and Aune Williams-King (an uneven Vitellia with a splendidly fearless vocal approach), a good deal more.

Nigel Robson's *Titus* is subtle, deep, expertly negotiated. The Stephen Oliver recitations, written to replace those produced in haste by Stissmayr for Mozart, are a worthwhile experiment that plainly failed. Back to Stissmayr as soon as decently possible!

Max Loppert

GTO at Sadler's Wells Theatre, London EC1, until October 9

Perverse 'Thérèse Raquin'

A green gloomy glass bowl shimmers through the dark, suggesting an empty cell. Two figures dressed like pest controllers in black PVC intone the sombre opening words of *Thérèse Raquin*. The cast stagger on stage, cackling, lumbered with their props of table and chairs. A lone young woman, like a figure from a Munch painting, stands disconsolately apart. We are firmly in the grip of director's theatre.

Julia Bardsley, the young (31) new joint director (with Tim Supple) of the Young Vic, begins her reign with the production of Zola's novel of lust, murder and retribution which made her reputation at the Leicester Haymarket. It is strikingly in the popular vein of physical theatre, the staff of life for troupes like Théâtre de Complicité, theatre that forces the audience to spend most of its time watching actors perform tricks of free expression and bodily improvisation, dormant since drama school, rather than lose itself in the action.

The real problem comes with the other actors. Apart from Madame Raquin, Bardsley has given them Mickey Mouse voices: the doomed husband Camille (Gordon Milne) shows his feeble mindedness by

talking like John Major. There are absolutely no laughs in *Thérèse Raquin* and populating the stage with goons is yet another distraction.

Happily Bardsley has her inspirations. The fish bowl set is correctly claustrophobic: the drowning of Camille in the River Seine is cleverly and damply transposed to a bath on stage; his haunting ghost is suitably creepy; and the scene in which Laurette visits the morgue to discover Camille's body is the best possible justification for expressionistic theatre.

At the end Thérèse and Camille are locked in a deathly embrace, and you suddenly get involved with their tragedy. For almost three hours the two actors have been allowed to go their separate ways, dipping deep into their individual boxes of acting tricks. Their final lapse into Zola's naturalism comes with

the other actors. Apart from Madame Raquin, Bardsley has given them Mickey Mouse voices: the doomed husband Camille (Gordon Milne) shows his feeble mindedness by

International flavour to Booker shortlist

This year's Booker Prize Short List has a truly international flavour. From Ireland there is Roddy Doyle's *Paddy Clarke Ha Ha Ha* (Secker & Warburg) by a young novelist who is a master of comic dialogue. From Canada comes late-show presenter Michael Ignatieff's *The Frog* (Polylon and Penguin), a British novelist born to Hungarian parents. Vikram Seth's Indian blockbuster *A Suitable Boy* is conspicuous by its absence.

The judges, chaired by Lord Gowrie, are Gillian Beer, Anne Chisholm, Nicholas Clee and Oliver Todd. The Prize, now in its 25th year, (£20,000 to the winner) will be awarded at the Guildhall on October 26, televised on BBC2's *Last Show*.

Anthony Curtis

ARTS GUIDE
Monday: Berlin, New York and Paris.
Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington, Germany, Scandinavia.
Thursday: Italy, Spain, Athens, London, Prague.
Friday: Exhibitions Guide.

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Super Channel: Financial Times Reports 0630

Wednesday Super Channel: Financial Times Reports 2130

Friday Super Channel: European Business Today 0730; 2230

Sky News: Financial Times Reports 0930

Sky News: Financial Times Reports 1230

Sunday Super Channel: Financial Times Reports 1900

Sky News: Financial Times Reports 0530

Sky News: Financial Times Reports 1330; 2030

Beethoven cellos sonatas, Sat late afternoon in Church of St Nicholas

Choral concert pairing Schubert's Mass in G with a Stabat Mater by 18th century Bohemian composer Johann Baptist Vanhal. Sat evening in Rudolfinum: Rudolf Buchbinder piano recital. Sun: Janos Starko joins Sust and Buchbinder in a programme of piano trios. Next Mon: Ivan Moravec plays Debussy piano music. Tues: Viktoria Mullova violin recital. Other guest artists at the festival include the Israel and Stuttgart Chamber Orchestras, Renato Bruson and Sandor Vegh. Bookings from Festival of Music Prague, Cs arany 12, 160 00 Prague, fax 02-526583 or Bohemia Ticket International (tel 02-228738).

OTHER EVENTS

Jiri Belohlávek conducts Czech Philharmonic Orchestra and Prague Philharmonic Chorus tonight and tomorrow in Dvorak Hall, in a programme devoted to Dvorak's octet *Saint Ludmila*, with soloists including Eva Urbanova and Stefan Margita (02-286 0111). Vladimir Valcik conducts Czech Radio Symphony Orchestra next Tues in Dvorak Hall, in works by Dvorak, Brahms and Janacek. Next Tues and Wed in Smetana Hall:

Jörg Peter Weigle conducts Dresden Philharmonic Orchestra in Barber, Mahler and Bruckner, with mezzo soloist Iris Vermillion (02-232 2501).

Repertoire at Prague State Opera includes Il trovatore, Tosca, Cosi fan tutte, Rigoletto, Otello and Swan Lake (02-265353).

The National Theatre has Don Carlos, The Bartered Bride, The Kiss, and La bohème (02-205364). Don Giovanni can be seen at the Estates Theatre next Wed (02-228658).

PRAGUE

FESTIVAL OF MUSIC

Prague's autumn music festival, consisting of recitals and other small-scale events, runs till Oct 5 and is built around the distinguished violinist Josef Suk. This year's festival features a strong dose of Beethoven, Bach and Mozart, alongside familiar and less familiar Czech composers. Tonight's recital at Knight's Hall is given by Prazak Quartet with pianist Jan Panenka. Tomorrow: Antonio Meneses, accompanied by Cecile Licad, plays

INTERNATIONAL ARTS GUIDE

BARCELONA

The first opera production of the new season at the Liceu is *Der fliegende Holländer*, which receives the first of eight performances on Oct 2. Uwe Mündt

Nice man – shame about the tie



Into the unsettled England of the 1820s the locomotive burst its way." So wrote the young Harold Wilson in the opening sentence of his prize-winning Gladstone Memorial Essay on The State and the Railways in Great Britain (1822-63) at Oxford University in the 1930s, though the rest of the essay, we are told, was rather less high-powered.

It sounds remarkably like his subsequent career in politics.

Wilson was the most exciting leader of the opposition in postwar Britain. He was not the most exciting prime minister. (That was Margaret Thatcher.) After the initial bursts of steam, there were long cooling-off periods.

Yet Wilson still casts a spell over the British scene. There have been more books about him, several of them written by himself, than any other British prime minister since 1945, if you count Churchill as essentially a wartime leader.

It is no disparagement of the earlier efforts to say that Philip Ziegler's is the best so far. This is partly because Ziegler has had access to some private papers previously unavailable, partly because he is an accomplished and experienced biographer and partly because he has drawn, very sensibly and with full acknowledgements, on the books that have gone before. The sections on Wilson's early life in particular are fuller and more authentic than in any earlier volume.

Ziegler has also drawn intriguingly on dispatches from the American Embassy in London, which has always kept a close watch on British politics.

Do not, however, expect anything sensational now. For Ziegler, like his predecessors, has ducked the main question. That is how good, or how bad, a prime minister Wilson was. Could anyone else have done better in the circumstances of the time?

One can see why the question is constantly avoided. Wilson came in with such high expectations in 1964 and went out with such a low reputation in 1976 that to upgrade him now would compel a big reversal.

By concentrating on the biography of the man rather

WILSON, THE AUTHORISED LIFE
By Philip Ziegler
Wiedenfeld & Nicolson, £20.
393 pages

sation of his successors and of Edward Heath in between.

If some were to argue now that Harold Wilson was the best British prime minister in the past 30 years, it would make his successors look dire indeed. Probably he wasn't. Yet if you look at the problems he had to face, he wasn't all that bad, and if you look at the circumstances of Britain today you may well conclude that not so much has changed.

Wilson had one problem peculiar to his time and not of his own making. That was Vietnam. It was especially hard for the Labour party, some of which was anti-American and anti-war of any kind.

It coincided with, and to some extent led to, a wave of student unrest which was not confined to Britain. Those were not propitious times for a left-of-centre government, though one wonders how a Tory administration would have responded to American requests for military assistance.

Yet most of the problems of the Wilson era look depressingly familiar. The prime minister's long fight to stave off devaluation in the mid-1960s is

remarkably similar to John Major's clinging to the exchange rate mechanism last year. The Labour party quarrelled over Europe then just like the Tories today. Even the calls for a referendum strike a chord. As for the challenges to the leadership and the conspiratorial atmosphere, who is to say that the Tories in the 1960s come out any better? Mrs Thatcher apart, Labour leaders on the whole survive longer.

Even when Wilson failed, as in trade union reform, he set the way for changes later. Heath failed on that score as well, but the very process of trying made it easier for Mrs Thatcher. It was the same on Rhodesia which inevitably took so much of Wilson's time and would equally have absorbed any other British prime minister.

"The Leader's tie is pale pink. It's not as red as people think."

Malcolm Rutherford

According to a UK Treasury wag, Kenneth Clarke told his top officials at an early meeting that he had three priorities: first to be a member of the cabinet, second to represent his Nottinghamshire constituency and, third, to be chancellor.

These words are probably apocryphal, but indicative of the new spirit in the department. What is not apocryphal is that Mr Clarke has declined to seek a "pair" for divisions. (British MPs still employ an archaic method of voting by tramping many times through division lobbies. Most ministers try to avoid this by an accord with an opposition member who also agrees not to vote.) The chancellor's desire to escape from the Treasury is refreshing. But spending a lot of time gossiping in the lobbies with MPs, some of them the worse for wear after dinner, is an odd method of keeping in touch with the mood of the country.

This approach might explain the resurrection of a discarded kind of public sector pay policy. Under Labour, public sector pay was governed by a norm, which was also meant to apply to the private sector. The Thatcher government eventually abolished all pay norms. For a time it persisted with a cash limit for public sector pay, but in the mid-1980s this gave way to overall cash limits.

For the year to November 1993, Norman Lamont resurrected, as an exceptional measure, a public pay settlement with a ceiling of 1% per cent, which has more or less been observed. The correct justification was that it enabled the public sector to discard fewer workers for any given cash limit; but the Treasury saw it more as a way of getting a grip on public expenditure.

The natural re-entry was to go back to general public sector cash limits. Instead there is to be a freeze on pay budgets alone - which account for a third of General Government Expenditure. Worse still, a ready-made cop-out is provided for pay increases backed by improvements in what is variously called "productivity", "efficiency" and "performance".

As a former chancellor, Nigel Lawson, has explained in *The View from Number Eleven*, the pay-productivity exhortation is

than the history of the time, Ziegler tends to underestimate the difficulties that Wilson faced. As in Ben Pimlott's even longer biography last year, there is no final judgment of Wilson's place in British politics, and one suspects that the reason is that no-one is yet quite sure. It may depend on whether there is ever again a Labour government.

Where Ziegler comes up trumps is on the personal side. Wilson may have had his quirks and foibles, latterly even a mild paranoia, but he was essentially a decent man, liked by most who worked with him. This is Ziegler's main conclusion after four years of research: "There were few surprises... what did impress me far more than I expected was his extraordinary nice ness."

It was said of him initially that he was an exceptionally boring man. A politician needed to make the odd joke, so Wilson picked up a sense of humour on the job. He did it very well. When he protested to the BBC that it was keeping potential Labour voters at home by showing Steptoe and Son during the last hour of polling in the 1984 election, the director-general asked him what should be put in its place. "Oedipus Rex," he replied. Steptoe was postponed.

Wilson was the only British prime minister this century apart from Stanley Baldwin to resign voluntarily. Baldwin was 88 and very deaf. Wilson was under 60 and relatively fit. He had acquired a reputation for dolefulness which is why even those who were told in advance did not believe that he would really go. Yet anyone who presided over a political party as long as Wilson must have a talent to fitness.

The natural re-entry was to go back to general public sector cash limits. Instead there is to be a freeze on pay budgets alone - which account for a third of General Government Expenditure. Worse still, a ready-made cop-out is provided for pay increases backed by improvements in what is variously called "productivity", "efficiency" and "performance".

As a former chancellor, Nigel

Lawson, has explained in *The View from Number Eleven*, the pay-productivity exhortation is

retention rates. Private sector employers may talk the same nonsense about productivity. But they know that in practice the benefits of rapidly improving technology must be shared with the public in the form of price reductions - as in home electronics - or their competitors will force these upon them.

They also know that if they allow the pay of workers with low measured productivity increases to fall behind, they will find it hard to recruit.

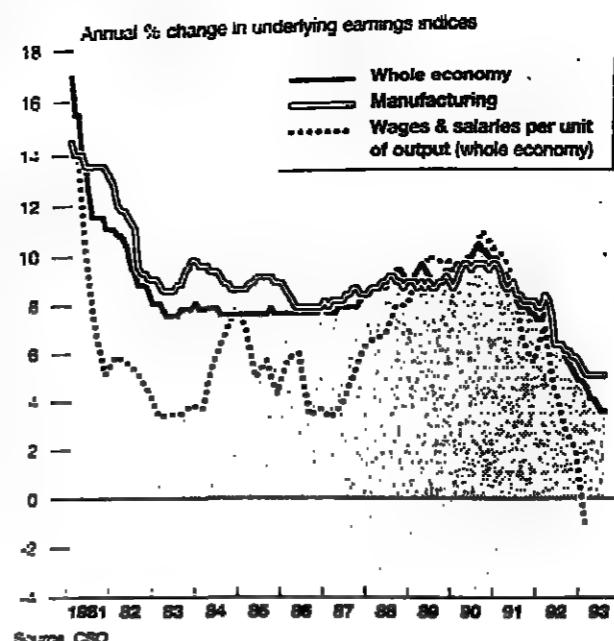
The one certain consequence of the new public sector policy, if cash ceilings are held, will be fewer jobs - whether for the same or for a worse level of service. The government's task will be made more difficult because it is not the paymaster in the greater part of the public sector. The nationalised industries are a law unto themselves. Local authorities are

ECONOMIC VIEWPOINT

Half-baked pay policy returns

By Samuel Brittan

The collapse of UK wage inflation



Source: CBO

outside direct government control. Moreover, review bodies have unfortunately been established to recommend pay for civil servants, including the armed forces, teachers, doctors and nurses. Review body awards have almost always been above average. Even in the civil service, ministers' hands are tied by a guarantee of partial private-sector comparability.

PUBLIC EMPLOYEES	
Group	Staff
Civil service inc prisons	570,000
Police Bodies	150,000
Review Bodies	
Armed forces	285,000
Teachers (Eng)	442,000
Doctors/dentists	106,000
Nurses etc	537,000
Top Salaries	2,000
Other NHS	380,000
Local white collar	715,350
Local manual	588,350
Further education	88,000
Scottish teachers	57,400
Universities	105,150
Police	145,000
Fire	41,000
Courts, probation	16,200
Net insurance etc	460,000
TOTAL (inc misc)	8,000,000

Although public and private sector pay diverge a lot from year to year, over a slightly longer period they move in remarkable harmony - drawn together not by bureaucratic procedures but by labour market forces.

The dangers of the new pay policy are: too many public sector job losses in order to offset excessive pay settlements, general miseducation and perhaps greater difficulty in keeping to the spending guidelines.

Yet, as Adam Smith once remarked, there is an awful lot of ruin in a nation. For the moment, public sector backsliding is likely to be offset by the far more important shift towards pay flexibility in the private sector, which has been summarised in the September issue of *Employment Gazette*. First, there has been a fall from two-thirds in 1984 to less than a half in the proportion of employees whose pay is determined by collective bargaining. Second, there has been a shift to more decentralised pay setting. Third is an increase in

what is unhappily named "performance-related pay".

In fact, traditional forms of rewarding effort, such as piece work, have declined, but they have been more than offset by financial participation such as employee shares or profit-related pay. So there is a modest but growing element of pay which is linked to corporate profitability and which represents the best hope for employment in the longer run, by inserting an automatic element of flexibility into employment costs.

The extent of the collapse in wage inflation has still to be appreciated. It was a frequent complaint in the 1980s that, in spite of high unemployment and moderate inflation, annual earnings increases remained stuck at 7½ per cent. Now they are down to 3½ per cent. It is not surprising that pay increases have failed to drop quite so far in manufacturing, as international competitive pressures have been dampened in that sector by devaluation. (Manufacturing pay increases were also above the whole economy average when sterling was declining in the early and middle 1980s.)

Most remarkable of all has been the behaviour of unit labour costs. Thanks to an unexpectedly vigorous rise in productivity, these have fallen by 1 per cent over the whole economy, even when measured in national currencies. Manufacturing costs have fallen even more, putting Britain in the low-cost lead among the Group of Seven leading industrialised countries. The UK is in a remarkably good competitive position; and so will be John Major if world recovery occurs and he can hold on.

Of course, the improvement reflects recession pressures. It also reflects the benefits of two years inside the exchange rate mechanism. But it would hardly have gone so far without the labour market shake-out of the 1980s, the more competitive culture and the shift towards pay decentralisation.

Charts of national wages cannot, however, show the greater dispersion of pay settlements in line with differing market pressures. This change will ultimately price more people into work; it may already account for a job trend that is not as bad as in many parts of the overregulated European Community. The new policies have claimed victims among those at the adverse end of market forces. But the victims will not be helped by stopping the clock. Nor will anyone be helped by half-baked pay policies in the public sector.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Essential that clearers heed governor's call

From Mr Andrew Michell,

Str. The governor of the Bank of England is right to be worried that the economic upturn could be stifled ("Bank governor calls in clearers", September 21). Our company's experience illustrates the problem well and also points the way to one possible solution.

As a manufacturer with a high export ratio we were well looked after by our bank for many years. Then, under increasing pressure from head office, our local manager told us he was no longer allowed to include export debtors in our total balance sheet for the purpose of calculating our lending facility. He offered his bank's own Export Credit Guarantee Department scheme as an alternative, but even he

recalled when he realised that this equated to an interest charge of 24 per cent! In order to maintain our export momentum we were forced to look for an alternative supplier of banking services with a more enlightened attitude to exporters. We found this in Credit Lyonnais, a leading French bank, which is progressively developing a branch network throughout the UK. This bank makes no distinction between a debt in Hamburg and a debt in Huddersfield.

It will be interesting to see whether the governor's initiative succeeds in provoking a positive response from the UK clearers or whether the paralegalities which grip them has set in too deeply for that. If the latter is true other businessmen fac-

tory are queuing up to seriously

Many businesses still provide unlimited free petrol for their employees. Where this is done, a flat rate of tax benefit applies (just £300 a year is payable on an average car, even assuming higher rate tax). Clearly, an employee in this situation is encouraged to use his car excessively - for leisure and to drive to and from work.

J M F Padavan,
61 Cleaver Square,
London SE1 1EA

End 'free' petrol perk

From J M F Padavan,
Sir. During the current controversies regarding the road to work and evening rush hours, this mileage is in effect "free", whereas the same employee would have to pay out of his own pocket for a season ticket if he chose to commute by rail or other public transport.

The alternative is very simple: an employee pays for all his fuel and merely charges his employer (normally about 8p a mile) for genuine "business" miles. I believe the provision of "free" petrol, particularly with the current subsidy, should be illegal in the autumn Budget.

J M F Padavan,
61 Cleaver Square,
London SE1 1EA

If it's good enough for teachers, it's good enough for MPs

From Mr G C G C Tite.

Sir. The government is busily abolishing the minimum wage and you report education secretary, John Patten, as rejecting the teachers' current pay claim on the basis that "students are queueing up to be teachers" ("9 per cent choose teaching as their first choice of career", September 21). Is it not time, therefore, to adopt a similar approach to MPs' (and ministers') pay? There is, after all, no shortage of candidates for election to parliament or appointment to ministerial office.

Why should there be a statutory minimum wage for these posts, which also carry regular

Colin G C Tite,
12 Montague Square,
London W1H 1RP

increases? Candidates should be asked to state, before election or appointment, what salary they require: electors, etc., would then have the chance to consider cost as one among the factors influencing their choice. Moreover, assessment of performance would be introduced to parliament: it is quite apparent that some MPs work harder than others. Considerable savings might well result. Government might conceivably become more efficient. Or is competitive tendering and performance-related pay only for others?

George S Shiflett,
Peabody Coal Company,
chairman, Bituminous Coal
Operators' Association,
Kentucky 42420-1900, US

from non-union operations. All of the miners employed by the two companies, it should be noted, are members of the United Mine Workers (UMWA).

The reality facing union-represented miners in the US is clear and straightforward: if mines employing UMWA members are going to continue to exist, they must operate under a contract that enables them to be cost competitive with non-union mines. That is precisely why the multi-employer bargaining group of which Peabody Coal and Eastern Associated are members, the

Bituminous Coal Operators' Association (BCOA), has

FINANCIAL TIMES

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Thursday September 23 1993

Nafta passage in peril

LAST WEEK President Clinton launched his campaign for ratification of the North American Free Trade Agreement (Nafta), with a finely choreographed event involving three ex-presidents and a speech that rose magnificently to the occasion. Here was a Democratic president, leader of the party within which most resistance to the agreement can be found, setting out firmly and clearly the reasons why resistance is so utterly wrong-headed. At last, one felt listening to him, the administration is going to give this issue the priority it needs.

Yet by the end of the week the presidential propaganda machine had already moved on to beat the drums for healthcare reform. That is an important issue, but unlikely to reach decision point before mid-1994 at the earliest. By contrast a decision on Nafta is needed by the end of this year, and as things stand the decision is more than likely to go against it. One speech is certainly not enough to undo the damage done by Mr Ross Perot in whipping up hysteria on the issue.

Precious time was lost between Mr Clinton's inauguration last January and the signing in mid-August of "side agreements" on labour and the environment, which he had promised to secure during his election campaign. From a strict free trade point of view, these agreements actually reduce the attraction of Nafta, since they forbid further unilateral deregulation in these areas by any of the three signatories (Canada, Mexico and the US).

Worrying parallels

The object of the side agreements is, of course, to pacify powerful lobbies in the US, whose anxieties Mr Clinton shares or at least claims to share. The exercise is similar to the "clarification" of the Blair House agreement on agricultural trade, which the EC has now agreed to seek in order to save the French government from the wrath of its farm lobby. Indeed there is a worrying parallelism between the US attitude to Nafta and the French attitude to Blair House: both have come to be seen as symbolising all the demons that threaten national living standards and a cherished way of life, although in both cases the likely economic effect is quite small.

Slippery art of central banking

IMAGINE THIS scene: US Federal reserve chairman Alan Greenspan, Bundesbank president-elect Hans Tietmeyer and Bank of Japan governor Yasushi Mieno, huddled together this week in a Washington bar, taking a break from a gloomy International Monetary Fund meeting to compare notes on the art of modern-day central banking. Pleasantries dispensed with, drinks ordered, the conversation would turn quickly to a three-way moan. Never has the art of central banking been so difficult.

Mr Greenspan probably has the most delicate task at present: to decide when to raise US interest rates. Some observers argue that the weak US recovery, and the sluggish rate of broad money growth, argue for delay. Others, notably the monetarist Shadow Open Market Committee, fear that double-digit growth of narrow money spells inflationary danger and want higher rates now.

In Japan, life is a little easier. All the indicators – falling output, sluggish credit growth, and a badly damaged banking sector – argue for a loose monetary policy, hence Tuesday's 0.75 percentage point cut in the discount rate to a record low. But Germany's situation is again more complicated: rapid broad money growth argues for a tight monetary policy, but almost every other indicator says that this policy is feeding Germany's lingering recession.

Erratic behaviour

All three central bankers are trying to make policy at a time of exceptional uncertainty in the world economy. Forecasters have consistently missed the strength of world deflationary pressures; analysts have therefore failed to spot how low short-term interest rates would need to go in the US and Japan, or the way in which this fall in the return on cash would feed stock and bond market rallies; and economists have failed to explain the erratic behaviour of monetary aggregates, both in the US and Germany.

The normal indicators upon which monetary policymakers rely are, as a result, difficult to understand, let alone use as reliable guides to policymaking. Should Mr Greenspan worry about narrow or broad money growth?

It would be helpful if all discussion of Nafta in the US began with a reminder that the whole Mexican economy is no bigger than the amount by which the US economy grows in two average years, and then proceeded to point out that US imports from Mexico are already virtually unrestricted. The next point to note is that, even without Nafta, deregulation in Mexico has already turned a US deficit of bilateral trade of \$5.7bn in 1992 into a \$5.6bn US surplus in 1993. The "giant sucking sound" of jobs moving south, with which Mr Perot has terrified American workers, should be drowned, in any rational universe, by the noise of new factories being built in the US to supply the Mexican market.

Strategic centrepiece

Nafta is not a zero-sum game. It should result in a net increase in employment on both sides of the Rio Grande (and indeed of the 49th parallel). But, while the short-term gains might well be greater in the US, the agreement's political importance to Mexico can hardly be exaggerated. President Carlos Salinas de Gortari has made Nafta the centrepiece of his liberalising strategy, which reverses all 20th-century Mexican traditions and is still bitterly contested both outside and (more discreetly but also more dangerously) inside the ruling party. US rejection is likely to derail this strategy. That should be a matter of acute concern to Americans, right across the political spectrum. The last thing the US needs is a southern neighbour sinking back into economic stagnation and political instability, from which ever growing numbers would flee northward.

Republican congressmen and senators should not let partisan feeling, or dislike of the side agreements, dissuade them from voting for an agreement which remains a great achievement of their party. Mr Clinton, for his part, must not fall into the trap of thinking that, having at last made his own position clear, he can now afford to move on to other issues. This one requires all his persuasive powers, and if it goes wrong it will be a sad victory for the forces of irrationalism, leaving little hope that the US will grasp the more difficult nettles of free trade with Europe and Asia.

Parliamentary commissions

If the next few days are calm, said Mr Yegor Gaidar, now back as first deputy prime minister with a presidential "coup" in his in-tray as well as an economic crisis, "and there are no confrontations, then the situation should stabilise".

Day one of presidential rule has gone to Mr Boris Yeltsin. After the grand theatre of the swearing-in of General Alexander Rutskoi as acting president in the Russian parliament early yesterday, an anticlimax was palpable. The military pledged continuing support to the president: General Pavel Grachev, the defence minister – not an enthusiast for Mr Yeltsin's decision – assured him yesterday of the "full" support of the armed forces: General Valery Mironov, the deputy defence minister, speaking in the General Staff academy, said he had spent Tuesday night calling regional commanders, to find that "most" serving officers viewed politics as something to avoid. But to be safe, he had banned all political meetings in army units, and believed his orders were being obeyed.

There are demonstrations, but they are small. The parliament's supporters gathered outside the White House are elderly, or youngish, or drunk, or a little daft: there are few respectable citizens and almost no enthusiastic youth, as there were, in large numbers, on the days and nights of the August coup in 1991. The cabinet of ministers has suffered only one defection – Mr Sergei Glaziev, the young minister for foreign economic affairs – who, colleagues said, had wanted to go primarily because he could not work with Mr Gaidar, and not because of his stated reason that he could not accede to the president's decree.

In the regions, most administrative leaders and even some heads of local soviets (councils) are voicing support for Mr Yeltsin. It is often lukewarm: Mr Boris Nemtsov, the reformist governor of the industrially important Nizhny Novgorod region, said local people had better things to do than worry about what was happening in Moscow. No matter (for Mr Yeltsin) – indifference is fine, only active opposition need worry him.

Mr Yeltsin has a plan for "step by step" reform, which is beginning to be set in train. Elections are to be called for the new parliament on December 11-12: the country will be governed by presidential decree and government decisions for the next eleven and a half weeks. During that time, the standing constitutional convention will be convened to discuss and pass Mr Yeltsin's variant of the constitution – which, once agreed, will be put to the newly elected parliament for approval as its first duty.

Organised by the government (constitutionally), commissions have fallen under the jurisdiction of the parliament) are now being set up with the assistance of the regional administrations – who were told yesterday by Mr Viktor Chernomyrdin, the prime minister, that their leaders would be held personally responsible for carrying out the decree Mr Yeltsin signed last night.

Elections will take place only to the lower house of the new Federal Assembly – that house to be known as the State Duma. Mr Vladimir Shumelko also brought back in his former role of first deputy prime minister, said yesterday it had been decided that 270 of its 400 deputies would be elected from single member constituencies, with a further 130 elected by party lists. This last measure will give fledgling parties a chance, and a lever for exerting party discipline.

The upper house, or Council of the Federation, will not initially be elected. It has already been created as a standing advisory body, and is and will be composed of the leaders of the regional and republican administrations and soviets – thus

Yeltsin and Rutskoi are staking out their positions in a gamble to wrest control of Russia, says John Lloyd

Days of whine and poses



organised by the government (constitutionally), commissions have fallen under the jurisdiction of the parliament) are now being set up with the assistance of the regional administrations – who were told yesterday by Mr Viktor Chernomyrdin, the prime minister, that their leaders would be held personally responsible for carrying out the decree Mr Yeltsin signed last night.

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being transformed into the senior legislative chamber. Pressed for his view, Mr Gaidar said yesterday that he expected this body would be in the course of next year also be elected – and that there would be presidential elections, as Mr Yeltsin has indicated, in that period. "It is step by step, step by step," repeated Mr Gaidar like a mantra.

Three main dangers confront Mr Yeltsin and his government in the weeks ahead, before elections allow the people to speak. First, that Mr Yeltsin, as was his wont after the August 1991 coup and again after the April 1993 referendum, may fritter away his advantage in inactivity and unforced activity. He has prepared relatively carefully for this juncture – making sure of the allegiance of the armed forces, progressively diminishing his vice-president, and last week bringing back Mr Gaidar. He must now push through action on every front – political and economic especially, but also on what might be called the public relations level, appearing as the relaxed and paternal president who offers no threat to anyone except the malevolent. (He did some

of this yesterday, with a little walk-about through central Moscow with his interior minister, Mr Viktor Yerin, in tow.) His health and his attention must both hold steady – and most of all, his will.

Second, he may act, but wrongly. He is no economist: though understanding the difficulties and prepared to address them, he is also a populist by instinct and prone to throw money at problems. Mr Gaidar observed yesterday that a pre-election period was not the most promising time to expect discipline in economic matters. Mr Yeltsin – and his political advisers – will find their sense of what is economically right severely tested in the weeks ahead as they seek to have elected a parliament which will find their policies acceptable.

Third, and most seriously, Mr Yeltsin may act, and act wisely – but in doing so store up such a pressure of protest as to threaten his own position and that of the government. Parliament was more than inconvenient for him – it posed a direct challenge to his authority and to his decisions. It could hardly be otherwise in a politi-

cal system where the division of powers was not defined and the natural belief of many, perhaps most, of the deputies was in the necessity for the state to intervene, to plan and to control, in order to address the problems about which their constituents complained and which they themselves could so clearly see about them.

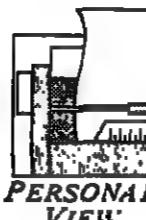
Parliament was a great, even threatening, pain and obstruction, but it was a vent to opposition and to grievance. Its abolition – or rather, its transformation into a parallel power – could give grievances that have remained rhetorical so far a militancy even armed character. There were uniformed men taking Kalashnikovs in the White House yesterday, and Russian reporters said that plainclothed young men were carrying them last night.

Gen Rutskoi has appointed three anti-Yeltsinites to the posts of minister of defence, security and interior. His defence minister, General Vladislav Achalov, ordered military cadets with side-arms to report to the parliament to protect it and was thwarted by Gen Grachev – but will presumably try again, as will his colleagues, to give their paper authority real weight.

A package of economic measures is being prepared by the government: if these are to address the central problem of inflation, they will mean cuts in the budget, and thus in social programmes, and in funding to enterprises. None will be without social costs. If they are to be pushed through before the election – Mr Yeltsin and his government may decide to hold off in this period – there will be real, legitimate grievances to deal with. But how? How tolerant can even a temporary autocrat be? How far can be discriminatory between grievance and attempts to destabilise, even overthrow him? And how far can he count on moderation from leaders of nationalist and communist groups who have nothing to gain from acquiescence to his will?

Day one of this new and febrile era may thus be a harbinger of a relatively peaceful transition period to real elections – or a pause before the opposition forces, which include Gen Rutskoi, the parliamentary speaker, Mr Vladimir Isakov and Mr Sergei Baburin, leaders of the communist-nationalist movements, and others who are energetic, resourceful and do not lack allies, make their plans and whip up organised revolt on the fertile soil which an impoverished and fearful population offers. Mr Yeltsin, against the judgment of many in his entourage, has made a break for a new order; the old one is far from dead.

Late payers should pay the price



The government is to review how UK industry, and especially small business, is financed. There is one important and simple step that could be taken immediately. It needs to ensure that commercial debts are paid on time. Because late payment of debt is so entrenched in British culture, this can only be achieved by reform of the law to provide for a statutory right of interest on overdue business debts. Such reform would contribute to investment, expansion and job creation.

The problem has existed throughout my working life. In my early days at the Bar, actions for the recovery of debt formed part of my livelihood. From the moment I joined National Westminster Bank, our business units in all parts of the country have consistently told me of the havoc which the virus of late payment has caused many medium-sized and small businesses throughout the recession.

Eclectic fashion

Modern central bankers have never been more aware how damaging their errors can be. But, having chosen or been forced to drop their monetary or exchange rate targets, they appear to have little option except to use a range of monetary indicators in eclectic fashion. Still, there are principles that the three central bankers should bear in mind.

First, central banks, especially independent central banks, must explain what they are doing and why. In this regard, Mr Greenspan has been a relatively impressive Fed governor. Mr Mieno's approach has been rather more oblique, while some recent indications by the Bundesbank of its policy intentions have been confusing, at best.

Second, central banking is a forward-looking art. Long lead-times mean that policy today must be appropriate for economic conditions in a year or more's time. Mr Greenspan, mindful of parallels with the 1980s depression, was right to cut US interest rates early and aggressively, but the test of his dexterity will be whether he has the courage to raise rates again before clear inflationary signs emerge. The Bank of Japan, stung by its failure to prevent asset price inflation in the late 1980s, has eased policy too late and too slowly. Precedent suggests that it will raise them again too late.

As for the Bundesbank, still unhappy about the recent terms of monetary unification and very aware of Germany's inflationary history, it must guard against the temptation to fight yesterday's battles today. History can be a useful supplement to current information. It can also be a debilitating straitjacket.

Erratic behaviour

All three central bankers are trying to make policy at a time of exceptional uncertainty in the world economy. Forecasters have consistently missed the strength of world deflationary pressures; analysts have therefore failed to spot how low short-term interest rates would need to go in the US and Japan, or the way in which this fall in the return on cash would feed stock and bond market rallies; and economists have failed to explain the erratic behaviour of monetary aggregates, both in the US and Germany.

Research has confirmed these reports. One recent study told us that at any one time at least £15bn-worth of trade debts to small and medium-sized businesses were overdue. This translates into a daily additional interest charge of more than £4m.

The problem seems a peculiarly British one. Many other countries already provide an automatic right to interest on overdue payments. A recent study revealed that payments in Germany are on average made two and a half times more promptly than in the UK.

The present state of British law makes no sense. If a business chasing a debt commences legal proceedings, a right to interest then dates back to the date on which payment was due. But without legal proceedings, in the absence of a specific contractual term, there is no such right. It is now 100 years since the judges of the House of Lords suggested legislation could be enacted to remove this anomaly. Judges have rightly described the present law as unjust.

The problem hits small businesses hardest. These businesses

account for 17 per cent of gross domestic product. Perhaps even more significantly, they provide 36 per cent of private sector employment. They are, despite the effects of the recession, a dynamic sector of the economy which we must foster during the recovery.

Small businesses are more heavily dependent than large ones on borrowing to finance working

Too many businesses consider it acceptable, even astute, not to pay their bills am time

capital. They have a minimum of administration, and the burden of chasing late payment is a distraction for management. Sometimes they are part of a vicious circle, forced to pay late because they are not being paid by their customers.

Government and industry acknowledge the problem. In the last Budget it was proposed that public companies should disclose

their payment terms in their accounts. The Confederation of British Industry introduced its payment code more than a year ago, yet still many businesses and, indeed, sometimes central and local government, fail to comply properly with their contractual obligations.

I believe the root cause of the problem is cultural. Too many businesses consider it acceptable, and some even consider it astute practice, not to pay their bills in time. Lack of sanction against conduct of this kind positively encourages such behaviour.

I sense a wider recognition that legislation is now needed to change the culture. More business groups, such as the Forum for Private Business, are arguing for a right of interest, and an increasing number of banks supports the idea. A recent cross-party survey of MPs suggested that 83 per cent thought the time had come for a statutory right to interest on debts paid late.

What are the objections? Some say there is no point in encouraging litigation or clogging up the courts. I do not see this as a likely effect of any change. What it would do, as

has legislation in the equal opportunities and race relations fields, is give a strong impetus to a change in culture. An automatic right to interest would act as a practical disincentive to late payment.

It is sometimes also said that dominant purchasers would respond by extending the credit period. Some might try to, but if large suppliers adopted this cynical tactic, adverse publicity would quickly flow. Neither would compulsion impose an inappropriate burden on business. Only those that failed to honour their obligations would suffer a cost.

Such a law could operate simply and clearly. There is a clear precedent in the Inland Revenue's right to interest on overdue tax. There is surely the same basic fairness in ensuring contractual debts due to businesses are paid on time or, if not, that compensation is made.

Lord Alexander of Weedon QC

The author is chairman of National Westminster Bank

OBSERVER

of figures which are simply not right".

Hacked down

■ The latest victim of hubris, the pride that comes before a fall, is Britain's Liberal Democrat party.

Boasting of its high place in national attention, its president Charles Kennedy cited as evidence that more top newspapers' political editors had gone to the party's Torquay conference than had opted to accompany John Major to Tokyo. That was on Monday.

Alas, today, by the time party leader Paddy Ashdown rises to make his big speech, many if not most of the said high hacks will be gone elsewhere. So, moreover, will be one of the Lib Dems' grade-one eggheads, Lord Holme – although he, at least, isn't being drawn away by rival political attractions.

He is jetting out of Torquay to Prague for the opening of an English college for Czech students.

Face of fortune

■ John Major may have been tucked away in Kuala Lumpur when Russia descended into turmoil – but he still managed

Thursday September 23 1993

Congress urged to approve North American free trade agreement

By Nancy Dunn in Washington

MR MICKEY KANTOR, the US trade representative, issued a ringing defence of the controversial North American Free Trade Agreement yesterday and said an opportunity to secure another such pact would not happen for a generation.

Both Senator Daniel Patrick Moynihan, chairman of the Senate finance committee, and Mr Richard Gephardt, the House of Representatives majority leader, have hinted that the pact might win congressional approval if it were sent back to the White House for renegotiation.

If the trade agreement with Mexico and Canada failed to win congressional approval, "it will be our children negotiating the next Nafta", Mr Kantor said in a

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speech to the American Business Conference.

On Tuesday, Mr Gephardt announced his opposition to "this Nafta". Pro-Nafta legislators, however, said the trade pact could still win approval without his support.

Representative David Skaggs, a Colorado Democrat, declared: "Anyone who thinks we need to defeat this because there is something new and better coming down the road is living in a dream world."

Furthermore, US credibility as a trade negotiating partner is at stake, he and others noted.

Mr Kantor said he was optimistic about the chances for passing Nafta in the House and characterising the pact as the administration's top foreign policy initiative.

For years, the US has coped with Mexican tariffs, quotas and performance and production requirements. "Why in the world anyone would want to continue this unfair situation is frankly beyond me. What they are saying is 'Maintain the status quo'. Keep these unfair rules the same."

Turning to the Uruguay Round, Mr Kantor characterised French dissatisfaction with the US-EC farm trade pact, agreed last year at Washington's Blair House, as "an internal EC matter" in which the US would not get involved.

His hands-off stance will help Sir Leon Brittan, the EC commis-

sioner in charge of trade, little when he arrives in Washington next Monday to request "clarifications" of the deal.

"I don't know what clarifications means," Mr Kantor said. "But my stomach starts hurting when anyone says they want clarifications of an already negotiated and signed agreement."

Mr Kantor said Uruguay Round negotiations in Geneva had been "moving quite well" although the French, of course, have not helped the situation by raising this Blair House agreement "I think I'm putting it delicately."

He said US trade policy would focus more on Asia, where "we have not been as successful at building trade regimes around our relationship". The US has been "too Eurocentric in our policies" but it is now "dead serious about opening those markets".

Bank governor urges low key plan for currency stability

By Peter Marsh,
Economics Correspondent

MR Eddie George, governor of the Bank of England, yesterday threw his weight behind UK government efforts to scale down the European Community's ambitions in economic and monetary co-operation.

Europe, he said, could return to currency stability through relatively modest arrangements organised by individual countries aimed at keeping inflation low.

Mr George also rejected suggestions by Mr Jacques Delors, the European Commission's president, that the continent should reintroduce exchange rate controls to curb the huge currency flows that precipitated a succession of ERM crises in the past year.

The governor's comments in a speech in London mark an attempt to fill the policy vacuum in European monetary affairs after last month's virtual collapse of the exchange rate mechanism.

Addressing the American Chamber of Commerce, Mr George indicated that other European nations could emulate Britain by introducing domestic

inflation targets in place of fixed exchange rate linkages.

He was speaking as news emerged of a big narrowing of the UK's trade deficit with non-EC countries since Britain left the ERM a year ago.

Mr George said any new monetary arrangements devised in the wake of last month's ERM debacle would have to allow "each country to pursue [its] stability objective in its own way, taking account of the national circumstances".

The governor's remarks reflect the widespread scepticism across Europe that the continent is ready for any imminent return to the old "hard" version of the ERM based on keeping currencies closely tied to the D-Mark.

While national inflation targets would provide clear benchmarks for national policy, he suggested Europe could retain a semblance of monetary co-operation by organising some way to monitor these targets across the continent.

Mr George appears to think that the European Monetary Institute - a body to be set up next year in place of the existing committee of EC central bank

governors - could take on this job. He said "an explicit commitment to achieve price stability in the medium term" across Europe would gradually help in the important goal of reducing big exchange rate movements among European currencies. Currency stability was vital in the long term since without this free trade would be impeded.

However, it was important to bring down inflation across the continent well before any effort to reintroduce the original form of the ERM, which was dramatically modified last month by allowing currencies to fluctuate by wide 16 per cent margins, rather than the old 2.25 per cent limits.

The governor suggested that some of the inflation and fiscal policy targets devised in the Maastricht treaty could be used by individual governments in maintaining price stability.

"If [such targets] were consistently and successfully pursued by each individual member country that would go some considerable way towards delivering de facto exchange rate stability between member currencies in the medium term," he said.

Litigation threatens US accountants

By Andrew Jack in London

INSURANCE companies paid a net \$185m to settle litigation claims against the largest six US accountancy firms last year, according to figures released yesterday.

The figures, from a confidential survey of the US firms, increased from net payments by insurers of \$8m in 1991 and net receipts of \$37m in 1990.

They show that the six big accountants paid a net \$500m in legal costs, settlements and insurance premiums, or nearly 11 per cent of their total accounting and auditing revenues of \$5.5bn. That rose from 9 per cent in 1991 and 8 per cent in 1990.

The information is being used as part of a campaign by Cass, the coalition to eliminate abusive securities suits, consisting of more than 400 accountants and US businesses lobbying the US government to restructure the legal system.

The firms surveyed are KPMG Peat Marwick, Coopers & Lybrand, Deloitte & Touche, Arthur Andersen, Ernst & Young and Price Waterhouse.

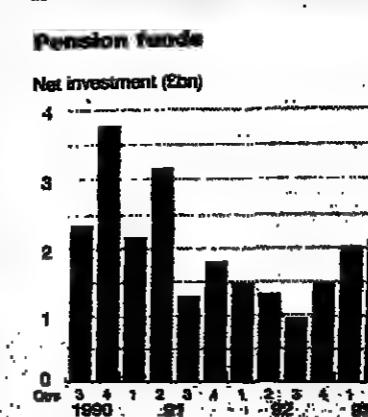
Mr Larry Weinbach, managing partner-chief executive of Arthur Andersen Worldwide Organisation, who has helped co-ordinate the campaign, said yesterday: "This is one of the most serious issues facing the accounting profession since its inception," he said. "Its future is in jeopardy unless we come up with some reasonable approach."

He warned that unless there was reform of the legal system, accountants would either be forced out of business or restrict their public-interest role by refusing to conduct audits of some companies. The rising trend in net insurance payments is echoed by the increasing cost and difficulty accountants are encountering in obtaining insurance.

THE LEX COLUMN

Tapping a liquid market

FT-SE Index: 3007.5 (+5.9)



COMPANIES & MARKETS

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Thursday September 23 1993

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INSIDE

Spanish airline to close Miami hub

Iberia, the state-owned Spanish national airline, is considering closing its hub in Miami – less than two years after opening the centre. Mr Juan Saez, managing director, said that the possible closure of the hub was among a number of measures that Iberia was studying in an effort to bring down costs. Page 16

No accounting for taste

The figures which Daimler-Benz, Germany's biggest industrial company, published in both German and US accounting language last week punctured the mystery surrounding German accounting. Daimler's shares now look more, rather than less, expensive ahead of the New York listing. Page 18

Hong Kong gets tough

A tougher regulatory line has emerged on the Hong Kong Stock Exchange. Regulatory opposition has blocked a number of moves – notably privatisations and asset injections – deemed to be prejudicial to minority shareholders. Page 19

UK housebuilder rises 81%

Barratt Developments, Britain's third largest house-builder, reported a 81 per cent increase in full year pre-tax profits from £20.4m (£31m) and raised its final dividend. Page 21

Unit sale helps Tilbury Douglas

Tilbury Douglas, the construction group, lifted interim pre-tax profits from £6.98m to £12.8m, (£19.4m) with the help of a £5.78m profit on the sale of a subsidiary. Page 22

Firm base for pizza success

PizzaExpress sold more than 3m pizzas in the 134 days between coming to the market in February and its year-end on June 30, helping the company to post pre-tax profits up from £11.6m to £14.2m (£2.2m) for the year. Mr Peter Boizot, founder and non-executive chairman, said: "It's not surprising the company's done well since it's come from a good base." Page 22

Cuba sweetens sugar sector



The Cuban government is reorganising its agriculture to end shortages and help sugar farmers, who are recovering from a storm in March, which brought high winds and heavy rain, and flattened and flooded thousands of acres of canes. Page 24

Market risks from Russian turmoil

Political turmoil in Russia produced a strategy briefing on Tuesday evening from Morgan Stanley – "the further east, the greater the risk". Back Page

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Chief price changes yesterday

FRANKFURT (DM)		Falls			
Vera	317	+ 7	Borsig Gte	467.1	- 14.9
Falls			GTM-Enterp	500	- 25
Asto Prf	575	- 13	Legis	202.1	- 7.9
Rover Vansch	312.5	- 13	Merck	151.7	- 4.7
Barclay Bank	300	- 13	Rhone Poulx A	552	- 16
Bertha Kof	173.2	- 6.8	Sinco	172.5	- 4.5
KHD	112.5	- 4.5	TOKYO (Yen)		
Primex	484	+ 16	Toshiba Elec	689	+ 16
GMC	594	+ 34	Falls	121	+ 25
Totes Int'l	794	+ 34	Daiel Chemical	535	- 25
Wates	594	+ 14	Hilach Sales	500	- 16
Bridg Myrs	584	- 14	Hokuto	8	- 16
Pilot	80	- 7	Shaw Aluminum	530	- 28
PARIS (FFP)					
Edictus B-Say	816	+ 18	Yuan Corp		
New York prices at 12.30.					

LONDON (Pence)		Sells			
ASW May	208	+ 12	Spring Ram	68	+ 7%
Barclays Doms	197	+ 15	Taylor Woodrow	121	+ 8
Blausted Toys	543	+ 40	West Midland	622	+ 28
BTR Always	3574	+ 1716	Wesco (S)	177	+ 8
Granada Inst	118	+ 15	Falls	177	- 5
James Goss	142	+ 22	Amherst	499	- 5
More O'Donnell	230	+ 22	Bearson	381	- 15
Morrison (Wes)	125	+ 5	Bodcote	222	- 12
Witney Cables	180	+ 6	Burton	599	- 11
Seven Hides	194	+ 9	Devon Int	197	- 11
Shares	180	+ 15	Herring Baker	58	- 10
Soft Search A	425	+ 15	Wates (City)	82	- 6

Telekom leads Hungarian bid

By Nicholas Denton in Budapest

unclear until the government's pricing formula is announced. Disposals of district telephone operations may eat into Matav's monopoly.

Washington-based International Technology Consultants value Matav at \$3.0bn. Matav executives have quoted the figure approvingly, but bidders dismiss the estimate.

Privatisers advisers said that the composition of the consortium could alter in the run-up to the submission of bids next month.

Officials, consortium executives and advisers privately con-

firmed that C&W and Ameritech agreed to join under the leadership of Deutsche Telekom.

Other companies which bought the information memorandum for the privatisation are France Telecom, Italy's Stet, Japan's NTT, and US regional Bell operating companies Southwestern Bell and US West.

Telekom, C&W and Ameritech were regarded as strong individual bidders and rivals are concerned that their combination will be difficult to match.

A group led by Telekom missed winning a digital mobile telephone concession last month

despite offering the highest concession fee at auction. Many in the industry suspect that the Hungarian authorities denied Telekom the digital cellular concession because they were "saving" it for another bidder.

"It would be very bad for Hungary if there was only one group," said Mr Szabolcs Szekeres, chairman of the AV RTT group, which owns Matav.

Mr Gyorgy Schamschula, Hungary's telecoms minister, rejected any connection between the cellular tender and privatisation.

"I have to disappoint. There will be no advantage if someone was not among the winners [of the mobile concession]," he said. "We will accept the best offer," he said.

Nevertheless, the Hungarian

authorities have to contend with industry speculation that Deutsche Telekom is the strongest contender and the danger that this will deter other bidders.

"It would be very bad for Hungary if there was only one group," said Mr Szabolcs Szekeres, chairman of the AV RTT group, which owns Matav.

Mr Szekeres pointed hopefully to the interest and the financial strength of NTT, which "alone could swallow up Matav for breakfast".

Nevertheless, the Hungarian

JVC and Hitachi face up to difficulties

By Michio Nakamoto in Tokyo

THE TROUBLES afflicting Japanese makers of audio-visual products were underlined yesterday by a profits downgrade from JVC and an announcement from Hitachi that it was closing its German video recorder (VCR) factory.

JVC, which developed the international video tape standard, said the prolonged recession in the market and the yen's appreciation had forced a revision of its profits forecast for the year to March 1994.

It now expects a pre-tax loss of Y25bn (\$235.2m), rather than breaking even as it had expected in May. Sales are forecast at Y505bn, or 6 per cent below the Y540bn predicted earlier. On a consolidated basis, pre-tax losses are forecast at Y31bn rather than Y300bn, on sales of Y700bn, down from a previously-forecast Y740bn.

JVC said it hoped it could in future make a profit with sales at the Y500bn level. To achieve this, it was reducing its staff by 2,000 by 1994 through natural wastage and not renewing contracts with part-time workers, moving its headquarters from Tokyo to Yokohama, and strengthening its sales force.

About 400 employees at head-quarters and in factories are being transferred to sales.

Meanwhile, Hitachi's consumer electronics operations in Germany became the latest victim of Europe's sluggish audio-visual market, as the company announced it was closing its VCR manufacturing facility there.

The company said the strength of the D-Mark and weak European demand had forced it to close the plant.

Production has declined to 13,000 units a month this year from a monthly peak of 45,000 units in 1989.

Last year Hitachi incurred a Y42.6bn loss in its consumer products division, which followed a Y14.6bn loss the previous year.

It also closed its VCR plant in the US, where it had been manufacturing 100,000 units annually, and moved production for the US market to Malaysia.

Hitachi plans to meet European demand for VCRs from its plants in the UK and, if necessary, Malaysia. But "the pie is shrinking", the company said, adding that the market remained extremely difficult.

Thorn shares fall on report of US curbs on rentals

By Michael Skapinker, Leisure Industries Correspondent

SHARES in Thorn EMI fell 11p to 97p yesterday on fears that profits could be hit by possible US legislation aimed at curbing the behaviour of staff at the group's American rental subsidiary.

The possibility of US legislation on the rental of white goods, furniture and jewellery was raised by a report in yesterday's Wall Street Journal alleging that Thorn employees used intimidatory tactics when carrying out repos

INTERNATIONAL COMPANIES AND FINANCE

Iberia may close Miami hub in drive to cut costs

By Peter Bruce

in Madrid

IBERIA, the state-owned Spanish national airline, is considering closing its hub in Miami - less than two years after opening the centre from which it hoped to service routes to Central America and the Caribbean.

Mr Juan Saez, who was named as Iberia's new managing director in a management shake-up following the departure earlier this month of the chairman, Mr Miguel Agullo, said yesterday that the hub was losing about Pta1bn (\$15.5m) a year.

A firm decision to close it down would be taken in the next two weeks, he said.

Mr Saez said that the possible closure of the hub was among a number of measures that the airline was studying in an effort to bring down costs.

Iberia, he said, was on course this year to make operating losses of around Pta1bn.

The airline was finding competition from North American airlines too tough, Mr Saez

said, and there was no point "fighting battles you cannot win".

A new cost-cutting programme - which would affect the airline's routes at home and abroad, and the size of its fleet - would be quickly implemented in order to bring those losses to zero by the end of this year.

Mr Saez said he recognised that this was an ambitious target.

The Miami hub was one of the most prestigious manifestations of Iberia's ambitions, developed under Mr Agullo, to become the leading European airline serving the transatlantic routes to Spanish-speaking America.

Mr Saez said that there were no plans to shed any of the assets bought in Latin America.

Like his predecessor, he believes that Iberia will be unable to escape the creation of larger airlines in Europe -

through mergers or acquisitions - and that the carrier's large South American assets will lend it greater muscle when negotiating with potential partners.

However, Mr Saez said that there was no point in Iberia even talking to other airlines while it was still making heavy losses. It needed to finance the costs of fleet renewal, the South American expansion and the losses of the past three years.

"If Iberia is not capable of generating profits then its financial problems are unsolvable," Mr Saez said. Iberia would be in a position to talk to other airlines next year, he said.

Iberia's debts totalled some Pta300bn. Mr Saez explained, half of which was long term. He expected the airline to make similar losses in 1993 as in last year, when the company reported a pre-tax loss of Pta42.2bn.

The government injected Pta120bn into the airline last year and Mr Saez said he did not expect any more aid from the state.

Recovery at Next sees profits rise to £23m

By Neil Boddy

in London

NEXT, the fashion retailer that was an icon of the 1980s but came close to collapse at the end of the decade, continued its strong recovery yesterday, almost tripling interim profits to £23m (£35.42m) from £8.3m.

The pre-tax figures for the six months to July 31 outstrip analysts' forecasts of about £18m, and the shares increased 45p to 206.5p.

Mr David Jones, chief executive, said the improvement stemmed from better product quality and customer service as well as greater efficiency and lower markdowns.

Next has also broadened its customer appeal, retreating from high fashion territory, and now aims to provide "good-taste, good-quality" products that are fashionable but durable.

Lord Wolfson, chairman, said Next was no longer targeted at "25-year-old Porsche-driving yuppies", but at "people who want a wardrobe which will last and not go out of fashion within months".

It has unified products across the high street and mail order divisions, leading to cost savings through bulk buying. Total turnover was up 9.8 per cent to £233.2m, while the high street stores increased sales 16.2 per cent to £160.2m, 1.6 per cent less selling space.

Next Directory, the catalogue division, lifted sales 8.8 per cent to £46.5m. Next said current trading at both divisions was up 10 per cent.

The credit operation Club 24 increased the contribution from its ongoing business from £2.1m to £2.6m.

Next shrank from 305 to 298 stores, but has now finished its rationalisation programme.

Lord Wolfson said there was still considerable scope to improve the trading performance and that Next did not intend to rush into expansion or diversification.

The interim dividend was tripled to 1.5p, from earnings which increased to 5.5p a share from 2p.

Schroder Wagg wins sell-off role

By Nicholas Denton

in Budapest

J. HENRY Schroder Wagg, the UK merchant bank, has been selected to advise on the privatisation of MVM, Hungary's electricity utility, the AV RT state holding company has announced.

MVM is Hungary's second largest company with net sales in 1992 of Ft 102bn (\$1.1m), on which it made profits of Ft 1.88bn.

Competition was vigorous for the advisory role in the last significant mandate in Hunga-

ry's four-year privatisation programme. Schroders was selected over Credit Suisse Brothers.

Credit Suisse and Salomon are among the most active western investment banks in Hungary, and Schroders' only previous government mandate has been to advise on the accelerated privatisation programme.

However, Schroders acted as lead adviser to the UK government on the sale of the water industry, and the firm's international experience in utility privatisation appears

to have been decisive.

Advisers hope that the MVM sale can be completed next year, probably after elections scheduled for May.

Under present guidelines, the state will retain a shareholding of 50 per cent plus one, leaving a minority for privatisation.

Advisers also judge that flotation is inappropriate, which suggests a trade sale.

Beyond that, the structure of the sale remains uncertain. Much will depend on forthcoming electricity market regulation and the outcome of the elections, which may result in

a different government with a new approach to privatisation.

MVM is the last of Hungary's large state-owned utilities to

take on a consultant.

Lazard Frères of France advised on the privatisation of the state oil company, MOEL, earlier this year, and AV RT expects a sale in one or two years. Lazard Frères beat Schroders, Salomon Brothers and Kleinwort Benson to win that role.

Salomon is advising Matex, the telecommunications company, on the sale of a minority shareholding.

Currency changes take toll on BSN

By John Riddiford in Paris

CURRENCY devaluation in some principal European markets prompted a 7 per cent fall in first-half net profits at BSN, France's largest food manufacturer, the company announced yesterday.

The group said that virtually all of the decline in net profits to FF1.56bn (US\$222m) in the first six months of the year, from FF1.95bn in the first half of 1992, reflected the currency impact of consolidating profits from countries such as the UK, Italy and Spain, which had seen their currencies depreciate during the period.

BSN also suffered as a result of reduced demand resulting from the recession in Europe.

The biscuit division, which saw operating profits fall from FF45.5m to FF33.9m, is undergoing a restructuring and is one of the company's principal areas of expansion in central Europe and Asia.

BSN said that biscuits would continue to be "the major element" of its development in these areas.

With the exception of beer, all of the group's other divisions - fresh produce, pasta, mineral water and packaging - suffered a decline in operating profits.

The beer division raised operating profits from FF15.1m to FF15.7m, while total operating profits for all of the divisions combined fell from FF13.8m to FF13.4m.

Mersey Docks and Harbour acquires Medway Ports

By Ian Hamilton Peasey,

Northern Correspondent

MERSEY DOCKS and Harbour Company yesterday clinched its purchase of Medway Ports for £103.7m (\$157.9m), only 18 months after Medway was bought for £57m by management and employees.

The acquisition, which gives it a deepwater port in south-eastern England to complement its Liverpool docks, will be funded in part by a two-for-five rights issue to raise £76.6m. It is offering 2m shares at 33p against a closing price last night of 37.6p, up 1p on the day.

The near tripling in value of Medway, a trust port until its privatisation in March 1992, reflects large cost savings achieved by management. It has halved the workforce from 800 at privatisation and introduced new working practices.

Some 270 of its 300 dockers took redundancy late last year. Medway now employs 100 dockers, bringing in contractors employed by other stevedoring companies for specialist work when required. The cut in costs contributed to a leap in operating profits to £4.5m for the first six months of this year on turnover of £17.2m, compared with £8.3m for Medway's first 10 months last year as a private company.

The deal values Medway's ordinary shares at 232.2p each for a total of £86.5m. Shareholders will also receive 24.45p in dividends for a total of £3.25p. Management and employees were granted shares and bought more at 21p to help fund their buy-out.

Mersey Docks is also buying 50% of preference shares and taking on Medway's net indebtedness of £22.9m.



SGS Société Générale de Surveillance Holding S.A.
8, rue des Alpes - 1211 Genève 1

NOTICE IS HEREBY GIVEN THAT AN

EXTRAORDINARY GENERAL MEETING

of the above Company will be held on Friday 15th October 1993, at 2.30 p.m., at the Noga-Hilton Hotel, Salle Ballroom (mezzanine), 19, quai du Mont-Blanc, Geneva.

The doors will open at 1.45 p.m.

Access will be permitted

- to bearer shareholders, upon presentation of an admission card, which will be exchanged for a voting card, at the entrance before 2.15 p.m.;
- to registered shareholders, upon placing, before 2.15 p.m. at the entrance, an admission demand which will be exchanged for a voting card.

The doors will close at 2.30 p.m. precisely.

Agenda :

1. Reduction of share capital.
2. Amendment of Statutes.

REGISTERED SHAREHOLDERS

Registered shareholders appearing on the register of shares as at 20th September 1993 will receive, directly, a Notice of the Meeting. During the period 4th October 1993 to 15th October 1993 no registration in respect of registered shares will be entered on the register of shares. Shareholders in respect of whom a registration would have been made during the period 20th September 1993 to 4th October 1993 will receive the Notice of Meeting at a later date. Registered shareholders who will have sold their registered shares prior to the Meeting will not have voting rights in respect of those shares.

BEARER SHAREHOLDERS

The holders of bearer shares wishing to participate or be represented at the Meeting may obtain an admission card either by depositing their share certificates at the head office of the Company, or by sending to the Company a statement of deposit and holding duly executed by their bank or deposit. The deposit of share certificates and collection of an admission card may be made on any business day, until 11th October 1993 at the latest, at the head office of the Company between 9.30 a.m. and 11.30 a.m. or otherwise by arrangement (Telephone 41-227239.95.51, Share Registry). No admission cards will be available at the entrance of the Meeting. The shares deposited may be collected from the day following the Meeting.

REPRESENTATION

Shareholders not wishing to take part in the Meeting may be represented by another shareholder (in accordance with the provisions of the Statutes), registered shareholders may only be represented by another registered shareholder in possession of a written proxy) or by their bank or deposit. They may also be represented by a representative of the Company or, alternatively, designate Mr. Claude Barbe, an independent person pursuant to Article 689d CO, to represent them at the Meeting : In such instance, we would ask that shareholders address their admission card request and proxy form or, in the case of bearer shareholders, their admission card, at the head office of the Company which will deliver these to the designated representative.

Deposit representatives within the meaning of Article 689d CO, are requested to inform the Company as soon as possible, and in any event not later than 15th October 1993 at the entry roster of the Meeting, of the number, nature and nominal value of the shares they represent. Institutions subject to the Federal law on banks and savings institutions of 8th November 1992 as well as professional portfolio managers are considered as deposit representatives.

MINUTES OF THE MEETING

From the 25th October 1993, the resolutions of the Meeting will be available for inspection by shareholders at the head office of the Company.

The Notice of the Extraordinary General Meeting, together with all proposals of the Board of Directors is published in the Swiss Federal Trade Gazette, the official publication body for the Company, on the 23rd September 1993.

Geneva, 23rd September, 1993

On behalf of the Board of Directors
Elisabeth SALINA-AMORINI
Chairman

BNL reports 111% advance to L152bn

By Helga Simordin

in Milan

BANCA NAZIONALE del Lavoro, the Italian treasury-owned bank, reported parent company pre-tax profits of L152bn (\$96.9m) for the first six months of this year, a 111 per cent advance on the L72bn made in the same period last year.

The credit operation Club 24 increased the contribution from its ongoing business from £2.1m to £2.6m.

Next shrank from 305 to 298 stores, but has now finished its rationalisation programme.

Lord Wolfson said there was still considerable scope to improve the trading performance and that Next did not intend to rush into expansion or diversification.

The interim dividend was tripled to 1.5p, from earnings which increased to 5.5p a share from 2p.

vide a stable basis for judging the future health of BNL, which is still struggling off the 1989 scandal at its Atlanta branch.

BNL's results in the past two years have appeared highly confusing, owing to a profound reorganisation of its activities and transformation into a joint stock holding company.

The Aga Khan has reinforced his control of Meridiana, the Sardinia-based regional airline.

The Aga Khan, who already has majority control of the carrier, has bought an additional 30 per cent from Iffit International, an investment group dominated by the Agnelli family, for an undisclosed price.

The latest figures should pro-

US group buys east German paper maker

By Helga Simordin

in Milan

DRESDEN Papier, one of eastern Germany's largest paper manufacturers, has been bought by Mercer International, of the US, to establish a foothold in Germany's expanding market for paper recycling and production, writes Judy Dempsey in Berlin.

The sale of Dresden Papier, which last year recorded a turnover of DM1.6m (837m), and produced more than 200,000 tons of paper, also means that the eastern state of Saxony is set to become one of the major centres for pulp, paper, and recycling production in the region.

Mercer International will invest more than DM60m over the next three years. The purchase price was not disclosed.

AMSTERDAM TREASURY BOND MARKET

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Notice of Early Redemption

CREDIT FONCIER DE FRANCE

USD 200,000,

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Conference on Drinking Water, organised by the Commission of the European Communities in Brussels on September 23–24, 1993.

alcom A



Safe drinking water for Europe



Science-based standards for drinking water – the only way to achieve this objective.



European Crop Protection Association and its members

INTERNATIONAL COMPANIES AND FINANCE

French retailing group in sharp six-month fall

By John Riddick in Paris

PINAULT-PRINTEMPS, the French retailing and distribution group, yesterday announced net profits of FF185m (\$33m) in the first six months of the year, a sharp fall from the FF350m reported in the first half of 1992.

The company, which includes the Printemps department stores and the Conforama furniture chain, also suffered a decline in operating income, from FF1.38bn to FF1.33bn in the first half. Sales fell from FF35.38bn to FF30.38bn.

The group described 1993 as a difficult year as a result of the recession in France. However, it said that retail operations had shown strong resistance to the economic climate and forecast an operating profit of more than FF2bn for the year as a whole.

US mill plan by Canadian steelmaker

A THIRD Canadian steelmaker, Ipsco, has decided to build a mini-mill in the US at a capital cost of C\$360m (US\$272m), it will have annual capacity of 1m tonnes of light-to-medium plate and hot-rolled coil, writes Robert Gibbons in Montreal.

Ipsco, based in Regina, Saskatchewan, is western Canada's principal steelmaker with annual capacity of 804,000 tonnes of specialty products. It earned C\$15.5m, or 38 cents a share, in 1992, on sales of nearly C\$600m.

Co-Steel, of Toronto, has operated a mini-mill in the US for more than 20 years and has teamed up with Dofasco, Canada's biggest integrated steelmaker, in a new mini-mill now being built in Kentucky. Ipsco has yet to finalise a location for its mill but it may choose Kentucky.

Pinault-Printemps said that financial charges had remained relatively stable during the period. The company forecast that its debt would be reduced to FF185m by the end of the year because of an estimated FF10m in receipts from disposals.

With respect to business strategy, the company said it would continue to focus on core activities and to reduce group debts. The sale of CICA, car distribution business, to Jardine Matheson, earlier this month was described as an important step in this process.

The group denied it was considering a sale of Prisunic, its food retailing operation, but a spokesman said the company was examining the possibility of an alliance with "a large distribution group" in the sector to strengthen its food purchasing operations.

Armco sells Brazilian operations

ARMCO, the US steelmaker, has sold its Brazilian sheet and strip operations and will record a charge of \$15m against third-quarter earnings from the sale and remittances of inter-company debt, Reuters reports.

Armco said it received cash proceeds of \$55m from the sale to the Brazilian unit's current management team.

The Brazilian company will purchase ongoing technical assistance from Armco's corporate research department for five years and will provide assistance to Armco in the sale of technical services to other companies in Brazil, Armco said.

It said the sale was a continuation of its strategy to focus on stainless and electrical steel and divest businesses that do not represent a strategic fit.

Trade starts in Grupo Tribasa on NYSE

By Damian Fraser in Mexico City

GRUPO TRIBASA, Mexico's second-largest construction company, started trading on the New York Stock Exchange yesterday after making an initial public offering of \$265m in international markets, about a third of total capital.

The offering was priced at \$15.50 per American depositary receipt (ADR), at the low end of the price range of \$15-\$17. One underwriter commented that, given the weakness in the Mexican stock market - which from September 8 to September 21 fell nearly 9 per cent - there was little option but to price the issue competitively.

The US took 50 per cent of the shares, Europe 30 per cent and Mexico 20 per cent. The underwriter said the offering was over-subscribed in all markets. If underwriters take up the option to buy more shares, the total value of the offering would rise to over \$300m.

Tribasa is the second Mexican construction company to be traded on the NYSE, following in the steps of Empresas ICA, the country's largest construction group. The \$15.50 price per ADR values Tribasa at about 2.3 times prospective earnings, against current value of around 10.3 for ICA.

Tribasa earned about 90 per cent of its revenues from the construction of Mexico's tollroads last year, far more than ICA. With the road programme in some financial trouble, and the Mexican government unlikely to grant many more toll road concessions over the next year, Tribasa is keen to expand into other areas, such as building water and electricity power plants.

The company is planning to sell bonds backed by some of its more profitable toll roads in the near future. Assuming the Mexican government's imminent offer of bonds backed by the state-owned Cuernavaca road is a success, Tribasa will try to securitise its Ecatepec-Pyramids, and Chimalpa-La Venta roads near Mexico City.

For decades German compa-

Daimler-Benz pierces accounting mystique

David Waller on the release of German and US figures before a New York listing

If ACCOUNTING is the language of business, the American and the German versions of accounting are as different as mandarin Chinese and Flemish.

Looking at the figures which Daimler-Benz, Germany's biggest industrial company, published in both German and US accounting language last week, it is difficult to imagine how the two versions refer to the same company.

Under US

Generally Accepted Accounting Principles (GAAP), Daimler made a loss of DM949m (\$865m). Under German rules, the automobile-to-aircraft group made a profit of DM163m. The gap is likely to widen in the second half, and for the year as a whole, the group is likely to report a German profit of DM161m and a US loss of DM2bn.

Explaining the two versions of the figures goes beyond consideration of abstruse accounting rules. It raises questions about Daimler's underlying financial performance and calls into question the assumptions which have driven the strong rise in the German stock market this year.

Daimler released German and US figures in tandem last Friday in order to comply with New York Stock Exchange regulations before the company's listing on the world's largest capital market on October 5. It will be the first German company to be listed there.

For decades German compa-

nies have refused to come to the US market for the very reason that they did not want to make the financial disclosures required under GAAP. Scrutinising the Daimler figures, it is not difficult to see why, as they

this conservatism served to deflate profits and balance sheet assets.

By contrast, US and UK rules give companies the freedom to present a "true and fair" view of business performance. This is designed to ensure that shareholders are kept in the picture (not a priority in Germany), but the flexibility of UK accounting has often been exploited by management to present an exaggeratedly favourable picture of underlying business performance.

Thus, if valuations of German shares were a little higher than US or UK companies in the same sector, the investment risk was offset by the conservatism of the numbers on which the valuations were based in theory.

Daimler's latest disclosures do indeed show that the group's balance sheet has consistently been understated under German rules.

So how the hidden reserves, and shareholders' equity in Daimler's balance sheet grows from DM119.9bn at the end of June under German rules, to DM282.4bn under US rules.

However, the detailed figures also reveal that Daimler only made a profit under German rules because of release of provisions from hitherto hidden reserves.

In the first half some DM1.52bn of "changes in appropriated retained earnings", as this is euphemisti-

cally called, flowed from the balance sheet to the benefit of the German profit and loss account.

In other words, it was non-sense to think that US GAAP would expose the hidden profit-

"technology concern" justifies a higher rating than the German company's US peers is difficult to defend: the Mercedes-Benz luxury car subsidiary accounted for 67 per cent of last year's sales and 112 per cent of profits.

In other words, the spate of acquisitions in recent years has reduced the group's profitability and, if anything, should justify a lower rating than for a pure cars and trucks group.

If the accounting revelations make Daimler's shares look expensive, the same is true for the German stock market as a whole. The DAX index of leading shares has risen by 23 per cent this year to 1,692, much of the increase in the last three months. Valuations are already pretty high - German industrial companies are trading at 28 times 1993 and 19 times 1994 earnings. Factor in a discount for the true earnings position as would be revealed if every component of the DAX 30 sought a US listing, and the valuations are even steeper.

Of course, investors have not bought German shares because of this year's earnings outlook. They are buying on the assumption that there will be a massive recovery in profits next year and in 1995. That assumption is not completely undermined by the Daimler disclosures. It is just that the turnaround next year and the year after has to be that much more convincing to justify today's prices.

Belgian and French groups make large-scale job cuts

By Andrew Hill in Brussels and John Riddick

from GIB came as the Belgian government, unions and employers prepared for a testing round of talks aimed at restoring the competitiveness of Belgian companies. If the talks fail, the country's fragile centre-left coalition could fall.

GIB said 4,600 of the 17,000 full-time and part-time employees of the GIB supermarket chain would lose their jobs. Most of those will be encouraged to take early retirement, or will simply not be replaced if they leave the group. The

company said the cuts in its supermarket activities would free BFr55m (\$14.5m) of new funds.

GIB has blamed increased competition and increasingly high wage costs for putting the chain's future in jeopardy, in spite of cost-cutting over the last three years.

Overall, GIB employs just over 57,000 people directly, and 70,000 including franchisees. Its activities include specialised retailing, do-it-yourself shops and fast food restaurants.

urge restraint on the part of industry.

At Peugeot, the planned cuts included 2,647 jobs at the company's Mulhouse, Sochaux, Lille, Sept Fons and St Etienne plants.

At Poissy, to the west of Paris, where the Peugeot 306 is manufactured, there will be 1,476 job losses.

Industry analysts said they expected further job cuts at French car and component manufacturers over the next few months.

CONTRACTS & TENDERS

INVITATION FOR BIDS

Loan No: 2602 TU
File No: 93.MYD/648
Date of Issuance: 23/9/1993
Bid Submission Date: 9/11/1993

1. The TURKISH ELECTRICITY AUTHORITY, hereinafter referred to as TEKE, has received a loan amounting to 140,000,000 USD from the WORLD BANK in various currencies towards the cost of Power Systems Operations Assistance Project and part of the proceeds of this loan will be applied to eligible payments under the Contract(s) for which this Invitation For Bids is issued.

2. The TURKISH ELECTRICITY AUTHORITY now invites sealed bids from eligible Bidders for supply of forklift for 3/6 Tons and Teleskopik Lift for 12/18 Meters working height.

All the above equipment shall be supplied according to the Bidding Documenta. Each bidder may submit a bid for any items of instruments or combination of items. All bids and combination of bids shall be opened and evaluated simultaneously in order to determine the bid or combination of bids offering the total advantageous solution for TEKE. The bidders shall be allowed to offer a discount price for the combination of the contract.

3. Interested eligible Bidders may obtain further information from and inspect the Bidding Documents at the office of:

TURKISH ELECTRICITY AUTHORITY
General Management
Foreign Trade Affairs Department
Inonu Bulvaru No: 27 Kat: 23
Bahcelievler Son Durak
ANKARA/TURKEY
Tel: 42245 tek tr

4. A complete set of Bidding Documents may be purchased by any interested eligible Bidder on the submission of a written application to the above office and upon payment of a non-refundable fee of 380 USD or 4,500.000 TL (including VAT) at the following address:

TURKISH ELECTRICITY AUTHORITY
General Management
Department of Finance
Inonu Bulvaru No: 27 Kat: 4
Bahcelievler Son Durak
ANKARA/TURKEY
Tel: 42245 tek tr

Those Bids submitted by the Bidders who did not purchase the Bidding Documents shall be rejected.

5. All bids must be accompanied by a bid security in an acceptable form of not less than 3% (three percent) of the bid price and must be delivered to the above office on or before 12.00 hours on 9/11/1993

6. Bids will be opened in the presence of those Bidders' representatives who choose to attend at 14.00 hours on 9/11/1993 at the office.

TURKISH ELECTRICITY AUTHORITY
General Management
Procurement Commission
Inonu Bulvaru No: 27 Entrance Floor Block A
Bahcelievler Son Durak
ANKARA/TURKEY

7. BILL OF MATERIALS
Forklift for 3 ton Quantity 9
Forklift for 6 ton Quantity 25
Teleskopik Lift for 12 meter working height Quantity 40.
Teleskopik Lift for 18 meter working height Quantity 28

THE KOREA-EUROPE FUND LIMITED

PRELIMINARY RESULTS

At a meeting of the Board held today, the Directors of the Korea-Europe Fund Limited decided to recommend the payment of a final dividend of 1.50 cents per share for the year ended 30 June 1993 on the shares of the Company.

The preliminary results are as follows (subject to audit):

1993	1992
\$100	\$100
Dividends	3.00
Interest	3.19
3.359	2.886
Deposit Interest	40
Total Revenue	3.399
Administrative Expenses	1.866
Revenue before Taxation	1.533
Taxation	610
Revenues available for Shareholders	923
Amount absorbed by dividend	430
Earnings per share	3.22 cents
Dividend for the year per share	1.50 cents
Net Asset Value per \$10.00 share	95.31

The recommended dividend is the minimum that the company should pay in order to qualify for Inland Revenue approval as an investment trust for the year ended 30 June 1993. The Directors believe that the amount of dividends that may safely be removed and a dividend higher than the recommended dividend would result in further irrecoverable adverse corporation tax becoming payable.

During the year to the end of June 1993, the net asset value of the Korea-Europe Fund rose by 14.3 per cent compared to a rise in the KSE Composite Stock Price Index in US Dollar terms of 33.7 per cent. This underperformance was largely due to the Company's overweighting in smaller companies which had been responsible for the significant outperformance over the same period last year. The Directors believe that these companies still represent the best fundamental values.

Annual General Meeting: Thursday 11 November 1993 at the Company's registered office:

Burfield House,
St Julian's Avenue,
St Peter Port,
Guernsey
Channel Islands

Dividend Warrants (subject to confirmation of the dividend at the Annual General Meeting):

Payment date: 18 November 1993

Transfers must be lodged by 1.30 pm on 28 October 1993

Ex-Dividend Date: 18 October 1993

The Annual Report and Accounts will be sent by mail to holders of registered shares at their registered addresses. Copies of the Annual Report will be made available to holders of depositary warrants and to the public at the Company's place of business in England:

Searcys House, 85 Queen Victoria Street, London EC4V 4EJ

Enquiries: Schroders Investment Management Limited

John P. Bainbridge (071 382 6742)

(071 382 6742)

Agent Bank

ANZ Bank

Australia and New Zealand Banking Group Limited

Australian Company Number Q05 357 522

(Incorporated with limited liability in the State of Victoria, Australia)

U.S. \$125,000,000

Floating Rate Notes due 1995

Notice is hereby given that for the Interest Period 22nd September, 1993 to 22nd March, 1994 the Notes will carry a Rate of Interest of 3.64063 per cent, per annum with an Amount of Interest of U.S. \$183.04 per U.S. \$10,000 Note and U.S. \$1,830.43 per U.S. \$100,000 Note. The relevant Interest Payment Date will be

Hong Kong gives display of regulation

Simon Davies assesses the government's efforts toward tougher stock market controls

The Hong Kong government's report into the corporate activities of Mr Lee Ming-tee's Allied group - with its 688 pages and costs of HK\$46m (US\$5.95m) - is a showcase demonstration of regulatory zeal.

The government and the regulatory authorities have taken great pains to move forward from the events of October 1987, when the Hong Kong stock exchange was closed for four days, the futures market collapsed, and corruption allegations emerged against Mr Ronald Li, the stock exchange chairman who was subsequently jailed.

Since then, the Davison report on strengthening the regulatory framework has been implemented, and a new watchdog - the Securities and Futures Commission (SFC) - has won a tough political battle to gain acceptance in a city notoriously averse to regulation. The government is understandably anxious to show that things really have changed for the good.

To some extent they have. A tougher regulatory line has emerged quite a lot in the past two years. Regulatory opposition has blocked a number of moves - notably privatisations and asset injections - deemed to be prejudicial to minority shareholders. More recently, Peregrine Investments, merchant banker to some of Hong Kong's most influential businessmen, was investigated for stock market manipulation.

However, it can be argued that the report lacks substance, a point taken up by Mr Brian O'Connor, Allied's managing director. He describes the investigation as a "witch hunt" against Mr Lee, and says the report is little more than "justification, not justice".

The 10 companies which made up the official and unofficial Allied group had a combined market capitalisation of HK\$7.6bn in August 1992, when the investigation was launched. Clearly a collapse would have had an devastating effect on stock market confidence.

However, it can be argued that the report lacks substance,



Lee Ming-tee: considered an outsider by corporate core

affected by what has become the largest commercial crime investigation in the history of the colony.

Mr Lee, as a Malaysian with an Australian passport, is considered very much an outsider by Hong Kong's xenophobic corporate core. Whatever the outcome of the Allied investigation, it will not be seen as impinging upon their own fiefdoms. It may also be seen as having little direct relevance in the stock market, since investors have always labelled the group excessively speculative.

For all that, however, the Allied investigation is at the front line of Hong Kong's regulatory image, and the outcome is therefore important.

Of greater importance, perhaps, is the fact that the financial sector feels

At present, the stock exchange and SFC are examining potential breaches of the listing rules, the Takeovers Code and disclosure of interest Ordinance. The maximum penalty would be a disbarment of individuals from holding directorships.

At the same time, the government is considering legal action for breaches of the Companies Ordinance. This would probably focus on allegations of false accounting, misappropriation of funds, and market manipulation, all of which are detailed in the report.

The dramatic police raid on Allied's offices last Wednesday suggests the police are confident they have grounds to prosecute. But they will need to proceed carefully. As Mr Barry Yates, managing director of brokerage Vickers Balmer, said: "The government can't afford to have another Carrion on its hands."

The investigation into the 1987 collapse of the Carrion property empire has cost more than HK\$100m in taxpayers' money, but has yielded little of substance.

Corporate Hong Kong would undoubtedly benefit from a demonstration of stock market wrong-doing being punished. However, if HK\$46m and 13 months of investigation is unable to yield any more than suspicion, the assumption will be that Hong Kong's no-holds-barred style of capitalism remains very much alive.

Lehman will arrange the mix of pricing and maturity when the IFCT needs funds. The first issue is expected to be a fixed-rate note of between Bt1bn and Bt500m in mid-October. Mr Asawin said that as a quasi-sovereign borrower, the notes should provide the fledgling Thai domestic capital market with useful benchmark pricing.

Mr Kim said that Thailand's highly-publicised problems in digesting infrastructure development, as well as some political uncertainty, was not likely to trouble the programme.

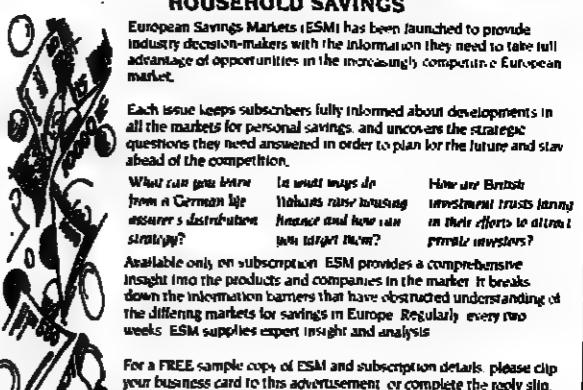
Joining Lehman as dealer in the note programme will be Bangkok First Investment & Trust, Finance One Public, IFCT Finance and Securities and Phatra Thanakrit.

● New Japan Securities, the second-tier brokerage, is to close six branches in metropolitan Tokyo. Reuter reports from Tokyo. After the shutdowns, New Japan will have 76 branches in Japan. The brokerage revised down its forecast for parent current profit in the September half-year to Y200m (\$1.5m) from an earlier Y3.5bn forecast.

A NEW NEWSLETTER FROM THE FINANCIAL TIMES

European Savings Markets

THE TWICE-MONTHLY INTELLIGENCE SOURCE ON THE INCREASINGLY COMPETITIVE MARKET FOR EUROPE'S HOUSEHOLD SAVINGS



Europe's savings markets has been launched to provide industry decision-makers with the information they need to take full advantage of opportunities in the increasingly competitive European market.

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310000

Saehan Media Co., Ltd.

(the "Company")

is reported in the Register of Joint Stock Companies

Notice

to the holders of the Company's outstanding

U.S.\$ 30,000,000

Convertible Bonds Due 2003

(Reredeemable at the option of the bondholders in 1993 and 1995)

(the "Bonds")

NOTICE IS HEREBY GIVEN that the 1995 Put Price referred to in the Notice to Bondholders dated 9th August, 1993 published in the Financial Times and the Luxemburger Wort has been fixed on 21st September 1993 at 134.037 per cent. of the principal amount in accordance with the Supplemental Trust Deed dated 6th August 1993.

Principal Paying Agent

Citibank, N.A.

33 St. Stamford

Luxembourg WCR 21 HB

Paying and Conversion Agents

Citibank, N.A.

Avenue de Tervuren 249,

B-1150 Brussels

Citicorp Luxembourg

Citicorp Centre,

18 Wharf Road,

Causeway Bay,

Hong Kong

3rd September, 1993

CITIBANK

Philippine paper issue

Eni may alter its plans for privatisation

By Helga Simonian in Milan

THE Energy Development Corporation, part of the Philippine National Oil Company (PNOC), is set to issue five-year notes early next week through J.P. Morgan Securities, writes Conner Mid-dlemen.

Although the issue was initially planned at around \$60m, this may be raised to between \$80m and \$100m in response to strong investor demand, according to J.P. Morgan. The paper is expected to yield between 270 and 290 basis points over the corresponding US Treasury note.

Eni, the first aimed to list just the Agip upstream oil and gas business, probably after a merger with the Agip Petrolifera downstream oil business.

The alternative to this would have been to float a small tranche of shares in the entire Eni group.

The second idea has lost ground because of continuing heavy losses at Eni's chemicals side, and the shadow it casts over any attempt to sell Eni shares. By contrast, listing the two Agip businesses would only partially reflect Eni's position as one of the world's big energy groups.

● Saipem, which is already

listed, has reported a 38 per cent rise in first-half sales to L1.088bn (\$700m), confirming the recovery indicated last year.

The group's net financial position has improved substantially, with a cash surplus of almost L34bn at end-June against net borrowings of around L18bn last December.

Saipem's order book amounted to L3.404bn at the halfway stage against L2.190bn. It warned that financial difficulties in Iran could lead to delays in executing its L1.000bn contract for the South Pars gas field.

& TENDERS

N FOR BIDS

September 1993

New England Investment Companies, Inc. has merged with Reich & Tang L.P. to form New England Investment Companies, L.P. The undersigned initiated this transaction and advised New England Investment Companies, Inc.

Putnam Lovell
New York 212 233-0700 Los Angeles 310 545-3000

Legrand

The Board of Directors, chaired by Mr François Grappolet, has announced first-half consolidated figures as follows:

	1st half 1993	1st half 1992
(millions of FF)		
Sales	4,735	5,225
Net income (attributable to Group)	298	364
Working capital provided from operations	701	772
Capital expenditures	434	445

When restated for comparable structure and identical exchange rates, Legrand sales for the first half of 1993 were virtually stable in French francs, down 0.4%, with business showing a more marked slowdown in France than in the rest of the world.

Net income totalled FF 298 million, compared with FF 364 million in the first half of 1992, reflecting in particular a reduction of FF 60 million due to the combined impact of devaluations and new taxes in several European countries. Assuming no change in current business trends, full-year earnings will be in keeping with trends observed in the first half.

Legrand's financial structure and the healthy level of working capital provided from operations - equal to 14.2% of sales - will allow it to pursue a selective yet sustained investment policy in today's difficult economic environment.

Financial Information: O. Bazi, G. Schnepp
Tel: (33-1) 43 60 01 80

U.S. \$150,000,000
Financière CSFB N.V.
Junior Guaranteed Floating Rate Notes
Guaranteed on a subordinated basis to payment of principal and interest by
Financière Crédit Suisse-First Boston
CSFB

Interest Rate	3.3125% per annum
Interest Period	23rd September 1993 23rd December 1993
Interest Amount due	
per U.S. \$ 5,000 Note	U.S. \$ 41.87
per U.S. \$100,000 Note	U.S. \$837.33

CS FIRST BOSTON
Agent

U.S.\$200,000,000
J.P. Morgan & Co. Incorporated
Floating Rate Subordinated Capital Notes Due December 1997
Notice is hereby given that the Rate of Interest has been fixed at 5.25% and that the interest payable on the relevant Interest Payment Date December 23, 1993 against Coupon No. 31 in respect of U.S.\$1,000 nominal of the Notes will be U.S.\$132.71 and in respect of U.S.\$200,000 nominal of the notes will be U.S.\$3,171.71.

September 23, 1993, London
By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANK

EIGGS NATIONAL CORPORATION
US \$100,000,000
FLOATING RATE SUBORDINATED NOTES DUE 1996
In accordance with the provisions of the Notes, notice is hereby given that for the period 22 September 1993 to 22 December 1993 the Notes will carry a rate of interest of 5.25% per annum with a coupon amount of US\$ 132.71 per Note payable on December 23, 1993.
CHASE MANHATTAN BANK
As Agent

Explorer Securities Limited
(An operating unit of Legrand in the German Islands)
U.S. \$50,000,000
Secured Floating Rate Notes due 1993-1996
For the Interim Period 22nd September 1993 to 22nd December 1993 the Notes will carry an interest rate of 5.15% per annum with interest amounts of U.S.\$ 132.71 per Note and U.S.\$ 214.27 for Notes with original principal amounts of U.S. \$100,000 and U.S. \$200,000 respectively payable on 22nd December 1993.
Bankers Trust Company, London Agent Bank

Republic New York Corporation
U.S.\$150,000,000
Floating Rate Subordinated Notes due December 2000
For the three month period September 23, 1993 to December 23, 1993 the Notes will carry an interest rate of 5.25% per annum with an interest amount of U.S.\$ 132.71 per U.S.\$10,000 Note payable on December 23, 1993.
Chase Manhattan Bank (N.Y.C.) Agent Bank

This ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY
SEPTEMBER 1993

RAYONG REFINERY COMPANY LIMITED
US\$1,500,000,000
Project Financing Facilities

ARRANGERS
Krugr Thai Bank, Limited
The Thai Farmers Bank Public Company Limited
Banque Indosuez
Banque Paribas
Chase Investment Bank (Singapore) Limited
Citicorp Investment Bank (Singapore) Limited
The Dai-Ichi Kangyo Bank, Limited
The Fuji Bank, Limited, Singapore Branch
The Long-Term Credit Bank of Japan, Limited
NatWest Capital Markets
Societe Generale
Wardley Capital Limited / The Hongkong and Shanghai Banking Corporation Limited

CO-ARRANGERS
Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft (London Branch)

LEAD MANAGERS
Arab Petroleum Investments Corporation (APICORP)

SENIOR MANAGERS
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Overseas-Chinese Banking Corporation Limited

MANAGERS
Bank of Scotland
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ASLU-CGER Bank
The Hokkaido Takushoku Bank, Limited, Singapore Branch
Korea First Bank, Singapore Branch
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The Thai Farmers Bank Public Company Limited

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Continuing recovery underlined with 81% rise and increased final Interest cut lifts Barratt to £20m

By Paul Taylor

BARRATT Developments, Britain's third largest house-builder, underlined its continued recovery yesterday by posting an 81 per cent increase in full year pre-tax profits and increasing its final dividend.

Pre-tax profits in the year ended June 30 jumped to £20.4m (£1.5m) on turnover which fell by 7.5 per cent to £405.3m (£438.3m).

The profit improvement mainly reflected a sharp reduction in interest costs which dropped to £7.3m (£15.9m) as the group's net debt fell to £34m at the end of June from £57.1m a year earlier. Earnings per share rose to 9.3p (7.8p) and the group is paying a final dividend of 3p (2p) which makes a total of 4p for the year - double the previous year when there was no interim payment.

The improved profits and dividend helped push Barratt's shares higher yesterday to close 15p higher at 18p.

Operating profits fell slightly to £27.3m (£28.5m), but the decline was more than offset by a £40,000 share of profits from associated undertakings, compared to a £1.3m loss previously.

The group sold 4,988 homes during the year - up from 4,706



Sir Lawrie Barratt, chairman (left) and Frank Eaton, chief executive, planning to sell 5,700 houses this year

- in addition to which, the construction subsidiary completed another 314 housing association homes.

The average selling price fell to £74,800 (£79,900) with the decline mainly reflecting changes in the product mix as Barratt built more smaller first-time buyer properties.

Sir Lawrie Barratt, who came out of retirement to re-

call Barratt two years ago, said the group had made sound progress working its way through its historic land stocks, the majority of which could only be developed in the upper price ranges and which yielded very low margins or incurred losses.

As part of a three-year growth plan to rebuild UK housing volume, Barratt plans

to sell 5,700 houses this year rising to 8,000 in 1995-96.

The group's US subsidiary, which builds homes in southern California and accounts for about 8 per cent of group turnover, reported an unchanged trading loss of £500,000 last year, although Mr Frank Eaton, chief executive, said he hoped the business would make a small contribution to profits this year.

He said that Barratt planned to reduce its investment in the recession-hit California market by accelerating completions to about 500 this year and reducing the US land bank.

COMMENT

With Sir Lawrie back in the driving seat, Barratt's recovery has been underpinned by a reduction in total debt from £125m in June 31 to £23m at the end of June this year - equivalent to gearing of 22 per cent. Now that the UK housing market is moving in the right direction, Barratt should be able to boost volumes and margins this year. Pre-tax profits should reach £32m, equivalent to 12.8p of earnings. With a prospective p/e of 14.6 the shares are undervalued relative to other housebuilders and despite yesterday's gains are still a good recovery buy.

BM agrees committed loan facility with banks

By Maggie Urry

BM GROUP, the construction equipment combine which over-extended itself through acquisition, has signed an agreement with its bankers for a committed loan facility until the end of 1994.

It has cost £7m to arrange, and this will be added to exceptional costs of £42m already forecast for the 1992-93 accounts.

The financial accounting date is June 30 and results for the year are expected to be announced in November. Interim pre-tax profits were halved to 8.6p.

The shares, which peaked at

42.5p in October 1991, rose 1p to 23.5p.

Mr Howard Sutton, chief executive, said the disposal programme was expected to cut debts, which exceeded £100m substantially by the end of 1992. It was planned to refinance the debt by them on more normal terms. The restructuring would leave a viable company capable of servicing the reduced debt, he said. The business plan did not assume an upturn in the economy.

In exchange for the committed facility the group's 12 banks took security over some of its assets, imposed tighter covenants, and are charging a higher interest margin.

Cantab's UK flotation will give £50m value

By Richard Gourlay

CANTAB Pharmaceuticals, the Cambridge-based bio-technology company already quoted in the US, yesterday launched its pathfinder prospectus for a UK flotation through a placing set to be priced on September 19.

The issue is expected to raise £15m-£20m and value the company at about £50m. It is likely that it had formalised with British academic institutions, notably Cambridge University.

BZW is acting as adviser. The shares will start trading on October 25.

Cantab is some way from producing a marketable product but is closest with a drug called LM-CD45, designed to reduce the incidence of rejection in kidney transplant operations.

Mr Paul Hancock, chief executive, said a key strength of the company had been the links it had formalised with British academic institutions, notably Cambridge University.

BZW is acting as adviser. The shares will start trading on October 25.

Restructuring helps Lusty cut losses

John Lusty Group, the food importer and distributor, has started to benefit from restructuring and refocusing of its business, with interim losses cut from £847,000 to £162,000.

Losses per share came out at 0.1 cents (0.3 cents).

The company said that the strengthening of the dollar against UK and Irish currencies resulted in a significant increase in the sterling value of its cash deposits which stood at £4.2m at the end of the period.

Intereurope Tech shows 5% decline

Intereurope Technology Services, the technical publishing and support group, reported a 5 per cent decline in pre-tax profits from £1.23m to £1.16m for the year to June 30.

The outcome was struck on

turnover down from £10.9m to

£9.4m. At the trading level,

profits grew slightly from

£840,000 to £843,000.

An improved final dividend

of 5.8p (5.4p)

is proposed for an

increased total of 7.8p (7.4p).

The dividend is payable from earnings per share of 13.61p (13.03p).

Norish at 16.1m after 10% increase

Norish, the Irish-based group

which provides refrigeration,

freezing storage and

distribution services, lifted pre-tax

profit by 10%

from 12.1m to 13.3m.

Net asset value per share of

£1.16m (£1.05m)

rose by 10% to £1.27m (£1.15m).

Dividends were increased by

10% to 1.6p (1.4p).

LEGAL NOTICES

NOTICE TO THE NOTEHOLDERS

CREDIT FONCIER DE FRANCE

ECU 200,000,000

Guaranteed Floating Rate Notes due 1996

In accordance with article 5(b) of the terms and conditions of the above notes notice is hereby given that the outstanding Notes will be delivered at the option of the holder on October 21, 1993 at their principal amount.

Payment of the principal amount of the Notes, will be made upon presentation of the Notes, at the office of either of the following Paying Agents:

Principale Paying Agent:

Banque Paribas Luxembourg

10A Boulevard Royal

L-1863 Luxembourg

Paying Agents:

Morgan Guaranty Trust Company

of New York

60 Victoria Embankment

London EC4Y 0JP

Morgan Guaranty Trust Company

of New York

151 Boulevard Emile-Jacquelin

B-1210 Bruxelles

Swiss Park Corporation

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COMMODITIES AND AGRICULTURE

Metal prices lose Russian crisis gains

By Kenneth Gooding,
Mining Correspondent

METALS PRICES reacted only briefly yesterday to the threat that political turmoil in Russia might affect exports to the west. After opening strongly, most prices dropped back when it became clear that consumers were not panicking and rushing to buy.

Although Russia is a big supplier of aluminium, copper and especially nickel, London Metal Exchange stocks are at present very high and highly visible.

Gold, which leapt \$10 to \$365.50 a troy ounce in New York immediately after the news that Russian premier Mr Boris Yeltsin had dissolved his parliament, closed last night in London less than \$1 ahead of Tuesday's close at \$354.25.

Ms Rhona O'Connell, analyst at the T. Hoare and Company financial services organisation, said she expected gold to "spend a little more time between \$340 and \$360 before staging a convincing move into a new trading range based off \$360, probably by the start of

October". That would represent the start of the second leg of the bull market. "This does not mean rapid appreciation, but a solid underlying upward trend."

Mr Nick Moore, analyst at the Ord Minnett financial services group, pointed out that "huge western inventories will ensure there is no immediate consumer concern about base metals availability". Nevertheless, market sentiment, at present very depressed, should improve after the events in Russia. However, there was danger if prices rallied to a point where western metal producers delayed desperately needed cuts in capacity. "This is what happened in the Gulf war and that delayed necessary supply rationalisation for a year."

Reuter reported from Moscow that Russian traders, accustomed to political upheaval, said it would be business as usual during the latest crisis. Norilsk Nickel, the world's biggest producer of that metal, said business would not be affected and contracts would be honoured.

BHP MINERALS of Australia and its Canadian partner, Dia Met Minerals, are expanding their operations in Canada's Northwest Territories amid growing indications that they have discovered one of the world's richest diamond deposits.

The two companies say that they have decided to build a bulk-sampling plant and a camp capable of housing 110 people on their prospecting claims in the Lac de Gras area, 310km (190 miles) north-east of Yellowknife.

An underground working area is also under construction at the site to extract samples from one of two especially promising kimberlite pipes — kimberlite is the dark, usually blue, soil in which diamonds are found. The plant will test samples of between 3,500 and 5,000 tonnes from each of the two pipes.

Investors responded enthusiastically to the latest test results released by BHP and Dia Met.

BHP's share price soared \$6.50 in early trading on the Toronto stock exchange yesterday to C\$33.50 (\$26). Share prices of other companies involved in the Northwest Territories diamond rush also climbed sharply.

Analysts at Pacific International Securities of Vancouver said in a report yesterday that the financially troubled Brazilian government to meet these obligations have been played down by Mr Jose Eduardo da Andrade Vieira, minister of industry and commerce.

Concerns about the ability of the financially troubled Brazilian government to meet these obligations have been played down by Mr Jose Eduardo da Andrade Vieira, minister of industry and commerce.

Producers have already agreed to establish a new organisation called the Association of Coffee Producing Nations, with headquarters in Brasilia. It will monitor the retention programmes of individual countries, with the assistance of an independent auditor.

● Germany will sign the new international cocoa agreement aimed at strengthening international co-operation and stabilising the markets on October 1, the agriculture ministry said yesterday, reports Reuter from Bonn.

The new agreement, hammered out by producers and consumer members of the International Cocoa Organisation earlier this month and based on a production management policy, is scheduled to come into effect on that date.

Canadian diamond discovery looks very promising

By Bernard Simon in Toronto

THE EUROPEAN Commission has postponed for a month changes in the European Community's complex "green money" system for translating farm price supports into national currencies.

But Brussels is under strong pressure from Germany to re-link common agricultural policy prices to a rising D-Mark, a move that would bust an already-strained farm budget and complicate delicate negotiations within the Uruguay Round trade talks, where France is threatening to veto the farm chapter.

After inconclusive talks on

EC postpones 'green' currency changes

By David Gardner in Brussels

UK FOOD manufacturers yesterday reacted with frustration and dismay to the European Commission's decision to continue the freeze on changes in "green" currency rates until the next farm council on October 20, writes Alison Maithland.

The Food and Drink Federation, which complained about the September 9 freeze to Mr René Steichen, EC agriculture commissioner, said it was disappointed with the decision to continue it.

"We're very apprehensive about what the commission might propose at the October council, particularly if it involves any extension of the switch-over mechanism," said Ms Helen Williams, EC and international policy executive.

"There are agrimonetary rules that are up and running and we don't see why there's a need to change them the first time that German and Dutch farmers are faced with a cut in their

support prices."

Mr Paul Williamson, external affairs director for Cadbury Schweppes and president of Caibisco, the European chocolate, biscuit and cake association, said the continued freeze meant even more uncertainty for manufacturers. Since the start of the year, "green" currency rates had tracked real exchange rates and companies had been able to hedge against changes in currency. The freeze left them unable to protect themselves.

"Prices should be varying," he said. "That's what we planned for and if you've taken protection against that then you're faced with a risk now."

Mr John Bradbury, group buying director for United Biscuits, said: "The best thing of all would be if we could all get agreement to price everything in Ecu. I optimistically carry five Ecu around in my pocket".

that the 21 per cent cut in subsidised food exports agreed in last November's Blair House agreement between the EC and the US will never have to be applied. If EC prices reach world level, export subsidies will become redundant and France and its partners will be able to export what they want without any restraint except finding buyers.

The price cuts of nearly one-third agreed under CAP reform make reaching world price levels a realistic possibility by about 1997 — provided the Council of Ministers stops chipping away at the reform's mechanisms for restraining production. But if prices are again hatched to a rising D-Mark, the effect of those price cuts will be badly eroded and the Blair House 21 per cent curbs will come into play.

The commission's best ally in resisting Germany is the need for EC budget restraint, something Bonn insists on in everything except its own farm interests. France itself will resist making its lucrative farm exports hostage to the fortunes of the D-Mark, while the UK is taking a very hard line on maintaining the farm budget ceiling.

"We recognise that there is a political problem to be solved," said one senior UK official, "but let's face it, we can't solve it by conjuring up cash which doesn't exist".

Coffee producers meet to finalise export pact

By Bill Hinchberger
in São Paulo

REPRESENTATIVES of about 40 of the world's leading coffee producer nations are meeting today and tomorrow in Brasilia to finalise an agreement to retain stocks as a move to boost prices.

Between them they countries represent about 90 per cent of world exports.

Scheduled to take effect in October, the scheme they have agreed upon envisages the retention of 20 per cent of each country's exports until the price of coffee reaches 75 US cents a lb; 10 per cent will be retained until the price hits 80 cents. Above that level, there will be no retention.

Each country will be responsible for implementing its own retention plan.

The world's most important coffee producer, Brazil, intends to cover exporters' costs by purchasing stocks ear-marked for retention. It will pay them 80 per cent of face value, deducting taxes and estimated profits, calculated at a combined 20 per cent of the sale price, says Mr Gilson Ximenes,

director of the National Coffee Department of the Ministry of Industry and Commerce.

Concerns about the ability of the financially troubled Brazilian government to meet these obligations have been played down by Mr Jose Eduardo da Andrade Vieira, minister of industry and commerce.

Producers have already agreed to establish a new organisation called the Association of Coffee Producing Nations, with headquarters in Brasilia. It will monitor the retention programmes of individual countries, with the assistance of an independent auditor.

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The new agreement, hammered out by producers and consumer members of the International Cocoa Organisation earlier this month and based on a production management policy, is scheduled to come into effect on that date.

Wind of change hits Cuban agriculture

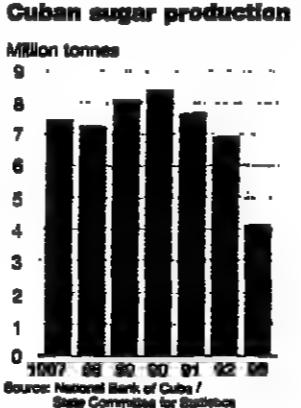
This year's storms have brought tentative reform in their wake, writes Canute James

THE CUBAN government is reorganising its agriculture in an effort to lift production of domestic crops and end chronic shortages, as well as to strengthen the weakened sugar sector, on which the island's economy is heavily dependent.

Cuban agriculture has been hit hard by a reduction in the availability of inputs because the economy is strapped for hard currency to finance imports. This has been compounded by two bouts of bad weather earlier this year that lead to flooded fields and heavy crop losses.

The government's new strategy is based on allowing increased private participation in agriculture, with the establishment of new co-operative and individually-run farms. But these will still operate within the framework of a centrally-controlled economy.

It has also announced that the impending sugar harvest will start earlier than normal, and will be shortened, to allow cane farms more time to plant for future harvests, and to give



the industry a chance to recover from the lack of chemicals and machinery and the effects of the bad weather.

A freak storm in March, which brought high winds and heavy rain, flattened and flooded thousands of acres of canes and reduced the sugar content of the plants that could be reaped. It also destroyed and blocked roads in farming areas and damaged several of the country's 157 sugar mills.

Cuba's citrus industry also suffered, as did potato and fruit growers. The cost of the storms to the economy, including damage to roads, buildings and agriculture, was put by international aid agencies at between US\$15m and \$150m. In early June the island's agriculture was again hit by heavy rains brought by a tropical depression.

In the wake of shortages of locally-produced food caused by the bad weather, the Cuban government has said it will give some degree of administrative and financial independence to the new co-operative and individual farmers, who are being given state-owned land.

The intention, said the government, was to increase the output of a range of agricultural products, including sugar, by giving farm workers an incentive to produce. Their earnings will be determined by the productivity of the co-operatives.

The new co-operative farms will continue to be supervised

by the state while exercising autonomy in day-to-day management. They will work the land for an indefinite period, will own and dispose of what they produce and will have their own bank accounts.

The changes, which the government says are "innovative", are coming seven years after the sudden termination of another programme to encourage private farming and marketing of domestic food crops.

The government said then that some private peasant farmers and distributors had become corrupt and too rich at the expense of consumers.

This year's bad weather compounded already serious problems for the sugar industry.

Mills had been running about 25 per cent behind target at the end of February, mainly because of the government's inability to import adequate fuel and replacement parts. Cane production and milling had also been set back by shortages of chemicals such as fertilisers and pesticides, and spares and fuel for harvesters, trucks and tractors.

The faltering economy has been dealt a body blow by the failure of this year's harvest. Production was 4.15m tonnes, 40 per cent less than last year and half the level reached in better years. The government was forced to cancel shipments to some buyers, further reducing foreign earnings.

The government is beating its plane for a recovery on growing more cane, and is apparently expecting another poor harvest next year. Mr Nelson Torres, the sugar minister, has said the next harvest will begin and end early, making way for increased cultivation "in order to have a much greater volume of cane for the next harvest".

The minister has exhorted workers in the sugar industry to be more efficient, and said the government was hoping that the next harvest would be bigger than the last. Analysts have said that Cuba will produce for the next harvest, and the state of the mills, indicated higher output next year, but not more than 5.2m tonnes.

MARKET REPORT

The London Commodity Exchange's robust COFFEE market recovered most of its early losses yesterday as New York prices recovered from Tuesday night's sharp sell-off. The rally, from a low of \$1,225 a tonne for the November futures position, was encouraged by confirmation that Brazilian financing for its role in the producer retention scheme was in place. Rumours of problems concerning financing, technical liquidation and a stronger dollar after news of the power struggle in Russia had all pushed US prices lower on Tuesday evening. At the close London's November price

stood at \$1,270 a tonne, \$2 down on balance. LCE COCOA prices were from strength to strength in the morning as the market, supported by a weaker sterling, seemed content to resume the uptrend after Tuesday's downward correction. In the afternoon the December contract pushed to a new second position peak of £336 a tonne, the highest since June 1990 when the market reached \$949, the next technical target. "People are taking insurance against the market going up further. So many have run short for such a long time," one trader said.

Compiled from Reuters

LONDON MARKETS

SPOT MARKETS

Crude oil (per barrel FOB Nov) + or -

Dubai 273.20 271.80 273.50 266.40

Mar (front dated) 511.60+/-0.09 511.60+/-0.09

Brent Blend (Nov) 511.50+/-0.30 -0.24

WTI (1 pm est) 517.53+/-0.55 -0.26

Oil spreads (per barrel prompt delivery per tonne CIF) + or -

Premium Gasoline \$163.185

Gas Oil \$170.171 +1

Heavy Fuel Oil \$58.65

Naphtha \$145.148

Other + or -

Gold (per troy oz) \$354.26 +0.06

Silver (per troy oz) \$40.000 +0.06

Platinum (per troy oz) \$361.00 -0.75

Palladium (per troy oz) \$123.00 -1.5

Copper (LME Producer) \$17.80 -0.83

Lead (LME Producer) \$13.00c -1.13

Tin (Kuala Lumpur market) \$10.00m +0.04

Tin (New York) 20.15c +0.04

Zinc (US Prime Western) \$2.00c

Cattle live weight 117.84p -1.16p

Sheep live weight 84.81p +3.22p

Pigs live weight 63.40p -0.12p

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Compiled from Reuters

GAS OIL — LME

Close Previous High/Low

Sep 126.50 126.50 126.50 126.50

Oct 127.00 127.00 127.00 127.00

Jan 127.50 127.50 127.50 127.50

Feb 128.00 128.00 128.00 128.00

Mar 128.50 128.50 128.50 128.50

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar drops on Russian calm

THE DOLLAR yesterday gave up much of the ground it had won against the D-Mark in the immediate aftermath of the Russian crisis as dealers took the view that events in Moscow would not unsettle western nations or financial markets, writes James Blitz.

The immediate aftermath of President Yeltsin's announcement that he was suspending parliament and ruling by direct decree was to push the dollar higher as a safe haven currency. It peaked at DM1.6475 against a D-Mark which was weak against most European currencies as well.

But the dollar buying reversed yesterday. Dealers may have been bemused by the absence of blood on the streets of Moscow, and by signs that army leaders were firmly backing Mr Yeltsin rather than splitting into different factions.

Some dealers appeared concerned that the crisis could flare up at any moment with severe consequences for the west. But one London wondered whether events in Russia even if they exploded into civil war, would have any long-term impact on Europe and the United States. As he put it, if a little crudely: "The

complete collapse of the Russian economy has taken place and has been priced into the market. It is hard to see how things could get a whole lot of worse."

The fall in the dollar may also have been due to profit taking by calmer heads in the market. The US currency closed at DM1.625 against the D-Mark from a previous DM1.6195. The French franc was confined to narrow range trading, closing at FF13.483 from a previous FF13.487. Sterling closed a little stronger against the D-Mark at DM2.4750 from a previous DM2.4750 from a previous DM2.4750.

The Finnish Markka and the Swedish krona were more seriously hit because of their countries' trade links with the region. They fell to levels respectively of SKr5.6300 and SKr5.6504 respectively but later recovered.

Mr Stephen King, International Economist at James Capel in London, believes the

Russian events are unlikely to have a long term impact. He recalls that even the surge in the dollar that accompanied President Gorbachev's temporary ouster on August 19, 1991, was short lived. The US currency was at DM1.75 at the start of that month, peaked at DM1.81 and settled back to DM1.74 by the beginning of September.

But he also thinks that, if elections are scheduled to be held in December in Russia, the uncertainty could give the dollar a better tone. "In that situation, dealers could be more inclined to look at developments that are positive for the dollar, such as declining German interest rates," he said.

Dollar/yen trading was sidelined. The Japanese currency had weakened to around Y107.50 against the dollar on the Russian events, but later appreciated to close at DM106.45.

EMS EUROPEAN CURRENCY UNIT RATES

	Base	Currency	% Change	% Nominal	(Emergency indicator)
	Central Rates	Average Exchange Rate	Over 12 months	Weekend	Current
Aug 29	Day	Last	Previous	Close	
Euro	1,190.1-1,520	1,132.8-1,510	0.0%	1,132.8	0.0%
1 month	1.15-1.25	1.10-1.20	-0.37%	1.10	-0.37%
3 months	1.15-1.25	1.10-1.20	-0.37%	1.10	-0.37%
12 months	1.35-1.40	1.30-1.35	-0.30%	1.30	-0.30%

Forward premiums and discounts apply to the US dollar

STERLING INDEX

	Sept 22	Previous
9.50	90.7	90.7
9.25	90.7	90.7
10.00	84.0	84.0
11.00	84.0	84.0
12.00	84.0	84.0
13.00	84.7	84.0
14.00	84.5	84.0
15.00	84.5	84.0
16.00	85.7	84.0

CURRENCY RATES

	Sept 22	Bank of England	Morgan Guaranty	European Central Bank	US
Stamps	0.024000	0.024000	0.024000	0.024000	0.024000
US Dollar	1.00	1.00	1.00	1.00	1.00
Canadian Dollar	1.49	1.49	1.49	1.49	1.49
Australian Dollar	1.66	1.66	1.66	1.66	1.66
New Zealand Dollar	1.25	1.25	1.25	1.25	1.25
D-Mark	0.9254	0.9254	0.9254	0.9254	0.9254
French Franc	2.1507	2.1507	2.1507	2.1507	2.1507
Italian Lira	1.2216	1.2216	1.2216	1.2216	1.2216
Swiss Franc	1.8518	1.8518	1.8518	1.8518	1.8518
Japanese Yen	149.63	149.63	149.63	149.63	149.63
Singapore Dollars	1.2041	1.2041	1.2041	1.2041	1.2041
Swedish Krona	11.30	11.30	11.30	11.30	11.30
Swiss Franc	1.0259	1.0259	1.0259	1.0259	1.0259
Green Francs	19	19	19	19	19
Irish Punt	1.2163	1.2163	1.2163	1.2163	1.2163
Portuguese Escudo	1.2060	1.2060	1.2060	1.2060	1.2060
Spanish Peseta	1.2465	1.2465	1.2465	1.2465	1.2465
Euro	1.3060	1.3060	1.3060	1.3060	1.3060

Commercial rates reflect the end of London trading. Six-month forward dollar 1.84-1.87pm - 12 months

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4 pm close September 1

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

FINANCIAL TIMES THURSDAY SEPTEMBER 23 1993

4 pm class September 22

NYSE COMPOSITE PRICES

Continued from previous page

	High	Low	Stock	Dr.	Y	W	Mo	High	Low	Close	Chg
- S -											
32 150 S Auto H	1.28	1.27	77 15	.05	15	175	174				
204 150 S Auto H Op	1.28	1.27	205 15	.05	15	175	174				
254 250 S Tech	1.74	1.71	16 12	.05	15	175	174				
152 175 S Tech	1.74	1.71	16 12	.05	15	175	174				
252 150 S Tech	1.74	1.71	16 12	.05	15	175	174				
244 140 S Tech	0.72	0.72	23 104	.05	15	175	174				
14 150 S Tech	1.74	1.71	16 12	.05	15	175	174				
25 375 S Tech Paper	0.52	0.41	104	.05	15	175	174				
375 31 S Tech P	1.74	1.71	16 12	.05	15	175	174				
115 75 S Tech P	1.59	1.57	9 152	.05	15	175	174				
254 250 S Tech P	1.59	1.57	9 152	.05	15	175	174				
14 150 S Tech P	1.59	1.57	9 152	.05	15	175	174				
912 34 S Tech P	1.48	1.45	210	.05	15	175	174				
274 21 S Tech P	1.48	1.45	210	.05	15	175	174				
115 5 S Tech P	0.52	0.51	18 216	.05	15	175	174				
405 45 S Tech P	1.50	1.48	12 105	.05	15	175	174				
254 45 S Tech P	1.50	1.48	12 105	.05	15	175	174				
115 75 S Tech P	1.50	1.48	12 105	.05	15	175	174				
254 21 S Tech P	1.50	1.48	12 105	.05	15	175	174				
705 15 S Tech P	1.50	1.48	12 105	.05	15	175	174				
254 15 S Tech P	1.50	1.48	12 105	.05	15	175	174				
115 5 S Tech P	1.50	1.48	12 105	.05	15	175	174				
254 21 S Tech P	1.50	1.48	12 105	.05	15	175	174				
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AMERICA

Drugs stocks weaken ahead of Clinton

Wall Street

ALTHOUGH blue-chip and cyclical stocks remained weak on US equity markets yesterday, secondary issues put in a solid performance as concern about political unrest in Russia abated, writes Patrick Harverson in New York.

At 1 pm the Dow Jones Industrial Average was down 6.42 at 3,530.82. The more broadly based Standard & Poor's 500 was up 0.95 at 453.90, while the Amex composite was 0.55 higher at 447.64, and the Nasdaq composite up 6.32 at 739.88. Trading volume on the NYSE was 163m shares by 1 pm.

Prices rebounded from Tuesday's big losses as soon as the opening bell sounded. The early gains - the Dow jumped 15 points in the first 30 minutes - was partly a natural reaction to the sell-off of the day before, and partly a response to the news of the latest developments from Russia.

The market's biggest fear, that the military would intervene to oppose President Boris Yeltsin and plunge the country into civil war, was not realised, and the widespread support for Mr Yeltsin among western nations reassured investors.

The situation in Russia, however, remained uncertain, and continued to cast a shadow over trading in New York.

Domestic considerations were also influencing market sentiment yesterday. President Bill Clinton was due to officially present his healthcare plan to the nation last night, and the drug sector remained under pressure ahead of the speech.

Among the biggest drug stocks, Pfizer fell \$1 to \$60, Merck eased \$1 to \$51, Bristol Myers-Squibb slipped \$1 to \$58, and Johnson & Johnson eased \$1 to \$38.

Primerica rose \$1 to \$46, in volume of 1.3m shares, and Travelers edged \$1 higher to \$21.

Canada

TORONTO was weaker at mid-day as gold issues lost ground. The TSE-300 composite index was down 8.61 to 3,925.72 in volume of 3.7m shares valued at C\$333.2m. Declining issues led advances 321 to 260, with 284 issues unchanged. The gold index was 33.04 points lower at mid-session, at 8,365.39.

SOUTH AFRICA

GOLD shares in Johannesburg ended a nervous day little changed, but industrial stocks fell steadily throughout the session. The gold index lost 1 to 1,647, while industrials slid 75 to 4,363 and the overall index lost 41 to 3,770.

\$36% in volume of almost 1m shares on the news that Pragma, which already owns 27 per cent of Travelers, is negotiating a possible stock-swap merger with the insurance group.

Paramount Communications remained the most heavily traded stock, rising \$2 to \$77.6 in volume of 3m shares, as investors and traders continued to speculate about the takeover battle that has engulfed Paramount between Viacom, which has made an \$8.2bn bid to buy the entertainment group, and QVC, which has bid \$8.5bn for Paramount-QVC, quoted on the Nasdaq market, was in strong demand, rising \$30 to \$89 in heavy trading, while Viacom, traded on the American Stock Exchange, climbed \$1 to \$88.

There was interest in a trio of foreign companies which made their debut on the US markets. Pan-American Beverage, a Mexican bottling group, rose to \$27 from its flotation price of \$25.5. Mexican construction company Tribasa traded unchanged at \$15.5, while UK insurance company Sphere Drake was also steady, at \$21.

EUROPE

Bourses stage partial recovery after early fall

LATE on Tuesday, Morgan Stanley expected the new Russian political battle to produce further strength in the dollar, and weakness in western European equity markets - "the further east, the greater the risk."

So it turned out, initially, with the Eurotrack 100 Index opening close to its low for the day, a little more than 1 per cent down, and the early-closing Vienna bourse registering a 2.8 per cent decline. writes Our Markets Staff.

However, by yesterday, Goldman Sachs was saying that, although a Russian civil war would lead to a 5-10 per cent decline in European share prices, the absence of strife (more likely) would bring recovery. Supported by an early upswing in New York, the Eurotrack reacted accordingly.

FRANKFURT, which had looked a little flighty on Monday and Tuesday, sustained more than the average setback before lunch, and managed less than the median recovery in the afternoon.

The DAX index fell 32.85, or 1.7 per cent to 1,893.00 over the official session; in the post-bourse the Ibis-indicated DAX put on 6.77 to 1,899.77.

Turnover fell from DM8.4bn to DM7.5bn. Banks, closely

ASIA PACIFIC

Mixed feelings on Pacific Rim as Nikkei loses 1.4%

TOKYO was weaker at mid-day as gold issues lost ground. The TSE-300 composite index was down 8.61 to 3,925.72 in volume of 3.7m shares valued at C\$333.2m. Declining issues led advances 321 to 260, with 284 issues unchanged. The gold index was 33.04 points lower at mid-session, at 8,365.39.

INDIA'S gold shares in Johannesburg ended a nervous day little changed, but industrial stocks fell steadily throughout the session. The gold index lost 1 to 1,647, while industrials slid 75 to 4,363 and the overall index lost 41 to 3,770.

Volume was estimated at 300m shares, compared with

linked in investors' minds to Russia and the risk of bad debts, all fell by more than 2 per cent; Commerzbank, traditionally seen as the least well-provisioned against bad debts, fell DM10.70, or 2.5 per cent to

DMDM7.70, or 2.5 per cent to

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